

Public Document Pack

MEETING:	Cabinet
DATE:	Wednesday, 9 February 2022
TIME:	10.00 am
VENUE:	Council Chamber, Barnsley Town Hall
PUBLIC WEB LINK:	https://barnsley.public-i.tv/core/portal/webcasts

AGENDA

REGISTER TO ATTEND

This meeting will be webcast live and will be available to view via the Council's website.

Please note that in order to ensure that the meeting complies with current Covid-19 restrictions and public health advice, members of the public must pre-register if they wish to attend the meeting in person.

Anyone who wishes to attend should email governance@barnsley.gov.uk no later than 10.00am on Tuesday, 8 February 2022

1. Declaration of pecuniary and non-pecuniary interests
2. Leader - Call-in of Cabinet decisions

Minutes

3. Minutes of the previous meeting held on 26 January 2022 (Cab.9.2.2022/3) (Pages 5 - 10)

Items for Noting

4. Decisions of Cabinet Spokespersons (Cab.9.2.2022/4) (Pages 11 - 12)

Petitions

5. Petitions received under Standing Order 44 (Cab.9.2.2022/5)

Items for Decision/Recommendation to Council

Core Services Spokesperson

6. Medium Term Financial Strategy 2022-25 (Cab.9.2.2022/6) (Pages 13 - 158)
RECOMMENDATION TO FULL COUNCIL ON 24 FEBRUARY 2022
7. Review of Peer Challenge Activity Across the Council (Cab.9.2.2022/7) (Pages 159 - 174)

Children's Spokesperson

8. School Term Times and Holiday Dates for Community and Voluntary Controlled Schools (2023-24) (Cab.9.2.2022/8) (Pages 175 - 182)

Environment and Transportation Spokesperson

9. Development of Parkside Sports Facility (Cab.9.2.2022/9) (Pages 183 - 196)
10. Dearne Hall Road, Dearne Hall Lane and its side roads junctions of Millers View, Millers Grove and Dearne Hall Park, Barugh Green, Barnsley - 'No Waiting at Any Time Restrictions' Objection Report (Cab.9.2.2022/10) (Pages 197 - 210)
11. Exclusion of Public and Press
The Appendix B to agenda item 12 is exempt. Therefore, if necessary when considering that item, the Chair will move the following resolution:-

That under Section 100(A) 4 of the Local Government Act 1972, the public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12(A) of such Act indicated, as now amended by the Local Government (Access to Information) (Variation) Order 2006.

Regeneration and Culture Spokesperson

12. Glass Works and Town Centre Update (Cab.9.2.2022/12) (Pages 211 - 228)
Reason restricted:
Paragraph (3) Information relating to the financial or business affairs of any particular person (including the authority holding that information)

To: Chair and Members of Cabinet:-

Councillors Houghton CBE (Chair), Andrews BEM, T. Cave, Cheetham, Gardiner, Howard, Lamb and Platts

Cabinet Support Members:

Councillors Cherryholme, Eastwood, Franklin, Frost, McCarthy and Tattersall

Chair of Overview and Scrutiny Committee
Chair of Audit Committee

Sarah Norman, Chief Executive
Melanie John-Ross, Executive Director Children's Services
Wendy Lowder, Executive Director Adults and Communities
Shokat Lal, Executive Director Core Services
Julia Burrows, Director Public Health
Neil Copley, Service Director Finance (Section 151 Officer)
Martin McCarthy, Service Director Governance, Member and Business Support (Monitoring Officer)
Michael Potter, Service Director Business Improvement and Communications

Katie Rogers, Head of Communications and Marketing
Anna Marshall, Scrutiny Officer
Paul Castle, Service Director Environment and Transport
Kathy McArdle, Service Director Regeneration and Culture

Corporate Communications and Marketing

Please contact Martin McCarthy on email governance@barnsley.gov.uk

Tuesday, 1 February 2022

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MEETING:	Cabinet
DATE:	Wednesday, 26 January 2022
TIME:	10.00 am
VENUE:	Council Chamber, Barnsley Town Hall

MINUTES

Present Councillors Houghton CBE (Chair), Andrews BEM, T. Cave, Howard, Lamb and Platts

Members in Attendance: Councillors Eastwood, Franklin, Frost, McCarthy and Tattersall

Members in Virtual Attendance: Councillor Gardiner

184. Declaration of pecuniary and non-pecuniary interests

There were no declarations of pecuniary or non-pecuniary interests.

185. Leader - Call-in of Cabinet decisions

The Leader reported that no decisions from the previous meeting held on 12 January 2022 had been called in.

186. Minutes of the previous meeting held on 12 January 2022 (Cab.26.1.2022/3)

The minutes of the meeting held on 12 January 2022 were taken as read and signed by the Chair as a correct record.

187. Decisions of Cabinet Spokespersons (Cab.26.1.2022/4)

The Record of Decisions taken by Cabinet Spokespersons under delegated powers during the week ending 7 January 2022 were noted.

188. Action Taken under Paragraph B6 of the Responsibility for Executive Functions - Officer Delegations Contained in the Council Constitution (Cab.26.1.2022/5)

RESOLVED that the action taken by Executive Directors under Paragraph B6 of the Responsibility for Executive Functions – Officer Delegations, as contained within the Appendix attached to the report now submitted and detailed below, be noted:-

1 **South Yorkshire Mayoral Combined Authority (SYMCA) Transport Regulations**

In accordance with section 23(6) Local Government Act 2003 the Council consent to making of regulations that extend the existing borrowing powers of the South Yorkshire Mayoral Combined Authority to include all its functions.

Date of Decision: 11 January 2022

189. Petitions received under Standing Order 44 (Cab.26.1.2022/6)

It was reported that no petitions had been received under Standing Order 44.

190. Admission arrangements for community and voluntary controlled primary and secondary schools in the Borough (2023/24) (Cab.26.1.2022/7)

RESOLVED that the proposed policy as outlined in the Appendix to this report be approved in order to ensure compliance with legislation.

191. Admission Arrangements to primary and secondary schools in the Borough (2023/24) (Cab.26.1.2022/8)

RESOLVED that the proposed scheme for admissions, as outlined in the Appendix to this report, be approved in order to ensure compliance with legislation.

192. Taxi and Private Hire Licensing Policy (Cab.26.1.2022/9)

RESOLVED that Cabinet recommends to Full Council on 3 February 2022 that:-

1. The Hackney Carriage and Private Hire Licensing Policy appended to the report be published in accordance with the statutory requirements and adopted by the Council;
2. That the Institute of Licensing Suitability Guidance be adopted in its entirety;
3. That the requirement for a driver medical report to be produced every year from the age of 60 be retained;
4. That the D4 medical reports from a company called 'Doctors on Wheels' be no longer accepted for the reasons detailed within the report;
5. That the application fee charged be non-refundable on the grounds that the Council is permitted to charge for the administration involved in the processing and granting of a licence; and
6. That the topographical test be maintained as a means of ensuring that all licenced drivers have a good working knowledge of the area.

193. Community Renewal Fund – Community Boost (Cab.26.1.2022/10)

RESOLVED that Cabinet:-

1. Accepts the Community Renewal Funding award of £2.39m and provides approval to move forward with the implementation of the Community Boost Pilot Programme;
2. Agrees to the Council releasing up to £1.2m, on a short-term basis, to support the working capital/cash flow requirements of Community Boost delivery partners up until the closure of the programme on 30 June 2022. This is due to 50% (circa £1.2m) of the total CRF allocation being released retrospectively by the funder (ie the Department for Levelling Up, Housing & Communities) after programme closure.

(Note: Any cash flow advances made by the Council to support the working capital/cash flow requirements of delivery partners will be recovered in their entirety from the overall CRF grant allocation); and

3. Notes that a further report containing a full evaluation of Community Boost will be provided upon completion of the programme summer 2022.

194. Grant of Easement: New Foot/Cycle Bridge (Cab.26.1.2022/11)

RESOLVED that Cabinet recommends to Full Council on 3 February 2022 that:-

1. The Service Director of Legal Services in consultation with the Corporate Asset Manager is authorised to undertake any necessary consultation processes, serve public notices and deal with any objections in relation to the grant of easement;
2. It is noted that the Charity Commission and the Coal Industry Social Welfare Organisation (CISWO) have been consulted about the Grant of Easement between Barnsley Metropolitan Borough Council as Trustee of Pogmoor Recreation Ground to Barnsley Metropolitan Borough Council who have provided their written consent to the construction of the footbridge subject to conditions;
3. The Grant of Easement between Barnsley Metropolitan Borough Council as Trustee of Pogmoor Recreation Ground to Barnsley Metropolitan Borough Council be approved to facilitate the new Foot and Cycle bridge; and
4. The Service Director of Legal Services in consultation with the Corporate Asset Manager is authorised to liaise with the Charity Commission to facilitate the formal approval of the order authorising the easement as this transaction is between connected parties; the Council as trustee and the Council as statutory authority.

195. Barnsley Place-based Investment Plan (Cab.26.1.2022/12)

RESOLVED that Cabinet:-

1. Adopts the Barnsley Place-Based Investment Plan; and
2. Approves the submission of the Barnsley Place-Based Investment Plan to South Yorkshire Combined Authority, as the strategy for South Yorkshire Renewal Fund investment priorities in Barnsley.

196. Works and Investigations at Worsbrough and Elsecar Reservoirs (Cab.26.1.2022/13)

RESOLVED that Cabinet:-

1. Approves the proposed phased investment plan for investigations, remedial works, and ongoing maintenance of Worsbrough and Elsecar reservoirs to bring these sites in line with legislation regarding flood prevention and health and safety; and

2. Delegates authority to officers (Executive Director, Place and Service Director, Regeneration and Culture) in relation to procurement of and entering into a contract(s) with suitable contractors to carry out the investigations, works and maintenance.

197. A628 Manchester Road - Road Safety Improvement Scheme - Proposed Speed Limit Extension and Prohibition of No Waiting at Any Time Restrictions Objection Report (Cab.26.1.2022/14)

In introducing the report, Councillor Lamb, Cabinet Spokesperson, Environment and Transportation advised that in addition to the 3 objections received for Millhouse outlined within the report, 1 additional objection was received 3 weeks after the closing date for public consultation. Whilst not eligible to be included in the Cabinet report, it was felt that not to mention the late objection would not be a fair and transparent response for the resident concerned. The objection had not been raised by any other objector and was specific to one property, relating to the introduction of a 'Bus Stop Clearway' for the existing Bus Stop facility.

Although, the objection had been received late, it had been considered by the Traffic Unit and it was noted that as the bus stop was an existing facility, the introduction of a painted 'Bus Stop Clearway' on the road surface would not affect or add any further inconvenience or difficulties for the resident and it was recommended that the objection be overruled.

RESOLVED that Cabinet:-

1. Agrees that following the Internal and Public Consultation, the scheme in relation to the Thurlstone section of A826 Manchester Road be slightly amended to the proposals as shown in, 'APPENDIX – Thurlstone Revised' of the report submitted;
2. Agrees, that, for the purposes of, 'The Local Authorities' Traffic Orders (Procedure) (England and Wales) Regulations 1996', Part II, Sec 14 (3) – 'Modification', the above amendments do not constitute a, 'significant change' to the original proposals, (as shown in, 'APPENDIX – Thurlstone Original' of the submitted report), and therefore, do not require further Public Consultation to take place (ie the form of the amendments do not change the nature of the scheme and respond directly to feedback received from the Ward Councillors and the residents/visitors/public);
3. Agrees, that the remaining objections, not directly related to 2 above, and those also relating to Penistone and Millhouse be rejected for the reasons set out in the report and the objectors informed accordingly;
4. Approves the amended overall proposals to enact a Traffic Regulation Order (TRO) to:
 - Extend the current 40mph Speed Limit at Penistone, (as shown in, 'APPENDIX – Penistone' of the report submitted), and
 - To introduce prohibition of 'No Waiting at Any Time' restrictions in Thurlstone (as amended), and

- To introduce prohibition of 'No Waiting at Any Time' restrictions in Millhouse, (as shown on, 'APPENDIX - Millhouse' of the report submitted); and
5. Authorises the Head of Highways and Engineering and the Legal Service Director and Solicitor to the Council to make and implement the Traffic Regulation Order.

198. High Street (and its side road junctions of Towngate, Martin Croft, Silkstone Lane, and Barnsley Road), Silkstone, Barnsley – No Waiting at Any Time Restrictions Objection Report (Cab.26.1.2022/15)

RESOLVED that Cabinet:-

1. Agrees that the objections received be rejected for the reasons set out in the report and the objectors informed accordingly;
2. Approves the proposal to enact a Traffic Regulation Order (TRO) to introduce 'No Waiting at Any Time' restrictions on parts of both sides of HIGH STREET (and its side road junctions of Towngate, Martin Croft, Silkstone Lane, and Barnsley Road), as shown on Appendix 1 & 2 of the report submitted; and
3. Authorises the Head of Highways and Engineering and the Legal Service Director and Solicitor to the Council to make and implement the Traffic Regulation Order.

199. Snydale Road, Eveline Street, Methley Street and Church Street, Cudworth, Barnsley - No Waiting at Any Time Restrictions Objection Report (Cab.26.1.2022/16)

RESOLVED that Cabinet:-

1. Agrees that the objections received be rejected for the reasons set out in the report and the objectors informed accordingly;
2. Approves the proposal to enact a Traffic Regulation Order (TRO) to introduce 'No Waiting at Any Time' restrictions on parts of both sides Snydale Road and its side roads: Eveline Street, Methley Street and Church Street, as shown on Appendix 1 of the report submitted; and
3. Authorises the Head of Highways and Engineering and the Legal Service Director and Solicitor to the Council to make and implement the Traffic Regulation Order.

200. Tivy Dale, and its Junctions with The Park and Tivy Dale Close. Tivy Dale Drive, Maltkiln Row, Darton Road and Church Street, Cawthorne, Barnsley - Proposed Waiting Restrictions Objection Report (Cab.26.1.2022/17)

RESOLVED that Cabinet:-

1. Agrees that the objections received be rejected for the reasons set out in the report and the objectors informed accordingly;
2. Approves the proposal to enact a Traffic Regulation Order (TRO) to introduce 'No Waiting at Any Time' restrictions on parts of both sides of Tivy Dale and its side road junctions with The Park and Tivy Dale Close; Tivy Dale Drive, Maltkiln Row,

Darton Road and Church Street, as shown on Appendix Plan and Appendixes 1 to 1F and 2 of the report submitted; and

3. Authorises the Head of Highways and Engineering and the Legal Service Director and Solicitor to the Council to make and implement the Traffic Regulation Order.

201. Carrs Lane, parts of both sides of Newland Avenue (and its side road junctions with Ring Farm Crescent, Carrs Avenue, Carrs Drive, Carrs Grove and Ring Farm Place), Cudworth, Barnsley - Prohibition of No Waiting At Any Time Restrictions Objection Report (Cab.26.1.2022/18)

Councillor Lamb, Cabinet Spokesperson, Environment and Transportation introduced the report and advised that the proposed scheme could not be implemented until such a time that the Council formally adopted all roads on the new development. However, that did not preclude the Council from seeking to plan and have ready to install those restrictions it felt necessary to prevent the potential for inconsiderate and obstructive on-street parking.

In considering the report, Members agreed that in light of the unknown factors and objections received, that no restrictions should be put in place until the estate was complete, at which time a further evidence based report should be submitted to Cabinet for decision as to whether restrictions were required. The exception to this was the part of the estate where the TRO was part of the original planning application, namely Carrs Lane, which could be implemented. Cllr Lamb advised that he would speak with officers as to whether the amendments required could be considered 'minor' or a further revised TRO report would need to be submitted.

RESOLVED that the Traffic Regulation Order in the format presented to Cabinet, was not approved.

.....
Chair

BARNSELY METROPOLITAN BOROUGH COUNCIL

CABINET SPOKESPERSONS' DECISIONS

Schedule of Decisions taken for week ending 21 January 2022

<u>Cabinet Spokesperson</u>	<u>Item</u>	<u>Decisions</u>
1. Place (Regeneration and Culture)	Acceptance of funding from Arts Council England for Barnsley Museums National Portfolio Extension Year	That the funding offer for 2022-23 of £475,084 be accepted.

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MEETING:	Cabinet
DATE:	Wednesday, 9 February 2022

BUDGET PROPOSALS 2022/25

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- 1 Section 151 Officer's Section 25 Report *(Pages 3 - 10)*
- 2 Our Be Even Better Strategy *(Pages 11 - 16)*
- 3 Medium Term Financial Strategy *(Pages 17 - 34)*
- 3a Council Tax Options 2022/23 *(Pages 35 - 42)*
- 3b Reserves Strategy 2022-2025 *(Pages 43 - 48)*
- 3c 2022/23 Treasury Management Strategy *(Pages 49 - 74)*
- 3d 2022/23 Fees and Charges *(Pages 75 - 94)*
- 4 Budget Recommendations *(Pages 95 - 98)*
- 5 Efficiency Proposals 2022 - 2025 *(Pages 99 - 106)*
- 6 Directorate Spending Plans 2022 - 2025
- 6a 2022/23 Spending Plans *(Pages 107 - 108)*
- 6b 2023/24 (Provisional) Spending Plans *(Pages 109 - 110)*
- 6c 2024/25 (Provisional) Spending Plans *(Pages 111 - 112)*
- 6d 2022/23 Schools Settlement and Delegated Budgets *(Pages 113 - 116)*
- 7 2022 - 2027 Capital Programme *(Pages 117 - 140)*
Appendices
 - 1) 2022/23 Capital Investment – Immediate Priority
 - 2) 2022/23 Capital Investment – Live Funding Bids
 - 3) 2022/23 Capital Investment – Feasibility
 - 4) 2022/23 Capital Investment – Pipeline of Schemes
- 8 Redundancy Compensation and Procedures *(Pages 141 - 144)*
- 9 Communications *(Pages 145 - 146)*

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BARNSELY METROPOLITAN BOROUGH COUNCIL**LOCAL GOVERNMENT ACT 2003 - THE S151 OFFICER'S SECTION 25
REPORT ON THE 22/23 BUDGET PROPOSALS****1. Purpose of the Report**

- 1.1 To provide, in accordance with the requirements of Section 25 of the Local Government Act 2003, advice from the Authority's Chief Finance Officer (CFO) on aspects of the 22/23 budget proposals.

2. Background

- 2.1 Part 2 of the Local Government Act 2003 contains a series of duties and powers that give statutory support to aspects of good financial management within local government.
- 2.2 Section 25 requires the CFO to report to an Authority, when it is making its decision on determining the council tax, advice on the following issues:
- The robustness of the estimates included in the budget; and
 - The adequacy of the reserves the budget will provide.
- 2.3 The CIPFA Prudential Code also requires consideration to be given to the affordability and prudence of future capital investment - given its impact on the revenue budget.
- 2.4 CIPFA's Financial Management Code also highlights the importance of the budget setting framework which operates within local authorities and the legal requirements under which this sits.

3. Advice of the Chief Finance Officer

- 3.1 This report is based on the Budget Recommendations at **Section 4** and the financial strategy and suite of financial information set out in **Sections 3 – 7**.

Robustness of the Estimates

- 3.2 As Members are aware, the setting of the 22/23 Revenue and Capital budgets are part of the Council's Medium-Term Financial Strategy that forms the framework for the budget for the period 22-25.
- 3.3 The Council's financial strategy has sought to clearly identify the risks associated with the budget so that properly informed and prioritised decisions are made. However, it should be noted that several of the emerging risks are fluid and not yet quantifiable but, if unchecked, could potentially pose a major threat to the Council's ongoing financial sustainability. As such my advice to the Council is to exercise

financial prudence and to hold back any betterment in funding from the Local Government Finance Settlement pending a full assessment of the most significant risks. I set out below some of the key financial risks facing the Council that Members need to be aware of.

- 3.4 The recent emergence of the Omicron COVID variant will undoubtedly mean that the pandemic will continue to have an impact on the Council's finances. The continuing response and recovery effort, increased demand for services, the adverse impact on income streams / tax collection and the wider socio-economic impact on communities and businesses will all come with a cost, which if not addressed by additional Government funding could adversely impact the Council's ongoing financial sustainability.
- 3.5 Sustainable funding for the sector and the Council remains a general concern. Whilst Government recently announced a three-year Comprehensive Spending Review [CSR] for the period 2022 -2025, the Department for Levelling up, Housing and Communities (DLUHC) have stated that there will be a one-year only Local Government Settlement for 22/23 which creates further funding uncertainty during the period under consideration. In addition, most commentators expect a future squeeze on public sector spending [or perhaps even a further period of austerity] necessary to pay the bill associated with dealing with COVID and / or to reduce the tax burden on individuals in the future.
- 3.6 The impact of the Health and Social Care reforms announced by Government remains uncertain but potentially these pose a major financial risk for the Council. For example, if the Council isn't appropriately recompensed for the cap on care costs or if the wider proposals put upward pressure on provider fees.
- 3.7 Throughout 21/22 we have seen the demand [and cost] for Council services significantly increase, particularly in Children's Social Care, but also in Adult Social Care, Home to School Transport and Waste services. In my view some of those pressures are likely to get worse before they begin to level out and this is something the Council needs to be mindful of when considering the approach to balancing the 22/23 budget as well as its longer-term financial planning.
- 3.8 The well-publicised inflation and supply chain issues relating to energy, fuel, food, and construction costs will continue to put upward pressure on the cost of council services. Moreover, the impact of rising prices on household disposable incomes and on business cashflow / profitability will likely increase the volatility, unpredictability, and uncertainty on the levels of council tax and business rate collection.
- 3.9 So, whilst I am confident that the Council will deliver a balanced budget for 22/23 and that, through working with the Senior Management Team, we have a framework in place to achieve a balanced position over the longer-term; this is heavily dependent on the assumptions set out in the budget papers being delivered and the effective management and mitigation of the risks which have yet to be quantified / emerge in full.

3.10 My Section 25 report reflects this uncertain financial landscape in addition to the specific proposals contained within the budget. In terms of the estimates which are included in the proposed 22/23 budget, I would offer the following comments:

(i) ***Council Tax Income Assumptions***

The estimates for Council Tax Income are based on a collection rate of 95%, the same level as in previous years. In addition, I have made assumptions around growth in the tax base to be achieved through a combination of new properties coming into rating and a reduction in the number of households claiming local council tax support which increased significantly during 20/21 and the early part of 21/22. At this stage I have no reason to believe that these are not robust assumptions, although given the fluidity of the current COVID situation, the position will need to be closely monitored during the year.

(ii) ***Business Rates Income Assumptions***

Under the current Business Rate Retention scheme, Barnsley retains 49% of the total income collected. Government have confirmed that there will be no major changes to the Business Rate System next year and that the planned move to 75% business rate retention will now no longer go ahead. As part of the Spending Review, it was announced that there would be a general freeze in business rate bills in 22/23 along with a 50% discount for retail, leisure, and hospitality businesses. Government have stated that local authorities will be compensated for the resultant reduction in income though at the time of writing the level of support has not been confirmed. Finally, despite volatility, collection rates remain satisfactory although these maybe further impacted by the recent emergence of the Omicron variant and the subsequent restrictions which may impact businesses in the retail, leisure, and hospitality sectors. This position will need to be closely monitored.

(iii) ***Pay and other Inflation Assumptions***

The pay award for the current financial year [21/22] is yet to be resolved and it remains to be seen whether the final agreement will be within the 2% budget envelope provided. Pay is forecast to increase at 2% per annum for the remainder of the financial planning period to 24/25; this will be kept under review pending finalisation of the 21/22 pay offer and in light of future pay negotiations which may be influenced by the current 'cost of living crisis' and the recent increases in the tax burden on employees.

The budget also provides for the increased cost of the Employer National Insurance increase from 1st April 2022 which is being implemented to help fund the Health and Social Care reforms.

A provision has also been made in relation to the impact of the recent 6.6% increase in the National Living Wage on the Council's external contracts, this having a particularly significant financial impact in adult social care.

Finally, provision has also been made where contractual payments are linked to the Consumer Price Index or other inflationary measures; the full impact of which will be monitored during the next financial year.

(iv) ***Interest Rate Assumptions***

Interest rates were increased in December 21 from 0.1% to 0.25%, the first rise in three years.

Our treasury advisors and other commentators are predicting further interest rate increases over the planning period, though the timing and pace of those remains subject to debate. In view of this my advice is to limit the Council's exposure to interest rate risk by restricting the amount of the debt portfolio that may be subject to variable interest rates at any one time. This is reflected in the proposed Treasury Management Strategy which is set out in detail at **Paper 3d**. The position will continue to be closely monitored by the Treasury Management Panel with regular updates provided to Cabinet as part of the quarterly performance monitoring cycle.

(v) ***Service/ Demand Pressures***

There have been significant increases in the demand for all council services during 21/22, those been particularly acute in children and adult social care services. These pressures are expected to continue into 22/23 and beyond and provision for this has been made within the budget and MTFs.

Given the inherent risks with these assumptions it remains unclear whether this provision will be adequate to cover these demographic and other associated cost pressures. Therefore, my advice is to set aside any betterment in the Council's core resource position following the Local Government Settlement pending further clarity in relation to these risks.

Adequacy of Reserves

- 3.11 **Section 3b** of the 22/23 Budget Proposals set out the Council's position in relation to the current level of provisions, reserves, and balances available to the Authority.
- 3.12 As indicated in that paper, the current Minimum Working Balance (MWB) held by the Authority remains at £20M, a level that I consider prudent and appropriate to the current risk environment faced by the Council.
- 3.13 I have also undertaken an assessment of all earmarked reserves & provisions to ensure their continued validity and to make additional provision to cover known commitments where that has been necessary. I consider the current levels to be adequate subject to my comment at paragraph 3.14 below.

- 3.14 In addition, the 22/23 local government finance settlement has provided additional resources over and above those initially included within the forecast. My advice is that this resource be set aside in reserves pending a full assessment / quantification of the emerging risks highlighted above.
- 3.15 It should also be noted that not all resources have yet been received and need to be 'banked' before being committed to future investments. I will ensure that this position is reviewed and reported through future monitoring reports. In addition, I also consider it appropriate and necessary to continually monitor reserve levels in the light of the changing circumstances facing the Council and as such, a further detailed review will be carried out as an integral part of the 21/22 accounts closure process and throughout 22/23.
- 3.16 Separately the Council continues to progress significant external funding streams working closely with the South Yorkshire Mayoral Combined Authority. The capital investment strategy and Capital Investment Programme (**Section 7**) provide further details on this.

Prudence and Affordability

- 3.17 The current Prudential Borrowing regime places a duty on the CFO to ensure that the financial impact of decisions to incur additional borrowing are affordable both in the immediate future and over the longer term.
- 3.18 Consideration of the revenue impact of all new capital schemes is therefore undertaken alongside other operational service issues to ensure that resources are allocated in accordance with the Council's priorities and within the overall resources available.
- 3.19 As members will be aware the Council holds relatively high levels of debt as compared to its statistical neighbours. This is a result of previous policy decisions, including the building of a new secondary school estate and more recently the Glassworks town centre re-development.
- 3.20 I have advised in recent budgets against further significant borrowing [on the scale of some previous policy decisions] until such time as the Glassworks scheme was complete and from a financial perspective de-risked. With the scheme now largely complete and the financial risk attached to that provided for within the MTFS I now consider it prudent to allow for modest additional borrowing over the planning period.
- 3.21 However, any future borrowing should be considered carefully in line with the Prudential Framework, all relevant statutory indicators and a thorough risk assessment of all financial and non-financial factors including the opportunity cost of not investing elsewhere.

Value for Money

- 3.22 In June 2021 the National Audit Office launched a new Code of Audit Practice, part of which required the External Auditor to undertake a significantly more in-depth review of the Council's arrangements for securing Value for Money [VFM].
- 3.23 During 21/22, the Council carried out a detailed self-assessment of the External Auditor's new VFM criteria which concluded that the Council's arrangements are satisfactory. The External Auditor's assessment and final report is expected imminently, and although I do not anticipate any major concerns to be raised, I will ensure that any issues or areas for improvement are addressed appropriately.

Medium Term Financial Strategy (MTFS) and Budget Reduction Measures

- 3.24 A balanced budget for 22/23 can be delivered through the agreement of the proposals within the budget papers. However, this view is contingent upon the additional matters identified at paragraph 3.9 above and paragraphs 3.25 to 3.28 below.
- 3.25 The draft budget for 22/23 is again based upon the delivery of several budget reduction & efficiency measures and there needs to be a strong and sustained focus on ensuring the timely and comprehensive implementation of these. This equally applies to the budget reduction measures proposed to deliver a balanced budget in 23/24.
- 3.26 Moreover, in my view there will likely be a requirement for further efficiency to balance the books over the medium term and consequently there should be a renewed focus on the Enabling Barnsley priority contained within the new Council Plan and specifically on utilising our organisational design principles to identify transformational / service redesign opportunities across all council services.
- 3.27 In addition, future forecasts are predicated on the Council maintaining, as a minimum, a cash standstill core resources position. I consider this to be a reasonable assumption but for the reasons outlined at paragraph 3.5 there is considerable uncertainty around this.
- 3.28 Finally, although we have taken a prudent approach in relation to our medium-term financial strategy and provided for all known pressures over the planning period, any additional pressures from here on in will need to be contained within the ongoing resource envelope determined by the local government finance settlement and any associated subsequent reviews. If for whatever reason this looks like not being achievable, I will instigate an immediate review of the 22/23 budget, MTFS and reserves strategies contained within these budget proposals.

4. Budget Recommendations

- 4.1 As indicated in the 3-year forecast at **Section 3a (Appendix 1)** and based on the Budget Recommendations, a balanced budget will be set for 22/23.

- 4.2 This would see the Minimum Working Balance being retained at £20M and the one-off betterment from the 2021 Local Government Finance Settlement being set aside to provide additional financial resilience to help mitigate the significant unquantified risks highlighted within the MTFs. I consider this to be prudent and appropriate to the current risk environment faced by the Council. (**Section 3 refers**).
- 4.3 The proposals identified within the budget papers provide the foundation around which the Barnsley's 2030 Plan & new Council Plan can be delivered in a financially sustainable manner.
- 4.4 However, there remains considerable uncertainty around the impact of the longer-term funding position and other risks that the Council needs to be vigilant to and, if necessary, be prepared to change its planning assumptions and mitigation plans at short notice if that is required.
- 4.5 **In summarising my advice, I would stress that the robustness of the estimates and adequacy of the reserves which the budget will provide are satisfactory. However, this is contingent upon the requirements outlined at paragraphs 3.24 – 3.28 and reiterated at paragraph 4.4 above being delivered.**

N Copley BA (HONS), CPFA

Service Director Finance Business Unit and S151 Officer

January 2022

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Our Be Even Better Strategy

1. Our Context

- 1.1 The context remains a challenging one as we still provide our response to the Coronavirus pandemic. This has and continues to put pressure and increased demand on front line services such as adults and children's social care, public health, regulatory services, waste and recycling and enforcement services but also the engine room of core services that support services and have also had their own important role to play in responding to and recovering from COVID - 19.
- 1.2 The organisation and our workforce have been agile and adaptive to change, and we have reinforced our commitment to culture change so we can ensure our employees have the support in place for their wellbeing and help them to do their job even better. Our Smart Working programme continues to be a key enabler for this, and we will implement our hybrid working model fully and move to a Barnsley is our office approach.
- 1.3 Over the next planning period there are many other opportunities and challenges that we will continue to drive forward and respond to including Health and Social Care integration and the Better Lives Programme, the levelling up agenda, local government finance settlements, the Adult Social Care white paper, the ongoing zero carbon agenda and continued devolution and access to funding through the South Yorkshire Mayoral Combined Authority.
- 1.4 We're focused on recovering from the COVID-19 pandemic, building our borough back better and fairer. We've also got ambitious plans for change, improvement and growth to allow everyone to be the best they can be because our borough is a place that fosters and grows ambition.

2. Barnsley 2030



**Barnsley – the place
of possibilities.**

- 2.1 It's time to believe in the possibilities of Barnsley, to the future with excitement and optimism. Our borough is a place that fosters and grows ambition, enabling everyone to be the best they can be.
- 2.2 Barnsley 2030 sets out our long-term vision for Barnsley and how we will work together with our communities to achieve it.

- 2.3 It's about celebrating and championing our borough and we're looking to 2030 as we feel this will give us enough time to make some real progress in achieving our bold ambitions for the borough.
- 2.4 This strategy helps us to work creatively to improve our borough for everyone. It provides a framework for the ambitions and actions of our partners working across the area and it enables us all to believe in the possibilities of Barnsley. By working together, we can ensure that everyone benefits from our borough's prosperity and by fostering and growing ambition we can enable everyone to be the best they can be.
- 2.5 This strategy provides a solid foundation for Barnsley's future, supporting our recovery from the COVID-19 pandemic and building back towards a better, fairer and more inclusive Barnsley.
- 2.6 In developing the Barnsley 2030 strategy we've worked closely with our communities, businesses and organisations across all sectors and local councillors. This has helped us to make sure that our borough's vision and ambitions represent everyone who has an interest in the future of Barnsley.

Healthy Barnsley	Learning Barnsley	Growing Barnsley	Sustainable Barnsley
<p>Everyone is able to enjoy a life in good physical and mental health.</p> <p>Fewer people live in poverty and everyone has the resources they need to look after themselves and their families.</p> <p>People can access the right support, at the right time and place and are able to tackle problems early.</p> <p>Our diverse communities are welcoming, supportive and resilient.</p>	<p>Children and young people aim high and achieve their full potential with improved educational achievement and attainment.</p> <p>Everyone has the opportunity to create wider social connections and enjoy cultural experiences.</p> <p>Lifelong learning is promoted and encouraged, with an increase in opportunities that will enable people get into, progress at and stay in work.</p> <p>Everyone fulfils their learning potential, with more people completing higher-level skills studies than ever before.</p>	<p>Local businesses are thriving through early-stage support and opportunities to grow.</p> <p>Barnsley is known as a great place to invest, where businesses and organisations provide diverse and secure employment opportunities, contributing to an economy that benefits everyone.</p> <p>People have a wider choice of quality, affordable and sustainable housing, to suit their needs and lifestyle.</p> <p>Residents, businesses and organisations are more confident in accessing and using digital resources, benefitting all aspects of daily life.</p>	<p>People live in sustainable communities with reduced carbon emissions and increased access to affordable and sustainable energy sources.</p> <p>People can get around in Barnsley easier than ever, with an increase in cycle routes and better connections across the borough.</p> <p>Barnsley has increased the amount of renewable energy that is generated within the borough.</p> <p>People are proud of and look after their local environment.</p>

- 2.7 Over the lifetime of this strategy, the Barnsley 2030 Board will work closely with key delivery groups and partnership boards to monitor activity, track progress and address any challenges that may arise
- 2.8 We all have an important role in working with our residents and organisations across the private, public, voluntary and community sectors to achieve the vision of Barnsley's future and our long-term ambitions.

2.9 By 2030, we want everyone to benefit from, and contribute to, making our borough a thriving place of possibilities.

3. Our Council Plan 2021-24

3.1 The Council Plan will support Barnsley 2030 over the next three years, delivering the borough’s vision: 'Barnsley - the place of possibilities'. Our plan gives us a clear direction to recover from the COVID-19 pandemic and build our borough back better and fairer.

3.2 It’s really important to have this, as it focuses on how we collectively deliver our services across the council to best support residents, communities, partners and business and it provides the framework for making decisions about priorities in the council and helps drive performance by setting out what we are seeking to achieve and how it will be measured.

3.3 The plan will help us make sure we strive to be even better and make a real difference for our residents, as we drive forward as a modern, inclusive, efficient, productive and high-performing council.

3.4 In order to simplify and strengthen our strategic alignment to Barnsley 2030, we have based our priorities on the four 2030 themes and then added the internal facing Enabling Barnsley priority.

3.5 Across these priorities, we have set out the outcomes that describe our intentions for the next three years, to ensure that we focus on delivering Barnsley as the place of possibilities.

Barnsley - the place of possibilities			
Healthy Barnsley	Learning Barnsley	Growing Barnsley	Sustainable Barnsley
People are safe and feel safe.	People have the opportunities for lifelong learning and developing new skills including access to apprenticeships.	Business start ups and existing local businesses are supported to grow and attract new investment, providing opportunities for all.	People live in great places, are recycling more and wasting less, feel connected and valued in their community.
People live independently with good physical and mental health for as long as possible.	Children and young people achieve the best outcomes through improved educational achievement and attainment.	People have a welcoming, safe and enjoyable town centre and principal towns as destinations for work, shopping, leisure and culture.	Our heritage and green spaces are promoted for all people to enjoy.
We have reduced inequalities in health and income across the borough.	People have access to early help and support.	People are supported to have safe, warm, sustainable homes.	Fossil fuels are being replaced by affordable and sustainable energy and people are able to enjoy more cycling and walking.
Enabling Barnsley We are a modern, inclusive, efficient, productive and high-performing council			

4. Our Design Principles

4.1 As we plan and prioritise our resources to support the delivery of Barnsley 2030 and the Council Plan, it's important that we have a set of consistent organisation design principles that services follow when undertaking improvement and efficiency reviews and service re-design. The principles will ensure there is a consistent 'One Council' approach to transformation and change.

4.2 The nine principles listed below will be considered by services as they develop and design their business case for change:

- Enable more people to help themselves and each other, through customer insight, early help, early intervention, prevention and a strengths-based approach to delivery.
- Rationalise the Council's estate, reducing the number of face-to face-delivery locations and ensuring that where possible delivery sites are co-located alongside other public services.
- Move more transactions with residents online, but still allow telephone and face-to-face delivery for those who require it most.
- Seek income generation opportunities that leverage the Council's assets and resources and consider commercial opportunities.
- Look at more creative ways to influence the behaviour of residents that better helps themselves and reduces costs to the Council.
- Create the conditions for economic growth, employment and inward investment.
- Invest in the Council's enabling functions, to drive efficiency, productivity and performance of council services, benchmarking with others.
- Consider where there are invest to save opportunities to speed up service change.
- Consider the needs of Communities/Neighbourhoods to inform service redesign.

5. Our Key Enabling Strategies and Plans

5.1 We also have a number of strategies and plans which are aligned to the delivery of the Barnsley 2030 themes and ambitions and Council Plan priorities and outcomes. Collectively, they are driving continuous improvement and supporting us to prioritise our financial, human and physical resources in the most efficient way.

5.2 Our **People Strategy** will ensure we develop the right supporting organisational culture and behaviours and a modern, agile, healthy, engaged, skilled and innovative workforce. The strategy will focus on effective leadership, values and culture; maximising organisational capacity and capability and our employee experience.

5.3 The **Medium-Term Financial Strategy** is a key tool in understanding our financial position and in formulating our ongoing financial strategy to utilise

our scarce resources to meet our statutory and local priorities. This strategy is set in the context of an ever changing global and national economy.

- 5.4 The revised **Commercial Strategy**, will support us to adopt a more commercial approach, generating income and ensuring we are making best use of our assets and resources.
- 5.5 Our **Customer and Digital strategies** will standardise the way we serve our customers and let them know up front what to expect when they contact us, regardless of the media they choose to do this. Digital skills, thinking and innovation will become embedded within the organisation and our wider ambition for Barnsley is to become a digital leader and a digitally enabled inclusive economy.
- 5.6 Finally our **Communications and Marketing Strategy** ensures we are reaching as many people and businesses as possible in our communities utilising multiple different methods.
- 5.7 There are also improvement plans and programmes in place across some of our high demand and high spend areas such Adult Social Care, Children's Social Care and SEND.

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UPDATED MEDIUM TERM FINANCIAL STRATEGY 2022/23 – 2024/25**1. Purpose**

- 1.1 This paper updates the current Medium Term Financial Strategy (MTFS) and extends it for a further year to 24/25 to maintain the Council's rolling 3-year planning framework.
- 1.2 The forecast incorporates cost pressures and policy decisions that have materialised since 21/22 budget setting in February 21. The report also reflects on other emerging risks which are currently unquantified, but which could pose a material risk to the MTFS moving forwards.
- 1.3 Early consideration has also been given to the Government's Spending Review, which was announced in late October, together with an assessment of the implications of the Local Government Finance Settlement which was announced 16th December 2021.

2. Approved Forecast

- 2.1 On 25th February 2021 the Council set a balanced budget for the current financial year; together with a framework to deliver a balanced budget in 22/23 with a modest gap predicted for 23/24 at that point in time. The summary three-year forecast position is shown below:

	21/22 £M	22/23 £M	23/24 £M
Deficit	-	(0.337)	+1.823

- 2.2 This position was predicated on the delivery of several key assumptions:

22-24 Assumptions

- Provision for pay awards @ 2%.
 - Government funding assumed at 21/22 levels across the period 22/23 - 23/24.
 - Delivery of efficiency proposals totalling £5.7M in the period 22 - 24.
 - Additional investment in the Glassworks scheme of £4M over the period 22 - 24.
 - Council Tax increases assumed at 2% in 22/23 and thereafter.
 - Provision for additional pension costs expected from the triennial review in 23/24.
 - Ongoing costs associated with COVID; and
 - A remaining deficit to be addressed of £1.8M in 23/24.
- 2.3 The current MTFS was set within the context of the global pandemic and the ongoing impact it is having on council / public finances. Within this context, the MTFS / Reserves Strategies have set aside resources that safeguard the financial resilience of the organisation and:
- Allow the Council to continue with the ongoing response and recovery effort [in line with the Government / Council road map and other guidance].
 - Support the recovery of the organisation and place; and

- Reflect the ongoing impact of COVID 19 on the provision and cost of key services in 22/23 and beyond.

2.4 The MTFs also provided for the potential ongoing impact of the pandemic on key service areas / income streams into 22/23 and beyond as follows:

- The expected additional ongoing cost of providing for Adult Social Care post COVID [based on ADASS / local estimates].
- Provision for an increase in the number of looked after children post COVID.
- An ongoing increase in waste arisings and associated costs reflective of changing consumer habits as a result of COVID.
- Provision for the anticipated ongoing impact on our Council Tax and Business Rate tax bases.
- Further protection through an increase in the Council's Minimum Working Balance to £20M as well as establishing a £2M COVID 19 recovery reserve of which £1M is funded via SCR Gainshare monies.
- An option to undertake additional borrowing to fund existing capital expenditure to provide additional resilience to the Council's reserves position, only where that is necessary.

3. UPDATED POSITION & RECOMMENDATIONS FOR FUTURE ACTION

3.1 Against the backdrop of ongoing uncertainty facing Local Government generally and Barnsley specifically, the forecast has been fundamentally reviewed and updated. The updated detailed forecast is presented at Appendix 1 with a full sensitivity analysis based on three scenarios - best, medium, and worst case attached at Appendix 2. The 'medium case' has been used for planning purposes.

2022/23 – 2023/24

3.2 An analysis of the main assumptions underpinning the 22/23 forecast is shown below. These assumptions have been assessed based on data & intelligence available at the time of writing this report. However, it should be noted that these assumptions are very fluid and subject to material changes as the pandemic and other issues evolve. As such, they will be rigorously reviewed and updated on an ongoing basis.

3.3 The MTFs has also been rolled forward considering several emerging pressures that are outlined below:

PRESSURES**Adult Social Care****Norfolk Ruling**

- 3.4 A court judgement found that the Charging Policy adopted by Norfolk County Council for non-domiciliary care unfairly discriminated against severely disabled people. Depending on the outcome of a pending appeal to the courts, this may prompt a review of the Council's non-residential care charging policy. Given the potential number of service users likely to be affected and the nature of the proposed changes, this could result in significant additional financial costs to the Council.

Discharge to Access (D2A)

- 3.5 Since March 2020, the NHS has funded (£1.3billion) the cost of new or extended health and social care support packages for a limited time for people discharged from hospital. There is a requirement for local authorities to embed the D2A process going forward, which will result in additional burdens.

Adult Social Care Demography / National Living Wage

- 3.6 The Council previously agreed to fund care providers to enable them to pay their employees the equivalent of the National Living Wage (NLW) plus £1. The Chancellor's announcement in his Autumn budget that the NLW will increase from £8.91 to £9.50 will require additional investment, the estimated cost of which has been included in the updated MTFS.
- 3.7 In addition, client numbers accessing adult social care services have started to slowly rise over the last few months as we exit COVID 19 restrictions. It is anticipated that this trend will continue into 2022/23, with provision being made accordingly.

National Insurance Increase

- 3.8 In September, Government announced plans to fundamentally reform Health and Social Care (see Section 4 below). To fund the reforms, the Government set out plans for a new Health and Social Care Levy with an initial 1.25% increase in National Insurance Contributions from April 22. The estimated cost of this has been included in the updated MTFS.

Children's Social Care

- 3.9 Throughout the first two quarters of this year there has been a spike in the number and costs of looked after children over and above that forecast in the current Looked After Children Strategy [Q1 £1.7M deficit, Q2 £3.3M deficit]. Several actions have been implemented to mitigate these pressures as far as is possible but current estimates suggest a £4.5M net pressure for 22/23 at this time.

- 3.10 This cost pressure also includes provision to increase the number of social workers who support Children's Social Care because of increased caseloads.
- 3.11 Further resources have also been set aside to assist the Council in implementing the DSG Deficit Recovery plan which has recently been submitted to the DfE (see Section 4 below).

Home to School Transport

- 3.12 The pressures being experienced within Children's Social Care / SEND are having a corresponding knock-on effect on the Home to School Transport Service. The original estimate at the start of 21/22 was to provide transport for 38 additional children. As at the end of Q2 the actual increase in children accessing the service was 68, equating to an anticipated cost increase of £0.7M in 22/23.

Waste Services Review

- 3.13 The current MTFs had previously factored in a full review of Waste Services with a view to delivering up to £1M in efficiency savings. However, Government is currently consulting on changes to waste and recycling provision including the proposal to separate food waste collections by 24/25. As a result, the planned review has been deferred pending the outcome of the consultation.
- 3.14 In addition, further provision has been made for an increase in waste arisings and to reflect recent increases in fuel costs.

Car Parking

- 3.15 A revised Town Centre Car Parking Strategy including revisions to tariffs and increased enforcement activity was agreed by Cabinet over the summer. This is estimated to cost £0.3M from 22/23 though this will be kept under scrutiny as this estimate is very much determined by the volume of town centre footfall / parking.

Youth Zone

- 3.16 Following approval by the Council to progress the development of the Youth Zone in Barnsley, there is a requirement to set aside further provision for the ongoing annual running costs of the development, though this is unlikely to be needed until 23/24 at the earliest.

Town Centres Clean Ups

- 3.17 Over the summer, Cabinet agreed additional investment to make the town centre and principal towns more attractive and provide an enhanced visitor and customer experience. The investment, including 2 additional clean up teams, street furniture and additional security provision, is estimated to cost £0.6M per annum from 22/23.

Energy Costs/Supply Chain Issues

- 3.18 As a result of COVID 19 / BREXIT, the costs of wholesale energy have started to significantly increase leading to the collapse of several energy providers. YPO who source the Council's utility provision are predicting costs could rise by as much as 35% - 50% from 1st April 2022.

Similarly, supply chain issues are impacting food supply / cost [school catering] and the cost of imported goods particularly linked to the construction industry. Provision has been made in the MTFS to address some of these pressures with the position being carefully monitored over the next 12 months.

Schools Catering

- 3.19 A recently completed strategic review of the schools catering service has established an improvement plan together with an accompanying financial recovery strategy. There is a risk that the financial recovery of the service may take longer than anticipated due to the continuing uncertainties around the ongoing impact of the pandemic.

South Yorkshire Passenger Transport

- 3.20 The Council currently contributes (via a levy) to the ongoing running costs and long-term investment aspirations of the South Yorkshire Passenger Transport Authority. A reduction in patronage on public transport, together with previous policy decisions, may result in an increase in the current levy moving forwards [NB: each 1% increase equates to £0.1M].

MITIGATIONS

- 3.21 In addition to these potential pressures, the MTFS has been reviewed and the following mitigations identified:

Social Care Grant

- 3.22 A new Social Care grant was first paid by the Government in 20/21 at £7.8M before being 'rolled in' to the 21/22 settlement at £10.1M. Due to the late announcement, this increase (£2.3M) was assumed to be one-off for the purposes of approving the final 21/22 budget. Following the recent Local Government Finance Settlement it is now assumed that the full £10.1M will be ongoing and this provides for additional resources of £2.3M to be reflected in the MTFS.

Improved Better Care Fund

- 3.23 Similar to the Social Care Grant above, since 2016/17, the Council has received additional funding via the Improved Better Care Fund. These monies were due to end in 2019/20 but were extended and awarded in the Local Government Finance settlements for 20/21 and 21/22. It is now assumed that this funding will be baselined (become permanent) moving forwards.

National Insurance Increase

- 3.24 As highlighted above, Government has announced an increase to National Insurance Contributions of 1.25% from April 22. However, they have confirmed that additional funding has been provided to public sector bodies for the additional cost of this via the Local Government Finance Settlement (See Section 5 below). {NB: This funding does not extend to organisations such as Berneslai Homes}.

MRP/Borrowing Costs

- 3.25 Following a review of one-off reserves (see Section 9 below), there is now an opportunity to switch out the need to prudentially borrow for previously agreed priorities with one off funding and thereby save the ongoing borrowing costs.

Demography

- 3.26 A provision had previously been set aside to address specific demography issues that didn't subsequently materialise.

Pensions

- 3.27 The current MTFS makes a provision for increased pension costs arising out of the scheduled Actuarial Review in 23/24. Following discussion with South Yorkshire Pensions Authority and the Actuary, the revised forecast shows an improvement on the previously assumed position.

Taxation Growth

- 3.28 The losses in taxation previously assumed in setting the 21/22 budget (particularly in relation to business rates) have not materialised to the extent originally expected. The previous MTFS also assumed inflationary growth of 1% both in terms of rates retained locally (49%) and top-up grant awarded by Government. In line with business rate regulations, the Government uses CPI rates as of September to calculate the overall increases. The CPI rate stood at 3.1% and on this basis, an inflationary increase of 3.1% has been assumed for 22/3. Ongoing growth is subject to further review.

Council Tax

- 3.29 Council Tax in 22/23 was originally budgeted for at an increase of 2%. Government have indicated that they expect local authorities to use Council Tax and the Adult Social Care precept to address ongoing pressures in Adult Social Care [together with driving out longer term efficiency from the system]. Members will recall that a similar social care precept of 3% was introduced in 21/22 which could be split over the 2 years. The Council took the decision to increase Council Tax by 3.5% in 21/22, meaning that the remaining 1.5% ASC precept could be levied in 22/23. Government have also announced via the CSR a further 1% can be levied in 22/23 meaning that the Council Tax can be increased by up to 4.5% next year (2% core + 1.5% ASC from 21/22 + 1% ASC announced in the CSR 21).
- 3.30 Based on the above, the MTFS planning assumption is now a proposed increase of 3.5%. This proposal needs to be considered within the context of the existing discounts given to those 15,000 households receiving local council tax support [and who will also see no increase in their bills from any council tax increase that the Council ultimately approves]. Section 7 provides further detail on the impact of this proposal along with a recommended approach.

3.31 The impact of the above changes is shown in the following table:

	2022/23	2023/24
	£M	£M
Opening Forecast as at Feb 2021	-0.377	1.823
PRESSURES		
Demography & Demand Pressures		
Provision for ASC - Norfolk ruling	2.000	2.000
Discharge to Assess	0.800	0.800
Adults Social Care - Demography/ NLW	1.800	1.800
Children's Demography/ Additional Social Workers	4.500	4.500
Children's DSG Management Plan	0.500	0.500
Children's Residential Home (slippage of efficiency)	0.200	-
Home to School Transport	0.500	0.500
Waste Review	1.000	1.000
Waste Demography	0.200	0.200
Sub Total Demography & Demand	11.500	11.300
Policy		
NIC's Increase	0.800	0.800
Car Parking	0.270	0.270
Youth Zone	-	0.700
Town Centre Clean Up	0.565	0.565
Energy Costs/ Supply Chain issues	0.500	0.500
Green Spaces	0.240	0.240
Sub Total Policy	2.375	3.075
Sub Total - Pressures	13.875	14.375
MITIGATIONS		
Additional Social Care Grant	-2.300	-2.300
Improved Better Care Fund	-1.700	-1.700
Government Grant - NIC's contributions	-0.800	-0.800
Government Grant - Discharge to Assess	-0.800	-0.800
MRP/Borrowing Costs	-0.500	-0.500
Provision for Demographics	-1.940	-1.940
Pensions	0.000	-0.900
Business Rate Growth (inflation @ 3% plus base growth)	-1.800	-1.800
Further Council Tax increase @1.5% (2% to 3.5%)	-1.550	-1.550
Sub Total Mitigations	-11.390	-12.290
REVISED FORECAST AS AT NOVEMBER 21	2.108	3.908

2024/25

- 3.32 The above position and assumptions have also been rolled forward to provide an updated position for 2024/25. The position currently shows a projected deficit of £2.4M on top of the deficit currently identified for 23/24.

4. KEY RISKS

- 4.1 It is crucial to note that there remain several significant but currently unquantifiable risks. Again, these particularly relate to general social care pressures as well as the proposed reforms in that area. These could significantly increase the pressure on the reported MTFs position and need to be considered when agreeing an approach to balancing next year's budget.

Health and Social Care Reforms

- 4.2 On the 7th September 2021 the Prime Minister launched the Build Back Better Plan for Health and Social Care. The key elements of the plan that affect social care are outlined below.

- 4.3 The plans for reforming Health and Social Care include the following investments:

- £5.4BN funding for the NHS to cover the next 6 months to address amongst other issues: infection prevention control measures (£2.8BN); to help tackle the backlog of elective activity (£1.0BN) and to continue the hospital discharge programme (£0.5M).
- 1.25% increase in National Insurance – to be listed as Health and Social Care Levy – which will raise £12BN a year from April 2022. Of this amount, £5.4BN will be invested in adult social care over 3 years.

- 4.4 Funding for the first 3 years from 2022 will be targeted at NHS pressures and then funding will be moved into social care. The £5.4BN investment in adult social care (over the 3 years) will be used to fund the announced reforms / commitments as follows:

- a new £86k cap on the amount people will pay for their care costs (excluding daily living costs in a care home) over their lifetime.
- means-tested support for people paying care costs with asset values between £20k and £100k. Above the upper capital limit of £100k people will pay for the full cost of their care up to the care cap [£86k].
- invest at least £500M in measures over three years to provide support in professionalising and developing the social care workforce; fund mental health wellbeing resources; and improve recruitment and support.

- 4.5 The financial impact of the reforms is a major risk for the Council. For example, it is unknown whether adequate funding will be provided to cover the new cap on care costs. In addition, if the proposals allow self-funders to access their care needs using council contracts then that will almost certainly put pressure on provider fees in future periods.

Children's Social Care / Home to School

- 4.6 As highlighted in paragraphs 3.9-3.12, several significant cost pressures have started to materialise within Children's Social Care and Home to School Transport with an increase in caseloads / service users, particularly children with complex care needs. Whilst provision has been made in the updated MTFS this may not be sufficient should demand not stabilise. Government is expected to announce plans for addressing Children's Social Care issues alongside the white paper for Adults Social Care later in the year.

Special Educational Needs & Disability (SEND)

- 4.7 As highlighted above, a further cost pressure faced by the Council relates to Special Educational Needs and Disability (SEND). The overall estimated financial deficit on the Council's DSG 'reserve account' as of 31st March 2022 is £17.9M (£11.7M carried forward plus £6.2M estimated for 21/22). A plan to address this deficit has recently been submitted to DfE.
- 4.8 Discussions are ongoing with the DfE around the DSG deficit recovery plan. The table below outlines the current SEND forecast spend and deficits up to 24/25:

Forecast position (including mitigations)	2020-21	2021-22	2022-23	2023-24	2024-25
	£'000	£'000	£'000	£'000	£'000
Total high needs spend	27,139	31,139	31,202	30,284	28,846
Total high needs funding	-19,300	-23,286	-26,824	-26,824	-26,824
Total Block transfers	-800	-1,662	-1,698	-1,698	-1,698
Other DSG blocks deficit/(surplus)	-506	0	0	0	0
Net In-Year deficit/(surplus)	6,533	6,191	2,680	1,762	324
C/forward deficit/(surplus)	5,224	11,757	17,948	20,628	22,390
Accumulated deficit/(surplus)	11,757	17,948	20,628	22,390	22,714

- 4.9 Additional resources have been set aside within the updated MTFS to support the formulation and delivery of the DSG deficit recovery & wider system improvement plans.

COVID 19 / BREXIT

- 4.10 We are starting to see adverse impacts on the supply chain arising from COVID 19 & BREXIT related issues (e.g., the increasing cost of energy, food, and construction supplies) which may or may not continue. Service delivery issues are currently being mitigated to a large extent with the main impact being felt in relation to cost increases to planned construction projects.

5. Local Government Finance Settlement

- 5.1 Following the Chancellor of the Exchequer's Autumn Budget and Comprehensive Spending Review (CSR) on the 27th October 2021, the Department of Levelling Up, Housing and Communities (DLUHC) announced the provisional Local Government Finance Settlement on the 16th December 2021. Amongst other things the settlement set out proposals to distribute the additional £1.6BN announced in the CSR to local authorities.
- 5.2 As a result the Council is expected to receive a betterment to the previous forecast of around £8.3M. From this £4.5M is required to fund specific cost pressure [£2.4M] and to address the currently identified funding gap in 22/23 [£2.1M]. The table below summarises this position:

Additional Funding Announcement	£M
Additional Social Care Grant	3.592
New (one off) Services Grant	3.925
Social Care Market Sustainability Grant	0.836
TOTAL ADDITIONAL FUNDING	8.353
<i>Less:</i>	
Funding already assumed for NI increase	(0.800)
Funding already assumed for Discharge to Assess	(0.800)
Specific funding for Social Care Market Sustainability	(0.836)
Full de-risking of commercial income streams previously assumed to address budget gap	(2.108)
TOTAL FUNDING REQUIRED	(4.544)
BALANCE OF FUNDING	3.809

- 5.3 This leaves a balance of approximately £3.8M which broadly equates to the value of the one-off Services Grant announced in the settlement. The Secretary of State for DLUHC has made it clear that this resource should be treated as one-off pending a future review of its distribution. Reference was also made to a wider review of local government funding distribution, the details of which will be announced in the new year.
- 5.4 So, after making the necessary budget adjustments the Council effectively has £3.8M in additional one-off resources at its disposal. It is recommended that this funding is set aside pending further consideration of the emerging significant risks identified at Section 4 above.
- 5.5 The table below shows the revised position over the next three years after taking the above into account:

	2022/23	2023/24	2024/25
	£M	£M	£M
Forecast Position at November 2021	0.000	1.800	4.328
Forecast if previous years deficits are balanced with ongoing savings	-	-	2.528*

6. **STRATEGY FOR DELIVERING BALANCED BUDGETS 22/23 to 24/25**

Strategy for 23/24

- 6.1 A key focus of the strategy to this point has been on the delivery of the existing efficiency programmes and projects already included within the MTFS [£4.7M over 22/23 and 23/24 – see Appendix 3].
- 6.2 However, considering the reported £2M budget gap in 23/24 [and the increasing gap into 24/25] together with the, as yet, unquantified emerging risks, it is now considered appropriate to request that SMT identify a minimum of £2M in further efficiencies / budget savings [over and above the £4.7M already identified] which are capable of being delivered from the beginning of the 23/24 financial year.
- 6.3 This will ensure that the Council is well placed to deal with any further adverse changes to the current MTFS assumptions. This position will be kept under constant review particularly cognisant of the emerging risks identified elsewhere within this report.

Strategy for 24/25

- 6.4 At this stage, it is not proposed to put in place a process for addressing the current deficit (£2.5M) in 24/25. There remains a great deal of uncertainty around local and national issues, particularly as the country's economy recovers from the pandemic. As such, it is proposed to delay any formalised approach for dealing with the 24/25 gap until greater clarity is gained from the Government in relation to the impact of the pandemic on the public finances as well as the delayed reforms around Fair Funding and Business Rates Retention.

7. **Local Council Tax Support**

- 7.1 During 20/21, the Government provided additional funding for those individuals eligible for local council tax support. Subsequently, in 21/22 additional one-off grant was provided to local authorities with the option of continuing to provide this support for a further year - although the use of this money was entirely at the Council's discretion.
- 7.2 As part of the 21/22 budget setting process, the Council agreed to provide support of £125 per claimant (approximately 15,000 households) with a view to exploring options to continue this support into the future.
- 7.3 Based on a review of the collection fund and previously accumulated surpluses through improved collection rates, it is proposed to continue to provide the same level of support as in 21/22. In addition, it is also proposed to cover the cost of any 22/23 council tax increase meaning that all eligible LCTS claimants will see no increase in their council tax bills next year. The cost of this proposal (£1.9M) will be funded via ringfenced collection fund surpluses with no impact on the Council's MTFS. This position will be reviewed for reasonableness in future years.

	Band 1			Band 2			Band 3			Band 4		
	A (£)	B (£)	D (£)	A (£)	B (£)	D (£)	A (£)	B (£)	D (£)	A (£)	B (£)	D (£)
CTAX Bill after £125 and 22/23 increase	93.77	130.23	203.15	218.78	276.07	390.67	500.05	604.23	812.58	812.58	968.84	1281.36
% Discount	92.80%			83.10%			61.40%			37.25%		

8. SUMMARY

8.1 The key assumptions underpinning the position above are:

- Provision for pay awards @ 2%.
- Provision for key service pressures particularly within Social Care.
- Government funding confirmed for 22/23 - with some one-off betterment in 22/23 [including social care grants / better care fund/ S31 grants].
- One-off betterment to be set aside to help address emerging risks.
- Council Tax @ 3.5% in 22/23 and 2% thereafter – subject to further consideration.
- Extend the existing LCTS support scheme and further protecting eligible claimants from future council tax increases.
- Delivery of efficiency proposals totalling £4.7M in the period 22-24 (Paper 5a refers).
- Future year deficits to be addressed via further savings programme of a minimum £2.0M.

8.2 The full detailed Medium Term Financial Strategy is available in the following link.

9. UPDATED RESERVES / CAPITAL INVESTMENT STRATEGY

9.1 The Council's Reserves Strategy is formulated over the same planning period as the MTFS to ensure longer term alignment with the Council's strategic intent. This facilitates an adaptable 'rolling plan' that can, where necessary, deploy pipeline schemes to meet Council priorities.

9.2 A further review of the Council's reserves position has been undertaken following the closure of the 20/21 accounts and reflecting other known changes - particularly those resulting from the impact of Covid 19. The Council's reserves position is constantly monitored to ensure that spend does not exceed resource availability in any single year as well as in total over the planning period.

9.3 The level of reserves & balances available to the Council through to 24/25 is £405.2M although previous Council / Cabinet decisions have committed the vast majority of this. A summary of the approved earmarking's / investments, set against available resources, is shown in the table below.

	Earmarked Under Statute	Earmarked - Invest to Save/ Future Commitments	Earmarked - Future Capital Investments	Monies Banked	Resources Set Aside to Complete Schemes	Available to Invest	Available Resources
	REVENUE £M	REVENUE £M	CAPITAL £M	COVID £M	CAPITAL £M	CAPITAL £M	TOTAL £M
Sub Total – GF	25.267	88.069	166.679	33.065	15.227	32.800	361.107
Sub Total – Housing	7.000	2.934	22.741	-	-	11.447	44.122
GRAND TOTAL	32.267	91.003	189.420	33.065	15.227	44.247	405.229

Potential for new one-off investment

- 9.4 Following a review of current balances and subject to the Government's COVID 19 Roadmap to recovery continuing to progress as planned, the S151 Officer has identified that up to £32.8M would be available for new one-off General Fund investment [£20.1M capital and £12.7M revenue or capital investment].
- 9.5 Over the summer period several potential key priorities have been identified as follows:

Priority		£M
Youth Zone [funding shortfall]	Already committed	2.0
Royston Primary [per master plan]	Already committed	6.1
Potential investment in council assets	Emerging priority	5.0
Principal Towns [Capital & Revenue]	Emerging priority	10.0
Highways Maintenance	Emerging priority	2.0
Barnsley Youth Choir	Emerging priority	0.5
Total		25.6
Available Resources		(32.8)
Balance Remaining		(7.2)

- 9.6 Based on the above, there is approximately £7.2M of resources uncommitted at this time. As a result of the deteriorating financial position, the S151 Officer is recommending that this balance be used to reduce / repay the Council's debt which will generate a reduction in forecast debt servicing costs.
- 9.7 In addition, following a review of housing resources and capital priorities, there is £11.4M of resources that are available for investment in the Council's housing priorities. The details of these priorities are considered within the context of the Council's 22/23 Capital Investment Strategy and the 22/23 Housing Revenue Account budget process.
- 9.8 Work continues on developing the Council's scheme pipeline and placed based investment strategies which are aligned / focussed on maximising external funding streams [SCR MCA Gain Share and Integrated Transport Fund, Levelling Up, Shared Prosperity, De-Carbonisation] and leveraging in private sector investment [e.g., pension funds]. This will be the subject of a more detailed paper in the final budget proposals.

10. Summary & Next Steps

- 10.1 Based on current assumptions there are proposals in place that would deliver balanced budget positions for both 22/23 & 23/24 with a modest gap remaining for 24/25. The position across the planning period will be reviewed further considering the local government finance settlement and gaining further clarity surrounding currently unquantified emerging risks.

Appendices

- Appendix 1- Detailed MTFS Forecast
- Appendix 2- MTFS Sensitivity Analysis
- Appendix 3- 22-24 Efficiency Proposals

	FORECAST 2022/23	FORECAST 2023/24	FORECAST 2024/25
	£m	£m	£m
EXPENDITURE:			
1. Base Net Expenditure (Net of Schools)			
Revised Base Position	186.588	211.395	213.270
2. Fixed and Ongoing (already reported)			
Pay Award, National Insurance 1.25% increase	2.921	2.121	2.121
Increments	0.290	0.290	0.290
Pension - Actuarial Assessment 2020-2023		2.000	
Other Inflation (inc BSF)	0.715	0.715	0.715
Financing Capital New Starts Programme & MRP	0.070	0.570	0.570
Childrens DSG Management Plan	1.000	0.500	0.500
	4.996	6.196	4.196
3. Demographic and Demand			
Waste - Demographics	0.400	0.200	0.200
Home To School - Demographics	0.700	0.200	0.200
Children's Social Care (Demographics/additional social workers)	4.700	0.195	0.195
Adult Social Care Discharge to Assess	0.800		
National Living Wage /Inflationary Increases Adult Social Care	2.832	1.832	1.832
Adults Social Care - Demographics	0.605	0.605	0.605
Supply Chain / Energy Cost issues	1.300		
Demographics Contingency	-0.646	-0.208	
	10.691	2.824	3.032
4. Investment & Other Policy Issues			
Town Centre Redevelopment (Glassworks)	3.500	0.500	
Provision for Youth Zone		0.700	
Norfolk	2.000		
Social Care Market Sustainability	0.836		
Green Spaces Maintenance	0.240		
Car Park Lost Income	0.270		
Borough Clean Up & Security	0.565		
	7.411	1.200	0.000
5. One-Off investment			
One-off investment priorities across the Council	3.809	-3.925	
TOTAL EXPENDITURE BEFORE EFFICIENCIES	213.495	217.690	220.498
6. Efficiency Proposals			
2022-24 Efficiency Programme	-2.100	-4.420	
	-2.100	-4.420	0.000
TOTAL EXPENDITURE	211.395	213.270	220.498
RESOURCES:			
8. Core Resources			
<u>Council Tax</u>			
Council Tax Income inc Base	103.452	109.302	112.802
4% shortfall (Collection & LCTS)			
Council Tax Collection Fund Surplus	3.200	3.200	3.200
	106.652	112.502	116.002
<u>Business Rates Retention (BRR) scheme</u>			
Local Share - Business Rates (net 50% share)	22.364	25.414	27.414
Local Share - Top Up Grant	32.735	32.735	33.035
S31 Grant for 2% Capping - Top Up	0.552	1.302	1.302
Revenue Support Grant (RSG)	13.025	13.429	13.429
	68.676	72.880	75.180
<u>S31 Grant</u>			
S31 Grant for Small Business Rate Relief	3.160	3.910	3.910
Services Grant		3.925	0.000
	3.160	7.835	3.910
<u>Additional Changes</u>			
IBCF	0.000	3.350	3.350
Public Health Grant	0.300	0.300	0.300
Market Sustainability Grant		0.836	0.836
Social Care grant	7.800	13.692	13.692
	8.100	18.178	18.178
Core Resources b/f	186.588	211.395	213.270
9. Change in Resources			
<u>Council Tax</u>			
Council Tax increase in tax base @ 800	1.300	1.300	1.350
LCTS New Claims - 2500 in 21/22 falling back to 1700 in 22/23	0.800		
Council Tax Collection Fund Surplus			
Council Tax increase (@ 3.5% + 2% in future years)	3.750	2.200	2.300
	5.850	3.500	3.650
<u>Business Rates Retention (BRR) scheme</u>			
Local Share Business Rate Growth	3.050	1.750	0.500
Business Rates multiplier @ 3% in 22/23, 1% in later years	0.750	0.250	0.250
Top Up Grant inflation @ 3% in 22/23, 1% in later years	0.750	0.300	0.300
Changes to RSG	0.404		
Changes to Public Health Grant			
Services Grant	3.925	-3.925	
Market Sustainability Grant	0.836		
Changes to Social Care	5.892		
Changes to iBCF	3.350		
	18.957	-1.625	1.050
TOTAL RESOURCES	211.395	213.270	217.970
NET SHORTFALL		0.000	2.528

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2022-2025 MTFS
SENSITIVITY ANALYSIS

FORECAST ITEMS & DESCRIPTION	POTENTIAL FOR CHANGE	RISK	LEVEL OF IMPACT	BEST CASE 2022/23	MID CASE** 2022/23	WORST CASE 2022/23	BEST CASE 2023/24	MID CASE** 2023/24	WORST CASE 2023/24	BEST CASE 2024/25	MID CASE** 2024/25	WORST CASE 2024/25
				£m	£m	£m	£m	£m	£m	£m	£m	£m
EXPENDITURE												
Fixed and Ongoing												
Pay Award, NI & Increments.	Pay inflation currently based on 2% increase in 2022/23 and beyond. Government have proposed a local government pay freeze in 2021/22 which has not been agreed however the provision in 2022/23 has been reduced to reflect a lower than anticipated pay award in 2022/23. Each half percent variation is likely to have a +/-£0.5m effect. Best case assumes a 1% pay increase. Worst Case = 2.5%.		HIGH	1,411	3,211	3,711	0,911	2,411	2,911	0,911	2,411	2,911
Pensions	The forecast period includes another actuarial evaluation in 2023/24 and therefore some provision has been made in the forecast for the outcome. A variation of +/- £0.5m has been included.		HIGH	0	0	0	1.5	2	2.5	0	0	0
Other Inflation (inc BSF)	Provision for other non pay inflation (eg contract) - potential for significant change if inflation continues to rise, especially where there are contractual commitments in relation to future inflation. Sensitivity assumes +/-£0.2m.		HIGH	0,515	0,715	0,915	0,515	0,715	0,915	0,515	0,715	0,915
Financing capital new starts programme	Provision to reflect the additional borrowing required to support capital new starts. Potential for change according to a number of variables (eg interest rate fluctuations, spend profiles etc) although the Council's advisers are predicting that there will be a generally low interest rate environment for the next 2-3 years. Sensitivity assumes +/-£0.100m change to reflect interest rate changes with no further borrowing planned.		MEDIUM	-0.03	0.07	0.17	0.47	0.57	0.67	0.47	0.57	0.67
DSG Management Plan	A provision has been set aside to support the work required on the DSG Deficit Recovery Plan. Sensitivity +/- £0.1m.		MEDIUM	0.5	1	1.1	0.4	0.5	0.6	0.4	0.5	0.6
Investments & Other Decisions												
Demography & Demand												
National Living Wage /Inflationary Increases	Provision to reflect the Governments recent national minimum living wage increase which has resulted in an increase cost to the council in terms of paying more for existing and new (care) contracts. A sensitivity of + £0.5M has been built into the current estimate for future years.		HIGH	0	2,832	3,332	1,332	1,832	2,332	1,332	1,832	2,332
Adult Social Care pressures	In addition to NLW pressures in ASC, a further provision has been included to reflect demographic and other associated costs. Sensitivity assumed at +/-10% change.		MEDIUM	0,545	0,605	0,666	0,545	0,605	0,666	0,545	0,605	0,666
Children Services Pressures	Provision to reflect recent pressures within Children's services due to increases in case numbers out of borough placement with a medium case based on an increase of 10 per annum. Best/Worst cases based on +/- 10 placements.		LOW	3.9	4.7	5.5	0.1	0.195	0.3	0.1	0.195	0.3
Home to School	Further provision has been made for the significant increase in children's accessing Linked to Children's social care and the continuing increase in young people with high educational needs (SEND) - client numbers (in line with revised SEND forecasts) included in 'medium case' current MTFS. Sensitivity based on +/- £0.1m.		LOW	0.6	0.7	0.8	0.1	0.2	0.3	0.1	0.2	0.3
Waste	Provision of £200k to provide additional waste collection rounds as a result of forecast housing growth already factored into MTFS. Sensitivity based on +/- £0.1m.		LOW	0.3	0.4	0.5	0.1	0.2	0.3	0.1	0.2	0.3
Supply Chain/Energy Prices/Demography	Further provision has been set aside for increasing commodity prices particularly within the energy and supply chain (food) market. This provision also includes a further amount set aside for increased demography. A sensitivity of +/- 0.2M has been considered		MEDIUM	1.1	1.3	1.5	0	0	0	0	0	0
Discharge to Access	Since March 2020, the NHS has funded (£1.3 billion) the cost of new or extended health and social care support packages for a limited time for people discharged from hospital. There is a requirement for local authorities to embed the D2A process going forward, which would result in additional burdens. Sensitivity assumed at +/- 10%		MEDIUM	0.72	0.8	0.8	0	0	0.8	0	0	0.8
Demographic Contingency	Release of demographic provision previously included in the forecast. Sensitivity at +/- 10%.		MEDIUM	0	-0,646	-0,712	-0,229	-0,208	-0,187	0	0	0
Youth Zone	Following approval by the Council to progress the development of a Youth Zone in Barnsley there is a requirement to set aside a provision for the ongoing running costs associated with the development		MEDIUM	0	0	0	0	0.7	1	0	0	0
Policy Decisions												
Town Centre Redevelopment	Provision to cover the costs of the town centre redevelopment and specifically the potential shortfalls in rental income as a result of the downturn in retail / leisure sectors especially post covid. Sensitivity assumed at +/- 10%.		HIGH	3.15	3.5		0.45	0.5	0.55	0	0	0
Adult Social Care (Norfolk Ruling)	Provision included in the forecast to reflect increased costs resulting from the court judgement that the charging Policy adopted by Norfolk County Council for non-domiciliary care unfairly discriminated against severely disabled people. Sensitivity assumed at +/- 10%.		HIGH	1.8	2	2.2	0	0	0	0	0	0
Greens Maintenance	Additional investment has been made to undertake improved grounds maintained across the borough. No risk is attached to this investment		LOW	0.2	0.24	0.24	0	0	0	0	0	0
Town Centre Clean UP	Further investment has been made to improve the aesthetics and customer experience within the town centre and principal towns. A sensitivity of +/-10% has been considered		LOW	0,500	0,565	0,622	0	0	0	0	0	0
Car Parking Income	Car parking income has yet to return to pre-covid levels. A number of interventions have been put in place including offering free car parking to encourage more people to visit the town centre at certain times. Patronage at other times remains low although it expected that this will improve as the remainder of the Glassworks Development opens. A sensitivity of +/- 20% has been considered		Medium	0,216	0,27	0,324	-0,27	0	0,1	-0,27	0	0,1
NHS Re-prioritisation	The government published (Feb 2021) a white paper setting out a raft of proposed reforms to health and care. It sets out plans that would give the NHS and its partners greater flexibility to deliver joined-up care to the increasing numbers of people who rely on multiple services including Integrated Care Systems (ICS) a duty to collaborate across the healthcare, public health and social care systems and creating a standalone legal basis for the Better Care Fund (BCF), separating it from the NHS Mandate setting process, which will no longer be on an annual basis.		LOW	0	0	0.8	0	0	0.8	0	0	0.8
Corporate Plan Priorities	The MTFS will also need to be sufficiently flexible to incorporate emerging priorities as the Council's Corporate Plan is refreshed. This will reflect 2030 and Zero-40 priorities as well as priorities as a result of the COVID 19 pandemic. Again, the financial implications are unclear at this stage but the potential for additional costs are being flagged up at this stage.		LOW	0	0	0	0	0	0	0	0	0
Efficiency Savings (excludes Waste review)	Target efficiencies approved as part of 2021/22 budget setting. The 2022-24 efficiencies need to be confirmed by services as part of the 2022/23 budget setting process. Sensitivity assumed at 20% worst case change.		HIGH	-2,216	-2,216	-2,659	-4,42	-4,42	-3,536	0	0	0
Total Change in Expenditure				13,219	20,046	19,808	1,504	5,800	11,021	4,203	7,228	10,694
RESOURCES												
Council Tax increases (3.5% in 22/23 2% thereafter each year)	The current referendum limit is 2%, so increases above this level will trigger a referendum requirement which the Council is keen to avoid. Government have confirmed this will not change in the next three years although the council could choose not to increase by the full amount so a -1% sensitivity is considered		HIGH	-2.1	-2.1	-2.1	-3.3	-2.2	-1.1	-3.4	-2.3	-1.2
ASC Precept	The Government has allowed an ASC precept since 2017/18. A 3% precept was allowed over the 2 year period (2021-23). Barnsley implemented a 1.5% increase in 2021/22 and therefore have a further 1.5% headroom to potentially use in 2022/23. This has been assumed in 2022/23 although no formal decisions have been taken on this as yet. A further 1% is also allowed for the next 3 years so a best and worse case sensitivity of 1% is considered.		HIGH	-2.85	-1.65	-0.65	-1	0	0	-1	0	0
LCTS Claimants	The 2021/22 Budget included an increase in new LCTS claimants of 3000 as a result of COVID 19. This has been reduced to 2000 claimants to reflect an assumed economic recovery that experts are predicting after lockdown lifts. Sensitivity assumes +/- 500 claimants		MEDIUM	-1	-0.8	-0.6	0	0	0	0	0	0
Council Tax increased base	Provision for additional base income of 800 properties per annum. A further +/- 200 properties is assumed best / worst case in future years.		HIGH	-1.65	-1.3	-0.95	-1.65	-1.3	-0.95	-1.7	-1.35	-1
Business Rates (net 50% share)	A reduction in Business Rates of £1.5m was built into the Council's 2021/22 budget to reflect the impact of the pandemic / lockdown on local businesses. Growth has been assumed in future forecasts to reflect the predicted economic bounce back by economists. A neutral position has been assumed for the increase to 75% retention proposed by the Government for 2022/23. Sensitivity assumes +/- 10% change.		HIGH	-3,355	-3,05	-2,745	-1,925	-1,75	-1,575	-0,55	-0,5	-0,45
Business Rates multiplier	Business Rate inflationary increases are fixed by Government nationally. An assumption of 3% increase has been assumed for the Forecast with a sensitivity of +/- 0.5%.		LOW	-1,125	-0,75	-0,375	-0,375	-0,25	-0,125	-0,375	-0,25	-0,125
Business Rates Top up grant	In order to establish an initial neutral position the government will pay top up grant or impose tariffs to reflect an Authority's current position. Future forecasts are based on a 3% increase on an assumed inflation factor which might be change. Sensitivity is based on +/- 0.5%.		LOW	-0,875	-0,75	-0,625	0,45	-0,3	-0,15	0,45	-0,3	-0,15
Revenue Support Grant	No change has been assumed for the RSG levels for the Forecast period however this is subject to potential considerable change. The Government have announced further funding within the Comprehensive Spending Review although the finer details are yet to be determined. As such no sensitivity has been considered.		HIGH	0	-0,404	0	-0,65	0	0,65	-0,65	0	0,65
S31 grant - 2% NDRD capping limit	The government have paid s31 grant to compensate local authorities for imposing a cap on 2014/15 Business Rate increases. The grant reflects the difference between the cap and RPIx that local authorities are normally allowed to increase rates by. Unlikely that this will change although there is potential for the government to withdraw the grant in future years.		LOW	0	0	0	0	0	0	0	0	0
Social Care Grant	A new Social Care grant was first paid by the Government in 2020/21 at £7.8m and then rolled into the 2021/22 settlement at £10.1m (add £2.3m). This has now been assumed as ongoing in the Forecast at the 21/22 level but with no uplift. As Government have announced further funding for local government no sensitivity.		HIGH	-5,892	-5,892	0	0	0	0	0	0	0
Improved Better Care Fund	The government have paid the Improved Better Care fund grant to compensate local authorities for a number of Government policy changes that have impacted on business rate income including freezing the multiplier and extending 100% rate relief (previously 50%) to small businesses. The Government has not only funded the in year shortfall but has funded any ongoing real terms impact too. This compounded impact can be released into the forecast. No sensitivity has been assumed.		MEDIUM	-3,35	-3,35	0	0	0	0	0	0	0
Total Change in Resources				-21,997	-20,046	-8,045	-8,45	-5,8	-3,25	-7,225	-4,7	-2,275
TOTAL				-8,778	0	11,763	-6,946	0	7,771	-3,023	2,528	8,419
TOTAL - ASSUMING PREVIOUS YEARS' DEFICITS NOT BRIDGED				-8,778	0	11,763	-14,186	0	19,534	-17,209	2,528	27,983
Key - Level of Risk												
	Risk unlikely to happen & action plans in place to reduce the chance of it happening		LOW									
	Risk likely to happen & action plans in place to reduce the chance of it happening		MEDIUM									
	Risk likely to happen & no plans in place to reduce the chance of it happening		HIGH									
Impact												
	Budget changes upto £500k		LOW									
	Budget changes > £500k and < £1m.		MEDIUM									
	Budget changes of £1m+		HIGH									

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BARNSLEY METROPOLITAN BOROUGH COUNCIL

2022/23 COUNCIL TAX OPTIONS

1. Introduction

1.1 This report considers the calculation and options for setting Council Tax levels for 22/23.

2. Basis of Council Tax Calculation

2.1 The following stages are involved in determining options for setting the Council Tax:

- 1) Determining the Council Tax base;
- 2) A review of past performance in collecting Council Tax;
- 3) Identifying the potential impact on the Council's Medium Term Financial Strategy of various Council Tax increases; and
- 4) Options for setting the Council Tax in the context of national and local policy.

Step 1 – Determining the council tax base

2.2 The Council Tax Base represents the estimated number of chargeable dwellings in the area, expressed in terms of Band D equivalent properties after allowing for disabled persons relief, discounts and other statutory adjustments.

2.3 The calculation of the tax base is further complicated by the Government's Local Government Finance reforms that took effect from 1st April 2013. These changes are summarised below.

Local Council Tax Support Scheme

2.4 The Local Council Tax Support Scheme (LCTS) was introduced in 2013/14. Funding for the scheme forms part of the overall resources allocated to the Council as part of the Local Government Finance Settlement.

2.5 Following a public consultation in Autumn 2019, the Council approved a new scheme to be implemented from 1st April 2020. The current scheme uses 4 income bands applied to different household circumstances / composition:

Band	Single Income		Couple Income		Family 1 Child Income		Family 2+ Children Income	
	From	To	From	To	From	To	From	To
1	£0.00	£77.99	£0.00	£121.99	£0.00	£192.99	£0.00	£262.99
2	£78.00	£115.00	£122.00	£159.00	£193.00	£230.00	£263.00	£300.00
3	£115.01	£152.01	£159.01	£196.01	£230.01	£267.01	£300.01	£337.01
4	£152.02	£189.02	£196.02	£233.02	£267.02	£304.02	£337.02	£374.02

2.6 The economic impact of the pandemic has resulted in a significant increase in the number of households in Barnsley claiming LCTS. As the country exited from restrictions during 2021 it

was envisaged that the number of claims would begin to reduce with the tax base being adjusted accordingly. However, following the recent emergence of the Omicron COVID variant this position will now need to be kept under close review.

2.7 In addition, over the past 22 months of the pandemic, Government have provided additional funding to local authorities to support those claiming LCTS; this being the equivalent of a £125 flat rate reduction in council tax bills for those eligible claimants. The income considered in assessing eligibility for LCTS is attached at Appendix 1 – this being applied to the banding structure to determine the overall level of support to be awarded.

2.8 The Council has recently consulted on a change to the LCTS scheme; this being to maintain the previously awarded £125 discount [to be funded by the Council] together with further protection to eligible claimants from any subsequent increase in council tax which may be agreed for 22/23. The table below shows the impact of this proposal for claimants and the maximum % discount applicable by band.

CTAX Property Band	A (£)	B (£)	D (£)	A (£)	B (£)	D (£)	A (£)	B (£)	D (£)	A (£)	B (£)	D (£)
LCTS Band	Band 1			Band 2			Band 3			Band 4		
CTAX Bill after £125 and 22/23 increase	93.77	130.23	203.15	218.78	276.07	390.67	500.05	604.23	812.58	812.58	968.84	1281.36
% Discount	92.80%			83.10%			61.40%			37.25%		

Technical Changes to Council Tax

2.9 Since 2013/14, local authorities have been afforded discretion to charge Council Tax on second homes and empty properties. The Council's current policy is as follows:

- A discount of 0% to be applied to second homes and empty furnished homes;
- A discount of 25% to be applied to properties that are vacant and undergoing repair or major structural alterations for up to 12 months, or 6 months after the completion of works, whichever is shorter;
- A discount of 8.3% (1 month) to be applied to properties that are vacant from the date the property becomes empty. This discount is only available to landlords of rented accommodation.
- A 100% premium to be charged on properties which have been empty and unfurnished for in excess of two years;
- A 200% premium to be charged on properties which have been empty and unfurnished for in excess of five years; and

- A 300% premium to be charged on properties which have been empty and unfurnished for in excess of ten years.

2.10 The 2022/23 Council Tax Base report approved in January 2022 (Cab.12.1.2022/7 refers) set a tax base of 66,584.65.

Step 2 - Review of performance in collecting council tax

2.11 Cabinet receive regular updates in relation to Council Tax collection. The pandemic has clearly adversely impacted collection rates during the past 22 months, though the precise impact is difficult to determine within any accuracy, particularly because collection rates have been masked to some extent by temporary one-off Government support measures.

2.12 As at the end of Q2 [in 21/22], the collection rate had improved which was as expected as the Borough began to recover from the various restrictions imposed on the back of the pandemic. It remains to be seen what the impact of the emergence of the latest Omicron variant will be though it is considered that the estimated 95% collection rate is still achievable for 22/23. However, collection rates will continue to be closely monitored throughout 22/23 with updates reported to Cabinet as appropriate.

Step 3 – Potential Council Tax Yields 2022/23

2.13 Table 1 below provides information on the estimated yields that could be generated based on the currently estimated Council Tax base and different levels of Council Tax increase.

Table 1 – Council Tax Options (2022/23)

% Increase	0%	1.00%	1.5%	2.00%	2.50%	3.00%	3.50%	4.00%	4.50%
	£M								
Council Tax Income	105.606	106.662	107.190	107.718	108.246	108.774	109.302	109.830	110.358
Collection Fund Surplus	3.200	3.200	3.200	3.200	3.200	3.200	3.200	3.200	3.200
Total Council Tax Income	108.806	109.862	110.390	110.918	111.446	111.974	112.502	113.030	113.558

2.14 Each 1% increase in the Band D Council Tax generates additional income of approximately **£1.056M** per annum recurrently (0.5% = £0.528M).

2.15 Table 2 provides an analysis of the impact of the various increases on council tax bills for council services for each band.

Table 2 – Indicative 2022/23 Council Tax Levels for BMBC Services

% Increase	0.00%	1.00%	1.50%	2.00%	2.50%	3.00%	3.50%	4.00%	4.50%
Band A-	881.13	889.94	894.35	898.75	903.16	907.56	911.97	916.38	920.78
Band A	1057.36	1,067.93	1,073.22	1,078.51	1,083.79	1,089.08	1,094.37	1,099.65	1,104.94
Band B	1,233.59	1,245.93	1,252.09	1,258.26	1,264.43	1,270.60	1,276.77	1,282.93	1,289.10
Band C	1,409.81	1,423.91	1,430.96	1,438.01	1,445.06	1,452.10	1,459.15	1,466.20	1,473.25

Band D	1,586.04	1,601.90	1,609.83	1,617.76	1,625.69	1,633.62	1,641.55	1,649.48	1,657.41
Band E	1,938.49	1,957.87	1,967.57	1,977.26	1,986.95	1,996.64	2,006.34	2,016.03	2,025.72
Band F	2,290.95	2,313.86	2,325.31	2,336.77	2,348.22	2,359.68	2,371.13	2,382.59	2,394.04
Band G	2,643.40	2,669.83	2,683.05	2,696.27	2,709.49	2,722.70	2,735.92	2,749.14	2,762.35
Band H	3,172.08	3,203.80	3,219.66	3,235.52	3,251.38	3,267.24	3,283.10	3,298.96	3,314.82

2.16 It should be noted that the final overall Council Tax increase for properties in the Borough will depend on the precepts levied by the Police and Fire Authorities. These are currently being finalised by the respective authorities. If the maximum allowable increases are made during 22/23 (assumed to be £10 for Police and 1.99% for Fire) this will equate to an additional 0.61% in the overall headline Council Tax increase.

Step 4 – Options for setting council tax in the context of national and local policy

Options for 22/23

Council Tax Referendums and Council Tax Capping

General Services

2.17 Schedule 5 of the Localism Act introduced a new chapter into the 1992 Local Government Finance Act, making provision for Council Tax referendums to be held if an authority increases its Council Tax by an amount exceeding principles determined by the Secretary of State and agreed by Parliament.

2.18 The Secretary of State for the Department of Levelling Up Housing and Communities [DLUHC] announced as part of the 2022 Local Government Finance Settlement, that the referendum principles would be set allowing for up to a 2% increase in Council Tax for general (core) services, before the requirement to hold a referendum. There remains the option to increase core Council Tax above 2% and thus hold a referendum. The cost of holding a referendum is estimated to be around £0.5M so any additional income received for increases above 2% would be needed to cover this cost.

Additional Flexibility for Adult Social Care Pressures

2.19 Members will recall the further flexibilities Government made to local authorities around the Adult Social Care (ASC) precept. This flexibility was offered in recognition of the increasing demand and cost for ASC services and permitted authorities to introduce total increases of 6% over the period 2017-2021.

2.20 As part of the one-year settlement for 2021 and because of the impact of the pandemic, the Government announced flexibility for a further ASC precept of up to 3% which could be spread over the following 2 years. The Council took the decision to increase the ASC precept by 1.5% in 2021/22 retaining the remaining 1.5% flexibility for 22/23.

2.21 An additional 1% increase in the ASC precept [over and above the remaining 1.5% carried forward from 21/22] was announced in the 2022 local government finance settlement, giving overall potential flexibility to increase the ASC precept in 22/23 by 2.5%.

2.22 Table 3 below provides an analysis of the impact of an additional 3.50% increase (2% for ASC plus 1.5% for Core Service) on Council Tax bills across each charging band.

Table 3 – Indicative 2022/23 Council Tax Levels at 3.5%

% Increase	0.00%	ADULT SOCIAL CARE PRECEPT		GENERAL INCREASE		CUMULATIVE INCREASE		2022/23 TOTAL	
		2.00%		1.5%		3.50%		Annual Cost	Weekly Cost
BAND	Current Annual Charge	Annual Increase	Weekly Increase	Annual Increase	Weekly Increase	Annual Increase	Weekly Increase		
Band A-	881.13	17.62	0.34	13.22	0.25	30.84	0.59	911.97	17.54
Band A	1,057.36	21.15	0.41	15.86	0.31	37.01	0.71	1,094.37	21.05
Band B	1,233.59	24.67	0.47	18.50	0.36	43.18	0.83	1,276.77	24.55
Band C	1,409.81	28.20	0.54	21.15	0.41	49.34	0.95	1,459.15	28.06
Band D	1,586.04	31.72	0.61	23.79	0.46	55.51	1.07	1,641.55	31.57
Band E	1,938.49	38.77	0.75	29.08	0.56	67.85	1.30	2,006.34	38.58
Band F	2,290.95	45.82	0.88	34.36	0.66	80.18	1.54	2,371.13	45.60
Band G	2,643.40	52.87	1.02	39.65	0.76	92.52	1.78	2,735.92	52.61
Band H	3,172.08	63.44	1.22	47.58	0.92	111.02	2.14	3,283.10	63.14

Conclusion

2.23 The pandemic and other emerging risks are placing significant financial strain on the Council. However, the pandemic and other inflationary issues are also impacting households across the Borough. In considering any council tax increase for 22/23 Members will need to give careful consideration as to whether to:

- Increase Council Tax over and above the referendum cap and hold a referendum;
- Increase Council Tax up to the existing 2% referendum cap for general (core) services (proposal to increase by 1.5%);
- Take the opportunity to increase the ASC precept by a further 1% to a total of 2.5% to fund Adult Social Care pressures (proposal to increase by 2%).

Local Council Tax Support Eligibility Criteria

Type of Income Source claimant received	Included or Disregarded	Amount disregarded
Passported benefits (Jobseekers Allowance income-based, Employment Support Allowance income-related, Income Support)	Disregarded	All income received by applicants receiving passported benefits are disregarded
Jobseekers Allowance Contribution-based (JSA C)	Included	None
Employment Support Allowance Contribution-based (ESA C)	Included	None
Work Related Activity Component of ESA C	Included	None
Support Component of ESA C	Disregarded	Fully disregarded
Carers Allowance	Disregarded	Fully disregarded
Disability Living Allowance (DLA)	Disregarded	Fully disregarded
Personal Independence Payment (PIP)	Disregarded	Fully disregarded
Attendance Allowance	Disregarded	Fully disregarded
Armed Forces Independence Payment	Disregarded	Fully disregarded
Severe Disablement Allowance	Disregarded	Fully disregarded
Bereavement Support Payment	Disregarded	Fully disregarded
Guardians Allowance	Disregarded	Fully disregarded
Child Benefit	Disregarded	Fully disregarded
Child Maintenance	Disregarded	Fully disregarded
DLA/PIP paid for a child	Disregarded	Fully Disregarded
Child Tax Credit	Included	None
Working Tax Credit	Included	None
Industrial Injuries Benefit	Included	None
Statutory Maternity/Paternity/Adoption Allowance	Included	None
Statutory Sick Pay	Included	None
Earned income	Partial	£25 per week
Self-employed Earnings (Minimum Income Floor applies for self-employed earners)	Partial	£25 per week
Occupational/Private Pensions	Included	None
State Retirement Pension	Included	None
War Pensions	Disregarded	Fully disregarded
Student Finance	Partial	£693 per year plus £10 per week
Income from boarders/lodgers	Partial	£20 per week
Universal Credit:		
Standard Allowance	Included	None
Child Element	Included	None
Disabled Child Element	Disregarded	Fully Disregarded
Housing Element	Disregarded	Fully Disregarded
Limited Capacity for Work	Included	None
Limited Capability for Work Related Activity	Disregarded	Fully Disregarded

SECTION 3a

Child Care Element	Disregarded	Fully Disregarded
Earned Income assessed by Universal Credit	Included	None
Unearned income assessed by Universal Credit	Included	None

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RESERVES STRATEGY 2022 - 2025

1. Purpose of Report

- 1.1 The purpose of the report is to set out the Council's Reserves Strategy for the period of the MTFS [22/23 to 24/25].
- 1.2 The report provides i) the council's reserves strategy, ii) an updated reserves position, iii) a list of the existing commitments / investments to be funded from reserves and iv) the level of uncommitted reserves along with a recommended approach for investment.

2. Recommendations

- 2.1 **Note the updated reserves position shown in Table 1;**
- 2.2 **Note the existing commitments summarised in Table 2;**
- 2.3 **Note the totality of uncommitted resources of £44.3M [split £32.8M General Fund and £11.5M Housing];**
- 2.4 **Agree the use of £7.2M of General Fund resources to reduce the Council's ongoing debt requirement; and**
- 2.5 **Approve that the remaining £37.1M [GF £25.6M & Housing £11.5M] is made available for new investment in line with the Council's Capital Investment Strategy.**

3. Background

Reserves Strategy

- 3.1 The Council has a medium-term financial planning framework that incorporates a rolling 3-year forecast and reserves strategy.
- 3.2 One of the key components of the Reserves Strategy is to maximise balances / one off resources. This is achieved through a range of strategies / activities including:
- establishing a rolling 5-year Asset Management Strategy that supports the national One Public Estate programme and seeks to maximise capital receipts through the sale of appropriate Council assets;
 - implementing other strategies (e.g., External Funding, Commercial, Digital Barnsley) to ensure the Council maximises and efficiently uses its available resources and in turn 'frees up' cash for one off investments: and
 - delivers year end underspends to bolster the Council's reserves position wherever possible.
- 3.3 The Council's strategy for using available one-off resources to deliver its objectives is outlined in the MTFS and detailed fully in the Capital Investment Strategy. It is based on the clear principle that the Council matches ongoing spending requirements with ongoing income. As such, reserves may only be used as a temporary bridging strategy

in very exceptional circumstances and although this has not been necessary for several years, the Covid pandemic and other external risks may necessitate the use of reserves to cover any costs not covered by core funding.

- 3.4 The Capital Investment Strategy sets out the framework for utilising the Council's available reserves which reflects the following criteria:
- Setting aside sums required by statute (e.g., Minimum Working Balance);
 - Investing in priority development / regeneration schemes focusing on, for example, inclusive growth.
 - Investing in 'one off' expenditure that delivers ongoing efficiencies / service improvement e.g., the Council's Be Even Better Strategy; and
 - Setting aside provisions to fund known, one off service pressures / commitments (e.g., Covid19, SEND).

Updated Reserves Position

- 3.5 The closure of the 20/21 accounts and the extension of the MTFs planning period to 2024/25 has resulted in an updated reserves and balances position for the Council as of 1 April 2021.
- 3.6 The Council has also extended the planning period to 24/25 releasing further resources that are expected to materialise in that timeframe. However, these are prudently assessed, and any 'release' is only made after ensuring that the Council's spending profiles remain within its 'banked' resources.
- 3.7 By extending the planning period to 24/25, a further **£5.0M** is available for future investment in line with the borrowing allocation included in the Council's MTFs. This is a relatively modest allocation that reflects the S151 Officer's overall approach to minimise and manage the risks attached to the Council's overall debt levels whilst still providing for necessary and prudent investment in the Borough.
- 3.8 Table 1 below summarises the Council's total balances as of 1 April 2021 along with an assumption of future resources. The position is in line with the Council's 20/21 Statement of Accounts (SOA). A full breakdown of projected future resources is provided at Appendix 1.

Table 1: Total Available Resources 21/22-24/25 (as of 1 April 2021)

	1 st April 2021 £M	Anticipated Future Resources £M	Total Balances £M
Reserves	195.304	149.409	344.713
Capital Receipts	13.583	2.811	16.394
Sub Total - GF	208.887	152.220	361.107
Housing	37.753	0.828	38.581
Berneslai Homes	5.541	-	5.541
Sub Total - Housing	43.294	0.828	44.122
GRAND TOTAL	252.181	153.048	405.229
	SOA	Appendix 1	

4. Current Use of Reserves

- 4.1 As shown at Table 1, the total level of balances available to the Council through to 24/25 is £405.2M. However, previous Council decisions have already committed most of these balances. A summary of the allocated / unallocated resources is set out in Table 2 with further details provided at paragraphs 4.2 – 4.5.

Table 2: Current Use of Available Resources 2021/22-2024/25 (as of 1 April 2021)

	Earmarked Under Statute REVENUE £M	Earmarked - Invest to Save/ Future Commitments REVENUE £M	Earmarked - Future Capital Investments CAPITAL £M	Monies Banked COVID £M	Resources Set Aside to Complete Schemes CAPITAL £M	Available to Invest CAPITAL £M	Available Resources TOTAL £M
Sub Total – GF	25.267	88.069	166.679	33.065	15.227	32.800	361.107
Sub Total – Housing	7.000	2.934	22.741	-	-	11.447	44.122
GRAND TOTAL	32.267	91.003	189.420	33.065	15.227	44.247	405.229
Appendix		2a	2b			2c	

Resources Earmarked under Statute

- 4.2 Certain resources are required to be earmarked under statute or are recommended to support good financial practice e.g., Minimum Working Balance (MWB). Table 3 provides a summary below.

Table 3: Earmarked Resources under Statute (as of 1st April 2021)

Investment	Amount £M	Description
General Fund		
Minimum Working Balance	20.0	MWB set aside as a contingency for unforeseen events.
School Balances	5.3	Balances held for maintained schools.
Sub Total - GF	25.3	
Housing		
Minimum Working Balance	7.0	MWB set aside as a contingency for unforeseen events.
Sub Total - Housing	7.0	
TOTAL	32.3	

Resources Earmarked for Invest to Save/ Future Commitments

- 4.3 Cabinet has previously approved reserves to be set aside to fund Invest to Save schemes or to provide for known commitments / pressures such as looming social care pressures, these tending to be revenue in nature. Table 4 highlights the most significant examples under this category with a full list provided at Appendix 2a.

Table 4: Earmarked for Revenue Commitments/Investment (as of 1st April 2021)

Investment	Amount £M	Description
Social care	16.0	Resources set aside to fund future priorities and pressures in social care.
Capital financing	14.9	Resources earmarked in accordance with the agreed Treasury Management Strategy (e.g., MRP/ BSF).
Budget mitigation / organisational re-design	6.9	Reserves set aside to fund costs (e.g., redundancy & pensions) associated with planning for 2030.
Insurance Fund	6.1	Resources earmarked to cover uninsured losses.

Investment	Amount £M	Description
Investments for specific corporate priorities	10.5	Key corporate priorities previously approved e.g., Commercial Fund, Be Even Better Strategy.
Directorate investment / commitments	33.7	Investments / commitments approved for individual Directorate priorities (see Appendices 2a and 3a).
Sub Total - GF	88.1	
Welfare reform	2.0	Resources set aside to manage the impact of rolling out the Government's welfare reforms and Universal Credit.
Electrical testing programme	0.4	Resources held for electrical testing in council housing stock.
Other	0.5	Various other investments.
Sub Total - Housing	2.9	
TOTAL	91.0	

Resources Earmarked for Capital Investments

- 4.4 Cabinet have previously approved capital investment funded from reserves. Such investments include the Glassworks with other notable schemes set out in Table 5 and a full list provided at Appendix 2b.

Table 5: Earmarked for Capital Commitments/Investment (as of 1st April 2021)

Investment	Amount £M	Description
Glassworks	54.6	This amount reflects the <u>remaining</u> reserves set aside to fund completion of the development.
The Seam	19.0	Resources set aside to develop the 'Seam'.
Transforming Cities Fund	22.8	Grant relating to a range of Transforming Cities schemes.
Emergency Active Travel	1.1	Grant relating to several 'Active Travel' schemes.
Towns Fund - Goldthorpe	23.2	Grant relating to the Towns Fund deal at Goldthorpe.
Property Investment Fund	4.1	Remaining resources to complete PIF 2 and commence PIF3.
Principal Towns	3.3	Remaining resources set aside to complete the Principal Towns Programme.
Youth Zone	3.0	Council contribution towards the construction of a Youth Zone
Street lighting LED	2.0	Resources set aside to complete the replacement of Group A and the remaining Group B street lighting lanterns.
Digital First and other IT investment	3.3	Investment to ensure the efficient rollout of the Digital Barnsley Strategy.
Other	30.3	Various other capital priorities (see Appendix 2b).
Sub Total - GF	166.7	
Development at St Michaels Avenue	5.7	The scheme seeks to build 37 new housing properties of which 18 will be affordable.
Strategic acquisitions	2.8	Resources held for acquisition of properties in the Borough
Development at Billingley View	2.5	Social housing development at Billingley View, Bolton on Dearne
Development at Laithes Lane	1.4	Social housing development at Laithes Lane, Athersley
Other housing priorities	10.3	Various Housing development schemes including the Council's new build programme (See Appendix 2b).
Sub Total Housing	22.7	
TOTAL	189.4	

Capital Contingency / Resources Set Aside to Complete Existing Schemes

- 4.5 In light of the UK's exit from the EU, the Council set aside a reserve to deal with any additional costs required to complete schemes already in delivery. It is considered prudent to maintain the remaining balance (**£15.2M**) in view of recent supply chain issues and the upward pressure seen across many of the Council's recent construction projects.

5. Future Use of Available ResourcesGeneral Fund

- 5.1 As part of the 21/22 budget setting process, the Council reported uncommitted resources of **£18.7M**. That budget approved the release of **£3.6M** of resources for priority investment, leaving **£15.1M** uncommitted at that time.
- 5.2 As outlined in paragraph 3.7, a further **£5M** of borrowing is available for prudent investment from 23/24. In addition, resources totalling **£12.7M** have been identified through the Council's Medium Term Financial Strategy which the S151 Officer has agreed to release for investment during the period. Combined, this provides **£32.8M** in unallocated resources over the period to 24/25.
- 5.3 Furthermore, the S151 Officer is proposing to utilise **£7.2M** to reduce the Council's overall borrowing requirement over the medium term. This leaves **£25.6M available** for new investment / strategic capital priorities over the planning period.
- 5.4 The Council already has a framework in place for prioritising available capital resources which is set out in the Council's Capital Investment Strategy. The prioritisation process, including establishing pipeline schemes, is initially managed through the Council's Capital Oversight Board with proposals subsequently submitted to SMT and Cabinet for approval.

Housing

- 5.5 During 21/22 several urgent compliance related housing priorities have emerged which has necessitated a fundamental review of all housing resources and current investment commitments.
- 5.6 This review [Table 6 refers] has released **£10.9M** of resources for investment.
- 5.7 In addition, capital receipts totalling **£0.5M** are expected to be received in 21/22 bringing the total amount available for investment in housing priorities to **£11.4M**.

Table 6: Housing Capital Scheme Review

Current Investment / Commitments	Value £M	Rationale
Resources previously held pending review of business plan	3.0	The S151 Officer has prudently agreed to release these resources following the review of the Council's 30-year business plan.
New build bungalows	0.4	Resources remaining following completion of the new build bungalow schemes.
HRA surveyor	0.1	Role no longer required.
Increase equipment & adaptations budget	1.0	Work managed in existing budget.
King Street	2.3	Build scheme deprioritised – complexities over allotment land adjacent and other site constraints prevented it being delivered timely and other schemes took priority. The site may come forward later.
Goldthorpe Hotel redevelopment	0.6	Renovation of this site is being progressed by the property owner.
Overdale	0.6	The costs of acquiring and building out this site do not present VFM due to acquisition costs, access requirements and unit numbers.
Laithe Lane	0.4	The resources held over and above the required level for the Laithe Lane development.
Existing acquisitions - uncommitted	1.3	De-prioritised to allow for the acceleration of key regen schemes in Goldthorpe which have secured time limited match.
Energy efficiency: air source heat pumps	1.1	These resources are deprioritised to allow the Council to focus its resources on the Social Housing Decarbonisation Fund bid.
Other minor schemes	0.1	Other residual resources relating to several completed schemes.
GRAND TOTAL	10.9	

5.8 The availability of all Council funding is summarised in Table 7.

Table 7: Resources Available

	Current Resources £M	Future Resources Available £M	Total Resources Available £M	Committed £M	Available Resources £M
<i>Sub Total – GF</i>	208.887	152.220	361.107	(328.307)	32.800
<i>Sub Total – Housing</i>	43.294	0.828	44.122	(32.675)	11.447
GRAND TOTAL	252.181	153.048	405.229	(360.982)	44.247

**TREASURY MANAGEMENT STRATEGY AND POLICY STATEMENT
2022/23**

INDEX

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1 EXECUTIVE SUMMARY

BACKGROUND

1.1 This document has been prepared in accordance with the Local Government Act 2003, which stipulates that local authorities must 'have regard to' the following guidance:

- The **Prudential Code** (CIPFA);
- The **Treasury Management Code** (CIPFA);
- **Statutory Guidance on Minimum Revenue Provision** (DLUHC), and
- **Statutory Guidance on Local Authority Investments** (DLUHC).

1.2 In line with the recommendations of these codes, the Treasury Management Strategy sets out the following each year for approval by Full Council:

The Treasury Management Policy Statement The Council's overall policies, practices and objectives in relation to treasury management
The Council's Capital Expenditure Plans The Council's indicative capital programme over the planning period
The MRP Policy Statement How capital expenditure will be charged to revenue over time
The Council's Borrowing Strategy How its ongoing borrowing requirement will be managed, with regard to interest rate and refinancing risk
The Annual Investment Strategy How any surplus cash will be managed, with regard to the principles of Security, Liquidity and Yield
The Council's Prudential and Treasury Indicators The limits and indicators designed to help monitor and control treasury management risk

1.3 CIPFA are currently consulting on revising the Treasury Management and Prudential Codes with the revised codes due to be published in December 2021. A 'soft launch' is planned for 2022/23 and a full implementation of the codes is expected to be adopted by local authorities from 2023/24.

1.4 It should also be noted that the DLUHC is proposing to tighten up regulations around local authorities financing capital expenditure on investments in commercial projects for yield and has already closed access to all PWLB borrowing if such schemes are included in an authority's capital programme. The new CIPFA codes are also likely to adopt a similar set of restrictions to discourage further capital expenditure on commercial investments primarily for yield. It is unlikely that there will be any implications for the Council in relation to this.

1.5 In addition, the DLUHC are planning to provide further clarity in relation to the Minimum Revenue Provision regulations and guidance so that all local

authorities understand the need and value in ensuring revenue is set aside annually in respect of their Capital Financing Requirement.

- 1.6 If required, the Strategy will be revised accordingly to reflect any changes to legislation outlined in the paragraphs above.

OBJECTIVES

- 1.7 The objectives of the Treasury Management Strategy are to:
- Ensure the Council's capital expenditure plans are prudent, affordable and sustainable over the longer-term;
 - Ensure that sufficient cash is available when needed to meet the Council's spending commitments;
 - Manage the Council's exposure to interest rate and refinancing risk whilst maximising value for money, and
 - Manage the investment of temporary surplus cash in a way that preserves the capital invested.

THE COUNCIL'S BORROWING STRATEGY

- 1.8 Within the context of increasing economic uncertainty and interest rate volatility, the proposed strategy is to:
- **Maintain an appropriate proportion of fixed rate borrowing** in order to limit the Council's exposure to interest rate risk (proposed targets in section 3);
 - **Maintain a balanced maturity profile on long and short-term borrowing** in order to limit the Council's exposure to refinancing risk (proposed limits in Appendix C), and
 - **Maintain an appropriate level of internal borrowing** in order to reduce the Council's financing costs.

THE ANNUAL INVESTMENT STRATEGY

- 1.9 In order to safely manage the Council's temporary surplus cash, the proposed strategy is to:
- **Invest only in secure products and counterparties** in order to minimise the risk of loss (proposed limits in section 4);
 - **Maintain an appropriate balance of liquid funds** to ensure that sufficient cash is available when needed, and
 - **Within this context, seek to optimise performance** in terms of yield.

2 CAPITAL EXPENDITURE PLANS

2.1 The Council's capital expenditure plans are a key driver of its treasury management activities. This section covers a range of prudential indicators designed both to inform members of future activity and to assess whether those plans are prudent, affordable and sustainable over the longer term and reflect the framework as set out in CIPFA's Prudential Code. The full suite of indicators can be found in Appendix C.

Estimates of Capital Expenditure

2.2 This indicator summarises the capital expenditure plans set out in the Council's Capital Investment Strategy. These plans are funded from a variety of sources including £76M from borrowing or finance lease (see Appendix C for further details):

Table 1 - Estimates of Capital Expenditure

	2021/22 (£M)	2022/23 (£M)	2023/24 (£M)	2024/25 (£M)	Total (£M)
Indicative Capital Programme	169.807	122.706	64.725	14.542	371.780
Funded from Borrowing / Finance Lease	34.139	1.383	31.080	8.988	75.590
Funded from Other Resources	135.668	121.323	33.645	5.554	296.190

* Includes new 2022 – 2025 investment subject to approval

Estimates of Capital Financing Requirement (CFR)

2.3 This indicator sets out the Council's CFR, which reflects the capital expenditure (both historic and planned) being funded from borrowing or other long-term liabilities. This includes the £76M identified in paragraph 2.2:

Table 2 - Estimates of Capital Financing Requirement

	2021/22 (£M)	2022/23 (£M)	2023/24 (£M)	2024/25 (£M)
Borrowing (Existing)	823.830	819.101	814.183	809.068
Other Long-Term Liabilities (Existing)	231.531	228.811	225.909	223.407
Planned Capital Investment (Cumulative)	34.139	35.522	66.602	75.590
Total	1,089.500	1,083.434	1,106.694	1,108.065

2.4 New expenditure aside, the CFR will reduce over time via a statutory annual charge to the revenue account, known as the Minimum Revenue Provision (MRP). The Council's MRP policy is included in Appendix B.

Gross Borrowing and the Capital Financing Requirement

2.5 This indicator compares the Council's expected borrowing position to its underlying borrowing need (**referred to as the Borrowing CFR**), to identify the extent to which the Council is under or over-borrowed. This excludes other long-term liabilities since each arrangement contains its own borrowing facility, therefore the Council is not required to borrow separately.

- 2.6 As outlined below, the Council is expected to be significantly under-borrowed at the end of 2021/22. This position is supported by the Council's usable reserves, which largely represent the resources set aside for investment in future years. By utilising the cash supporting these resources temporarily, the Council has the option to defer long-term borrowing until the related spending commitments occur (**also referred to as internal borrowing**).
- 2.7 Whilst this is a cost-effective position which can help to reduce investment counterparty risk, it is one that needs to be actively monitored and managed considering the Council's planned capital investment, particularly in the current economic climate (see section 3 for further details).

Table 3 - Gross Borrowing and the Capital Financing Requirement

	2021/22 (£M)	2022/23 (£M)	2023/24 (£M)	2024/25 (£M)
Borrowing CFR	857.969	854.623	880.785	884.658
Gross Borrowing	(684.245)	(651.508)	(633.074)	(620.983)
Under-Borrowed Position	173.724	203.115	247.711	263.675
Support from Usable Reserves	(117.563)	(71.096)	(56.541)	(56.273)
External Borrowing Requirement	56.161	132.019	191.170	207.402

- 2.8 As illustrated by the chart below, the external borrowing requirement (represented by the blue arrows) is the cumulative amount required over the period:

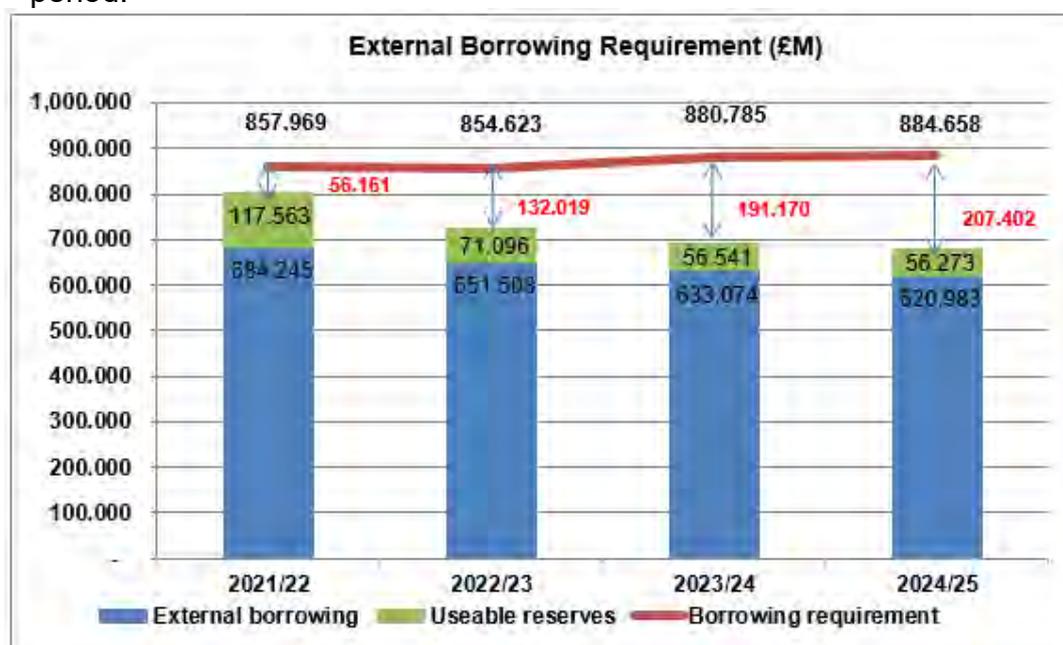


Table 4 - External Borrowing Requirement (2021/22 - 2024/25)

	£M
Planned capital investment (funded from borrowing)	75.590
Maturing loans / reduced support from usable reserves	151.121
Amounts set aside to repay debt	(19.309)
Total	207.402

3 BORROWING STRATEGY

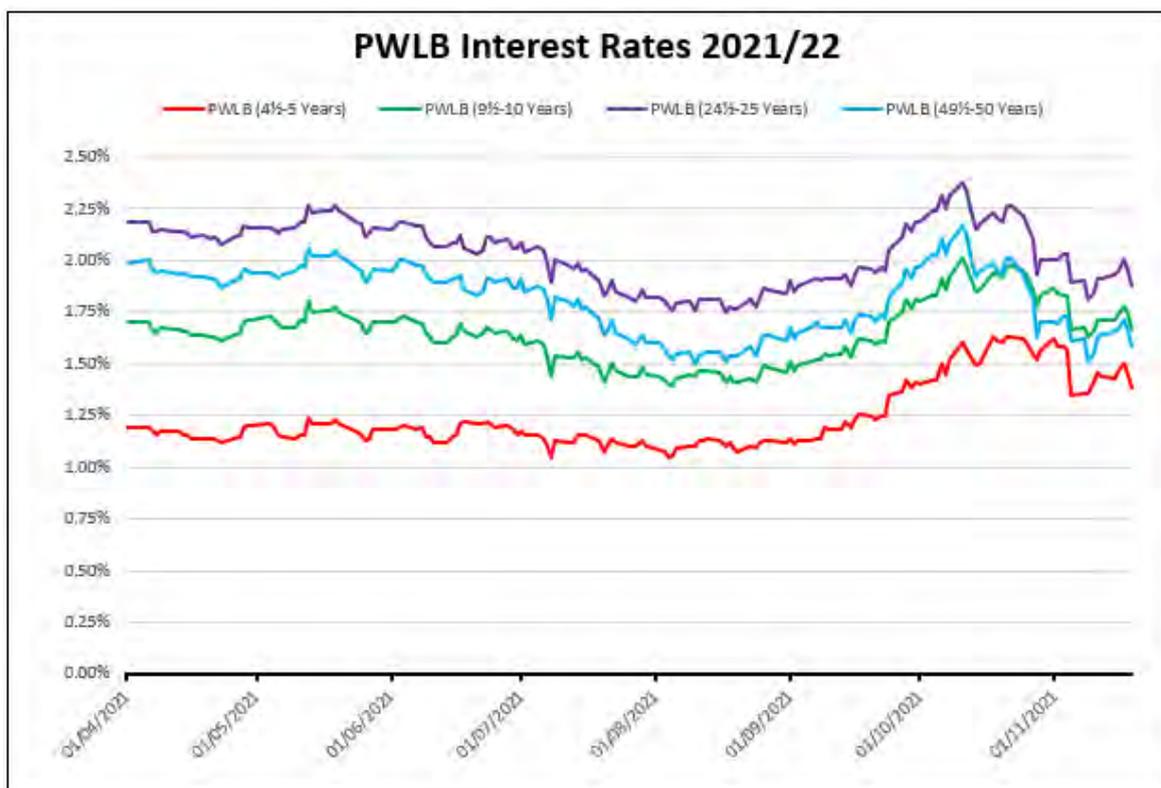
3.1 The Council's general policy objective is to ensure its level of debt is prudent, affordable and sustainable over the longer term (i.e. **keeping financing costs to a minimum** whilst **addressing the key associated risks**):

- Interest Rate Risk
- Refinancing Risk

Interest Rate Risk

3.2 This is the risk of an adverse movement in interest rates which leads to a rise in borrowing costs or lost opportunity costs. The Council measures this risk against its temporary and variable rate borrowing and any requirement which has yet to be financed (i.e. its under-borrowed position).

3.3 Interest rates are a key driver of the Council's treasury management activities and as such are monitored by officers on a regular basis. As shown below, PWLB borrowing rates have shown a slight upward trend throughout the third quarter, and the latest forecasts are predicting a steady rise in rates to 2024/25 (see 3.4 below).

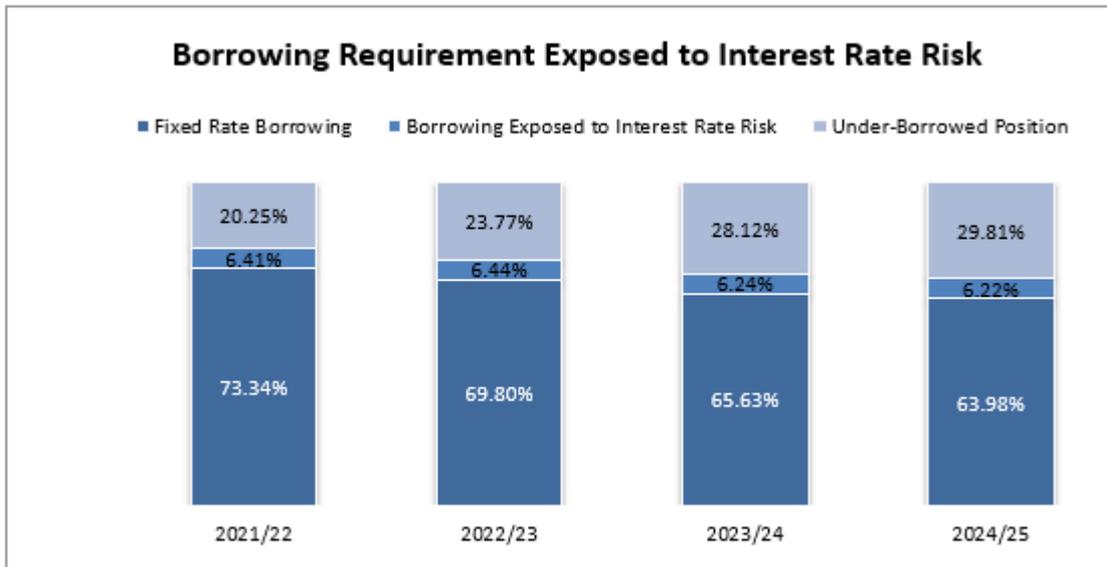


3.4 The coronavirus outbreak has done huge economic damage to the UK and to economies around the world. In December 2021, the Bank of England became the first major western central bank to raise interest rates (from 0.10% to 0.25%) as recovery progresses from the Covid-19 recession of 2020. As shown in the table below, the latest forecasts include an increase in the Bank Interest Rate from 0.25% to 0.50% in 2022, with a gradual rise to 1.25% by 2025:

Table 5 - Latest Interest Rate Projections (provided by Link Asset Services as at 20 Dec 21)

	Latest	Mar-22	Sep-22	Mar-23	Mar-24	Mar-25
UK Base Rate	0.25%	0.25%	0.50%	0.75%	1.00%	1.25%
PWLB Certainty (50 Years)	1.47%	1.70%	1.90%	2.00%	2.10%	2.30%

3.5 As shown below, it is anticipated that 27% of the Council’s borrowing requirement will be exposed to interest rate risk at the end of 2021/22. This could rise to 36% by the end of 2024/25, should no further fixed rate borrowing be undertaken:



3.6 In the interest of long-term budget certainty, the proposed strategy is to maintain the proportion of fixed rate borrowing at 70% in 2022/23 and 75% in 2023/24 and 2024/25 (see table 6 below). This proportion of fixed rate borrowing will create cost certainty for the Council in terms of the Medium-Term Financial Strategy, whilst also allowing flexibility to use the under borrowed position to minimise costs. The percentage borrowing targets will be kept under review and may be updated should the interest rate environment change due to volatility within the economy or the profile of capital expenditure spend changes.

3.7 In order to achieve the interest exposure targets, it is anticipated that the Council will need around £98M of fixed rate borrowing over the period to 2024/25. The remainder could be funded through temporary borrowing or internal cash resources:

Table 6 – External Borrowing Requirement

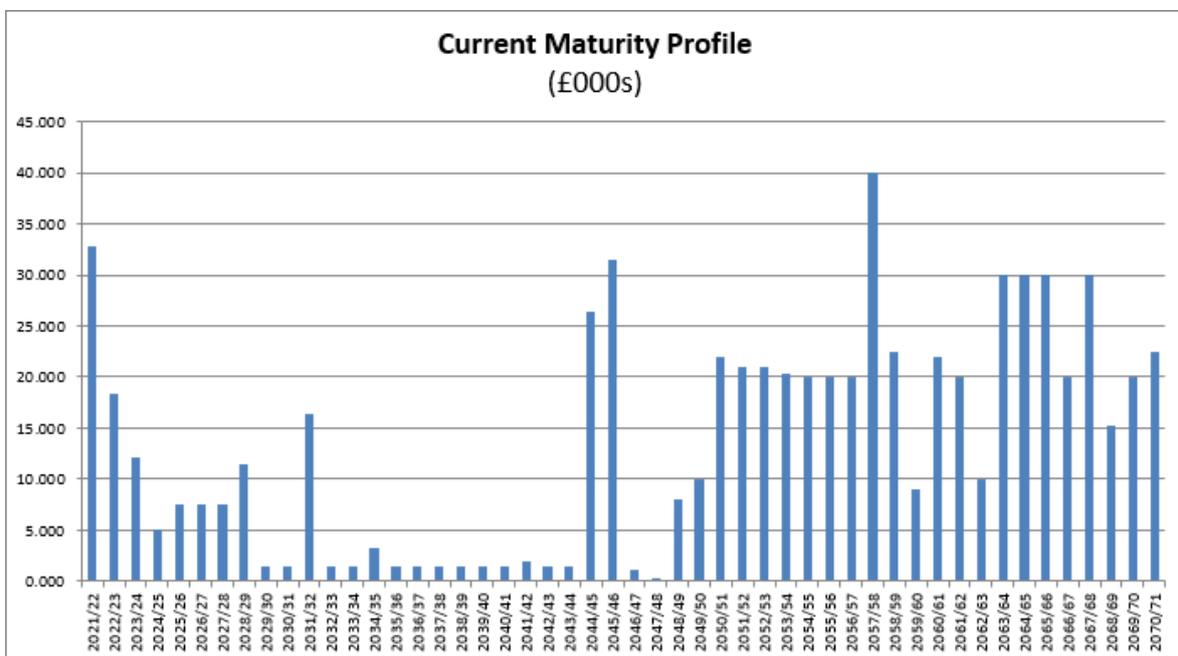
External Borrowing Requirement	2021/22 (£M)	2022/23 (£M)	2023/24 (£M)	2024/25 (£M)
Fixed Rate Borrowing Requirement	-	-	82.516	97.512
Temporary Borrowing Requirement	56.161	132.019	108.654	109.890
Total Borrowing Requirement (Cumulative)	56.161	132.019	191.170	207.402
Interest Rate Risk Exposure				
Limit on Variable Rate Borrowing/Unfinanced CFR	35%	30%	25%	25%
Fixed Rate Borrowing Target	65%	70%	75%	75%

3.8 Officers will address the Council's fixed rate borrowing requirement through a combination of the following:

- **Deferred loans** - the Council may be able to access long-term, fixed rate funding from financial institutions such as banks, insurance companies and pension funds on a deferred drawdown basis. Whilst they may no longer be cheaper than the PWLB, deferred loans help to protect the Council from interest rate risk without the additional cost of carry and credit risk. As such this is one of the preferred options for the Council at present. The Council has secured £40M to date and is continuing to work with its advisors in order to identify any further potential lenders.
- **The Municipal Bonds Agency (MBA)** - the MBA was established in 2014 with the intention of providing an alternative source of funding to the PWLB. The MBA has recently made two bond issues for Lancashire CC and are aiming to launch a pooled bond issue in the coming months. Barnsley has been a leading authority in promoting the MBA and has already committed to the next bond issue subject to 'due diligence' tests. Officers are monitoring the situation and any updates on the MBA bond launch will be reported.
- **PWLB borrowing** - the Council has access to long-term PWLB funding at the 'Certainty Rate' (providing loans at 0.2% below the usual rate). Officers will continue to monitor PWLB rates and assess opportunities for securing long-term funding at attractive rates. Such borrowing would be carried out in small tranches to minimise the cost of carry and mitigate credit risk. It would also be considered in light of the alternative options available (e.g. deferred loans).
- **Local authority loans** - the Council may be able to borrow from other local authorities for periods of up to 5 years, which would provide additional budget certainty over the term whilst providing a saving against current long-term PWLB rates. This would be carried out in small tranches to minimise the cost of carry and mitigate credit risk.
- **Other market loans** - as with deferred loans the Council may be able to access long-term, fixed rate funding from financial institutions on a spot basis (i.e. immediate drawdown). However, this is now likely to be more expensive than the PWLB, therefore is not one of the preferred options at present.

Refinancing Risk

- 3.9 This is risk of refinancing debt on unfavourable terms, due to either a lack of availability of replacement financing or an increase in interest rates. The Council measures this risk against the maturity profile on long and short-term borrowing.
- 3.10 To protect the Council from refinancing risk, officers will operate within the maturity limits set out in Appendix C, which typically* allow for up to £70M of maturing loans (on average) in any given year - £50M General Fund and £20M HRA. As shown overleaf the Council has a balanced maturity profile which is currently well within this limit:



* With an additional allowance for temporary borrowing

- 3.11 Included in the chart above are the Council's LOBO loans, which are subject to rate reviews every 6 months. Should the lender choose to increase the rate on these loans, the Council has the option to repay without penalty, however this would mean having to borrow an additional £55M to replace the principal repaid.
- 3.12 Whilst this option is unlikely to be triggered in the current situation, the borrowing requirement could be addressed through short term loans from other local authorities (along with the temporary borrowing requirement identified in table 6).
- 3.13 The recommendation is to borrow in small tranches to spread refinancing risk and to allow officers to invest the cash safely whilst it becomes required to meet the Council's spending commitments.

4 ANNUAL INVESTMENT STRATEGY

CONTEXT

4.1 The Council's general policy objective is to invest its surplus funds prudently, which involves managing a variety of risks as outlined later in this section. The Authority's investment priorities (in order) are as follows:

- the **security of capital**;
- the **liquidity of investments**, and
- **optimum yield commensurate with the above**

The Department of Levelling Up, Housing and Communities (DLUHC) and CIPFA have extended the meaning of 'investments' to include both financial and non-financial investments. This report deals solely with treasury (financial) investments, (as managed by the treasury management team). Non-financial investments, essentially the purchase of income yielding assets, are covered in the Capital Strategy, (a separate report).

4.2 The borrowing of monies purely to invest or on-lend and make a return is considered unlawful. As such the Council will not engage in such activity and as per table 3 (paragraph 2.7) will keep external borrowing beneath the CFR.

STRATEGY

4.3 As outlined in the previous section, the Council is proposing to undertake around £98M of fixed rate borrowing over the next three years, which may result in a temporary increase in cash balances. Within this context, the Council's investment strategy will be to: -

- **Invest any temporary surplus cash in secure products and counterparties** in order to minimise the risk of loss;
- **Maintain an appropriate balance of liquid funds** to ensure that sufficient cash is available when needed, and
- **Within this context, seek to optimise performance** in terms of yield.

Credit and Counterparty Risk (Security)

4.4 This is the risk of a third party being unable to meet its contractual obligations to the Council, which put simply is the risk of default on any principal or interest payable. This would clearly have a detrimental impact on the Council's resources.

4.5 In order to mitigate this risk, the Council maintains a list of approved counterparties and investment limits based on the creditworthiness service provided by Link Asset Services (further details are available on request). This approach combines the credit ratings assigned by the three main rating agencies (Fitch, Moody's and Standard and Poor's) with a range of market factors to provide a suggested duration for investments, including:

- Credit ‘watches’ and ‘outlooks’ from the main rating agencies;
- Credit Default Swap (CDS) spreads to give early warning of likely changes in credit ratings, and
- Sovereign ratings to select counterparties from only the most creditworthy countries.

4.6 Members are asked to approve the investment counterparties and limits below:

Institution	Minimum Long-Term Rating (Fitch or Equivalent)	Maximum Amount	Maximum Duration
UK Government	AA-	Unlimited	5 Years
Barclays Bank PLC (The Council’s own bank)	A	£20M	Overnight*
Banks	A+	£20M (£20M per group)	1 Year
	A	£10M (£20M per group)	6 Months
	A-	£10M (£20M per group)	100 Days
Building Societies	A	£10M	6 Months
	A-	£10M	100 Days
Local Authorities	AA- ^{**}	£20M	2 Years
Money Market Funds (including VNAV)	AAA	£20M per fund	Overnight ^{***}

**For liquidity purposes cash is placed with the Council’s own bank (Barclays Bank PLC) on an overnight basis only.*

*** Not all Local Authorities are separately rated, but they are deemed to be in line with the UK Government reflecting the likelihood of intervention in the event of severe financial difficulty.*

**** Money Market Funds may be invested for longer periods than overnight, however funds can be withdrawn daily if required.*

4.7 It should be noted that local authority creditworthiness is an ongoing issue, particularly in light of the Covid-19 crisis. Whilst there are no issues foreseen from a credit perspective (there are regulations in place to avoid local authorities going bankrupt), officers recognise the reputational risk associated with such investments and will take this into consideration when deciding where to invest the Council’s surplus cash. Local authorities with a Section 114 Notice are not deemed to be a safe investment by the Council and are avoided.

4.8 In addition to the use of credit ratings, the Council will be advised of information in movements in CDS and other market data on a weekly basis, which will be used to inform the amount and duration of new investments. If a downgrade results in the counterparty / investment scheme no longer meeting the Council’s minimum criteria (e.g. a credit rating below A-), it will be withdrawn from the approved list immediately and any outstanding investments not re-invested at maturity.

4.9 Members are also asked to approve the limits below which consider the Council’s total exposure to loans, non-specified investments and foreign

countries. These limits are designed to protect the Council from undue credit / counterparty risk and are additional to those set out in paragraph 4.6:

Type	Maximum Amount	Comments
Total loans or investments with unrated entities / entities rated below A-	£20M	This limits the overall amount that can be invested with entities without credit ratings or those with credit ratings below A- and covers any loans awarded to / shares held in local businesses.
Total long-term investments	£20M	This limits the overall amount that can be invested for longer than 12 months and covers any investments with the UK Government or other local authorities.
Total non-specified investments	£40M	The total of the two limits above.
Total investments with institutions domiciled in foreign countries	£50M	This limits the overall amount that can be invested with institutions from outside the UK and is subject to a minimum sovereign credit rating of AA- (equivalent to the UK).

4.10 The process for approving such investments is detailed in Treasury Management Practice Document 5: Organisation, Clarity and Segregation of Responsibilities and Dealing Arrangements, which requires prior authorisation from the Head of Financial Services and Deputy S151 Officer.

Price Risk (Security)

4.11 This is the risk of a reduction in value of funds invested, due to an adverse change in market conditions. In order to mitigate this risk, the Council will continue to monitor the performance of its Money Market Funds throughout the financial year.

4.12 Linked to this, the DLUHC changed accounting standards for 2022/23 under IFRS 9, and the council will consider the implications of investment instruments which could result in an adverse movement in the value of the amount invested and resultant charges at the end of the year to the General Fund.

4.13 Due to the low-risk strategy that the Council has adopted, the risk of credit loss in relation to its treasury investments is deemed low/immaterial, however to date changes have meant a reduction in fair value of equity investments of £0.3M (no impact on the general fund) and a loss allowance in relation to historic third-party loans of £1.4M. Officers will continue to review this on a regular basis and ensure that sufficient consideration is given to credit risk for any new loans agreed going forwards.

Legal and Regulatory Risk (Security)

4.14 This is the risk that the Council or an organisation which it is undertaking treasury management activities with, fails to act in accordance with its legal

powers or regulatory requirements, causing reputational damage and / or resulting in financial loss.

- 4.15 In order to mitigate this risk, the Council adopts the recommendations of the statutory guidance and receives professional advice from its Treasury Management advisers (Link Asset Services). Officers attend and / or receive regular training updates to keep up with the latest developments and regulatory changes.

Liquidity Risk

- 4.16 This is the risk that cash is not available when needed to meet the Council's spending commitments, causing reputational damage, compromise service objectives and / or leading to additional unbudgeted costs.
- 4.17 In line with the DLUHC investment advice on the liquidity of investments, the Council will aim to maintain an appropriate balance of liquid funds (i.e. the Barclays Flexible Interest-Bearing Current Account and Money Market Funds).
- 4.18 In a period of prolonged low interest rates, accepted practice would be to lengthen the investment period to lock into higher rates. However, the uncertainty and volatility in the financial markets has heightened credit risk. As a consequence, the Council will keep the investment maturity relatively short, which is reflected in the maturity periods specified in paragraph 4.6. Longer term investment yields also do not represent good value for money against the risks taken.

Yield

- 4.19 The pursuit of optimum returns is a secondary priority to security and liquidity. This is particularly important in a period of significant political and economic uncertainty. As a result of continuing stress within the market, opportunities for investment are limited and returns are expected to remain subdued. The Bank Rate is forecast to rise to around 0.75% by the end of 2022/23 (see Table 5 – Latest Interest Rate Projections) and investment yields are therefore likely to increase as a result.

Diversification

- 4.20 Although the Council currently has a good spread of investment instruments, officers will continue to evaluate alternative investment options that meet the principles of security, liquidity and yield. Consideration will be given to alternative investment instruments and whether they are suitable for the investment portfolio. Proposals for new investment instruments will be taken to the Treasury Management Panel for discussion and advice will be sought from Link prior to making any investment decisions.

- 4.21 In addition to the core investment principles of security, liquidity and yield the Council will also seek to diversify investments to avoid concentration in specific banks, types of instrument, sovereign state etc. Consideration will also be given to the overall concentration of investments within each sector.
- 4.22 In order to diversify a portfolio largely invested in cash, investments will be placed with approved counterparties over a range of maturity periods. Maximum investment levels are set to ensure prudent diversification is achieved and these, together with minimum ratings and cash limits, are shown in table 6.

Berneslai Homes

- 4.23 The funds of Berneslai Homes continue to be ring fenced in a segregated Barclays account, with clear separation from Council funds. Officers of the Council are responsible for the management of Berneslai Homes' cash balances and the account is run in accordance with Treasury Management best practice and the effective management of risk.

TREASURY MANAGEMENT POLICY STATEMENT 2022/23**1 Introduction & Background**

- 1.1 The Treasury Management Code of Practice requires local authorities to produce a Treasury Management Policy and Strategy Statement on an annual basis.
- 1.2 The Council adopted the original CIPFA Code of Practice on 13th February 2002, and this resolution is carried through to the revised codes. Therefore, the Treasury Policy Statement for 2022/23 has been prepared in compliance with the latest Code. CIPFA is currently consulting on revising the Treasury Management and Prudential Codes with the revised codes due to be published in December 2021. A 'soft launch' is planned for 2022/23 and a full implementation of the codes is expected to be adopted by local authorities from 2023/24. Updates to the Strategy in line with the revision will be made accordingly.
- 1.3 The Council will create and maintain the following key documents in accordance with the revised Code of Practice and other relevant guidance:
 - The Treasury Management Policy Statement, outlining the key objectives of its Treasury Management activities;
 - The Treasury Management Strategy Statement including the Annual Investment Strategy setting out the specific expected Treasury Management activities for the forthcoming financial year;
 - Treasury Management Practices (TMPs) setting out the manner in which the Council will seek to achieve its objectives, and prescribing how it will manage and control those activities;
 - Prudential and Treasury Indicators as prescribed within the Prudential and Treasury Management Codes, and
 - The Capital Investment Strategy which sets the framework for all aspects of the Council's capital and investment expenditure including prioritisation, governance, planning, outcomes, management, funding and monitoring.
- 1.4 The Council will receive reports on its Treasury Management activities, including as a minimum, an annual strategy for the forthcoming year, an annual report after year end and interim quarterly reports.
- 1.5 The Council delegates responsibility for the implementation and monitoring of its Treasury Management policies and practices and for the execution and administration of Treasury Management decisions to the Section 151 Officer, who will act in accordance with the Council's Policy Statement and the CIPFA Treasury Management Code.
- 1.6 The Council nominates the Treasury Management Panel and the Audit Committee as being responsible for ensuring the effective scrutiny of the Treasury Management Strategy and Policies.
- 1.7 The Treasury Management Panel will meet on a quarterly basis (or as required) to monitor and review the Councils implementation of the Treasury

Management Strategy and Policy. The Audit Committee will receive reports through which it will gain assurance regarding the effective implementation of the Strategy and Policy.

2. Policies and Objectives of Treasury Management Activities

2.1 The Council defines its Treasury Management activities as:

“the management of the organisation’s borrowing, investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.”

2.2 Approved activities of the Treasury Management operation cover:

- Borrowing;
- Lending;
- Debt repayment and rescheduling;
- Consideration, approval and use of new financial instruments and treasury management techniques;
- Managing cash flow;
- Banking activities;
- Leasing, and
- Managing the risk associated with the Council’s Treasury Management activities.

2.3 The Council regards the successful identification, monitoring and control of risk to be the prime criteria by which the effectiveness of its Treasury Management activities will be measured. Accordingly, the analysis and reporting of Treasury Management activities will include their risk implications for the organisation.

2.4 This Council acknowledges that effective Treasury Management will provide support towards the achievement of its business and service objectives. It is therefore committed to the principles of achieving best value in Treasury Management, and to employing suitable performance measurement techniques, within the context of effective risk management.

2.5 The Council’s borrowing will be affordable, sustainable and prudent and consideration will be given to the management of interest rate risk and refinancing risk. The Section 151 Officer has delegated powers to select the most appropriate form of capital financing (including leasing arrangements) from the approved sources. Both the source and type of borrowing should allow the Council transparency and control over its debt.

2.6 The Council will not borrow more than (or in advance of) it’s needs purely in order to profit from the investment of the extra sums borrowed. Any decision to borrow in advance will be within the approved Capital Financing Requirement estimates for the prescribed planning period. Moreover, future borrowing transactions will be considered carefully before they are undertaken to ensure that value for money can be demonstrated and that the Council can ensure the security of such funds. Borrowing in advance of need will only be undertaken when there is a clear business case for doing so.

- 2.7 The Council's primary objective in relation to investment remains the security of capital. The liquidity of the Council's investments and the yield earned remain important but secondary considerations.
- 2.8 The Annual Investment Strategy details the categories of investment the Council will invest in, maturity periods and criteria for selecting investment counterparties. Any revisions to these criteria will require Council approval.

3. Treasury Management Scheme of Delegation

Full Council

- Receiving and reviewing reports on treasury management policies, practices and activities, and
- Approval of the annual strategy.

Cabinet

- Approval of/amendments to the organisation's adopted clauses, treasury management policy statement and treasury management practices;
- Budget consideration and approval;
- Approval of the division of responsibilities, and
- Receiving and reviewing regular summary reports and acting on recommendations.

Treasury Management Panel / Audit Committee

- Approving the selection of external service providers and agreeing terms of appointment, and
- Reviewing the treasury management policy and procedures and making recommendations to the responsible body.

The S151 (responsible) officer

- Recommending clauses, treasury management policy/practices for approval, reviewing the same regularly, and monitoring compliance;
- Submitting regular treasury management policy reports;
- Submitting budgets and budget variations;
- Receiving and reviewing management information reports;
- Reviewing the performance of the treasury management function;
- Ensuring the adequacy of treasury management resources and skills, and the effective division of responsibilities within the treasury management function;
- Ensuring the adequacy of internal audit, and liaising with external audit;
- Implementing the treasury management strategy and policies in compliance with member approvals, and
- Recommending the appointment of external service providers.

4. Policies on the use of Derivatives

- 4.1 The general power of competence in Section 1 of the Localism Act 2011 removes much of the uncertainty over local authorities' use of financial derivatives. The CIPFA Code requires authorities to clearly detail their policy on the use of derivatives in the TMSS. The Council will only use derivatives where they can be clearly demonstrated to reduce the overall level of financial risk
- 4.2 Derivatives may be arranged with any organisation that meets the Council's approved investment criteria.
- 4.3 The Council will only use derivatives after seeking a legal opinion and ensuring that officers have the appropriate training to effectively manage their use.

2022/23 MINIMUM REVENUE PROVISION (MRP) STATEMENT

The Authority is required to make a prudent provision for debt repayment known as the Minimum Revenue Provision (MRP). Guidance on MRP has been issued by the Secretary of State and local authorities are required to “have regard” to such Guidance under Section 21(1A) of the Local Government Act 2003. The four MRP options available are:

- Option 1: Regulatory Method;
- Option 2: CFR Method;
- Option 3: Asset Life Method, and
- Option 4: Depreciation Method.

NB This does not preclude other prudent methods

MRP in 2022/23: Options 1 and 2 may only be used for General Fund supported expenditure. Methods of making prudent provision for General Fund self-financed expenditure include Options 3 and 4 (which may also be used for supported expenditure if the Authority chooses).

The MRP Statement is required to be submitted to the Authority before the start of the financial year for approval. Any revision of which must also be submitted to the Authority for approval. The Authority is recommended to approve the following statement:

- **For capital expenditure incurred before 1st April 2008, MRP will be determined in accordance with Option 3;**
- **For supported capital expenditure incurred after 1st April 2008, MRP will be determined in accordance with Option 3;**
- **For non-supported (prudentially borrowed) capital expenditure incurred after 1st April 2008, MRP will be determined in accordance with Option 3;**
- **Within Option 3, MRP is permitted to be calculated in one of two ways - equal instalments or on an annuity basis. The Authority has chosen to calculate MRP on an annuity basis, and**
- **MRP will normally commence in the financial year following the one in which expenditure is incurred. However, MRP Guidance permits local authorities to defer MRP until the financial year following the one in which the asset becomes operational. The Authority has chosen to employ this option for significant qualifying projects.**

MRP in respect of on balance sheet leases will match the annual principal repayment for the associated deferred liability, which will produce an MRP charge comparable to that under Option 3, in that it will run over the life of the lease term.

Changes introduced by the revised (DLUHC) guidance on MRP mean that any charges made over the statutory minimum revenue provision (MRP) can, if needed, be reclaimed in later years if deemed necessary or prudent. In order to do so this policy must disclose the cumulative overpayment made each year. To date, the Authority has not made any voluntary repayments over and above the statutory MRP.

On occasion, where the Council incurs capital expenditure that relates to capital loans or capital disposals, which results in capital receipts being received, the Council's policy is to prudently reduce the Capital Financing Requirement by the value of those receipts in the year they are received. The Council then adjusts the ongoing statutory minimum revenue provision that relates to that capital expenditure, prospectively over the remainder of the policy, to ensure that no overprovision occurs and that the full amount is repaid. Therefore, there are no overpayments that can be reclaimed at any point in the future.

PRUDENTIAL AND TREASURY INDICATORS 2021/22 – 2024/25**Estimates of Capital Expenditure (General Fund and HRA)**

This prudential indicator is a summary of the Council's capital expenditure plans, both those agreed previously, and those forming part of this budget cycle. Members are asked to approve the capital expenditure forecasts:

Capital Expenditure	2021/22 (£M)	2022/23 (£M)	2023/24 (£M)	2023/24 (£M)
General Fund	127.442	92.276	60.280	14.292
HRA	42.365	30.430	4.445	0.250
Other Long-Term Liabilities	-	-	-	-
Total	169.807	122.706	64.725	14.542

Estimates of Capital Financing Requirement (General Fund and HRA)

This indicator sets out the Council's CFR, which reflects the capital expenditure (both historic and planned) being funded from borrowing or other long-term liabilities (e.g. PFI schemes, finance leases). The Council is asked to approve the CFR projections below:

CFR	2021/22 (£M)	2022/23 (£M)	2023/24 (£M)	2024/25 (£M)
General Fund Borrowing	586.235	582.889	609.051	612.924
HRA Borrowing	271.734	271.734	271.734	271.734
Other Long-Term Liabilities	231.531	228.811	225.909	223.407
Total	1,089.500	1,083.434	1,106.694	1,108.065

The Operational Boundary (Overall)

This is the limit beyond which external debt is not normally expected to exceed, based on the Council's CFR (see above). The Council is asked to approve the limits set out below:

Operational Boundary (£M)	2021/22 (£M)	2022/23 (£M)	2023/24 (£M)	2024/25 (£M)
General Fund Debt	586.235	582.889	609.051	612.924
HRA Debt	271.734	271.734	271.734	271.734
Other Long-Term Liabilities	231.531	228.811	225.909	223.407
Total	1,089.500	1,083.434	1,106.694	1,108.065

The Authorised Limit for External Debt (Overall)

A further key prudential indicator represents a control on the maximum level of borrowing. This represents a limit beyond which external debt is prohibited, and this limit needs to be set or revised by the full Council. It reflects the level of external debt which, while not desired, could be afforded in the short term, but is not sustainable in the longer term. The authorised limit has been set at £30M above the operational boundary (£20M General Fund and £10M HRA).

This is the statutory limit determined under section 3 (1) of the Local Government Act 2003. The Government retains an option to control either the total of all councils' plans, or those of a specific council, although this power has not yet been exercised. The Council is asked to approve the following authorised limit:

Authorised Limit (£M)	2021/22 (£M)	2022/23 (£M)	2023/24 (£M)	2024/25 (£M)
General Fund Debt	606.235	602.889	629.051	632.924
HRA Debt	281.734	281.734	281.734	281.734
Other Long-Term Liabilities	231.531	228.811	225.909	223.407
Total	1,119.500	1,113.434	1,136.694	1,138.065

In 2022/23 the Council is required to implement IFRS 16, replacing the previous accounting standard applied for leases. This standard removes the distinction between finance and operating leases which means that many of the Council's existing leases will now be brought onto the balance sheet, increasing the Council's CFR. Once analysis has been undertaken to identify the leases affected, the operational boundary and authorised limit will require adjustment to account for the increased CFR and any amendments to the Strategy will require approval by the Council mid-year.

Maturity Structure of Borrowing (General Fund and HRA)

These gross limits are set to reduce the Council's exposure to large fixed rate sums falling due for refinancing and are required for upper and lower limits. The Council is asked to approve the following limits:

General Fund

Loan Maturity Structure (All Years)		
	Lower	Upper
Under 12 months	0%	50%
12 months to 2 years	0%	25%
2 years to 5 years	0%	25%
5 years to 10 years	0%	40%
10 years to 20 years	0%	75%
20 years to 30 years	0%	75%
30 years to 40 years	0%	75%
40 years to 50 years	0%	75%

Housing Revenue Account

Loan Maturity Structure (All Years)		
	Lower	Upper
Under 12 months	0%	25%
12 months to 2 years	0%	25%
2 years to 5 years	0%	25%
5 years to 10 years	0%	40%
10 years to 20 years	0%	75%
20 years to 30 years	0%	75%
30 years to 40 years	0%	75%
40 years to 50 years	0%	75%

Maximum Principal Sums Invested for more than 365 Days (General Fund)

These limits are set in relation to the Council's liquidity requirements and to reduce the need for early sale of an investment and are based on the availability of funds after each year-end. The Council is asked to approve the treasury indicator and limit:

(£M)	2021/22	2022/23	2023/24	2024/25
Principal Sums Invested > 365 Days	20.000	20.000	20.000	20.000

Ratio of Financing Costs to Net Revenue Streams (General Fund and HRA)

This indicator identifies the estimated trend in the cost of capital (borrowing and other long-term liabilities net of investment income) against the Council's net revenue streams.

Ratio of Financing Costs to Net Revenue Streams (%)	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
GF	21.14%	20.42%	20.10%	20.36%
HRA	41.12%	40.47%	39.84%	39.76%

Gross Debt and the Capital Financing Requirement (Overall)

This indicator identifies the anticipated headroom against the Council's CFR after taking account of any planned borrowing.

Gross Debt & CFR (£M)	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate
CFR	1,089.500	1,083.434	1,106.694	1,108.065
Outstanding Borrowing	684.245	651.508	633.074	620.983
Planned Borrowing	56.161	132.019	191.170	207.402
Other Long-Term Liabilities	193.394	184.968	176.031	166.598
Gross Debt	933.800	968.495	1,000.275	994.983
Headroom	155.700	114.939	106.419	113.082

DEFINITION OF TERMS

Treasury Management refers to the management of the organisation's borrowing, investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.

CIPFA is the Chartered Institute of Public Finance and Accountancy - the leading accountancy body for the public services providing education and training in accountancy and financial management.

DLUHC is the Department for Levelling Up, Housing and Communities (formerly the MHCLG - Ministry of Housing, Communities and Local Government) - a ministerial department responsible for UK Government policy on housing and public services.

MRP refers to the Minimum Revenue Provision - a statutory annual charge to the revenue account for the repayment of debt (as measured by the Capital Financing Requirement).

Capital Financing Requirement (CFR) represents the authority's underlying indebtedness for capital purposes, based on historic capital expenditure which hasn't yet been financed (e.g. from grants, capital receipts or revenue contributions).

Debt refers to the sum of borrowing and other long-term liabilities.

Other Long-Term Liabilities mean the liabilities outstanding under credit arrangements (e.g. PFI contracts or finance leases).

Internal Borrowing / Under-Borrowed refers to the temporary use of cash resources (e.g. reserves earmarked for future capital expenditure or grants received in advance of expenditure) to avoid borrowing immediately, which seeks to reduce investment counterparty risk and create a short-term budget saving. The Council will replace these cash resources with external borrowing as these spending commitments occur.

Specified Investments are short-term investments (i.e. less than 12 months) denominated in pounds sterling with a high credit quality.

Non-Specified Investments refers to any financial investments (excluding loans) that do not meet the criteria to be treated as a specified investment.

Investments in Foreign Countries refer to investments placed with counterparties from countries outside the UK (subject to a minimum sovereign rating of AA-).

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BARNSLEY METROPOLITAN BOROUGH COUNCIL**FEES AND CHARGES 2022/23****1. Purpose of the report**

- 1.1 The purpose of this report is to update the Council's Fees and Charges Policy as well as outline the Council's proposed 2022/23 fees and charges which are an integral part of the 2022/23 Budget Process.

2. Recommendation

It is recommended that Cabinet:

2.1 Approve the new and existing fees and charges set out in Appendix 1 for implementation from 1st April 2022 or later in 2022/23 as applicable.

2.2 Note that additional reports will be submitted during the course of the year, in the event that any further amendments to fees & charges are required.

2.3 Note the objectives and progress of the Council's Commercial Strategy.

3. Introduction & Background***Work Undertaken on Fees & Charges***

- 3.1 The Council has reshaped and transformed itself into an effective, efficient, high performing and sustainable Council. This position was supported by the Corporate Peer Review in February 2019 and provide the foundations to ensure we are in a position to achieve our agreed priorities and outcomes as we continue our journey to 2030 and beyond.
- 3.2 The implementation of our current Council structure means that the delivery of our key services are based on a Business Unit model supported by a strong and lean core. The financial outlook underpinning the Council's strategic framework has been developed around a reducing resource envelope and therefore, setting appropriate fees and charges is an important consideration for Business Units.
- 3.3 All fees and charges for 2022/23 have been proposed in the light of the Council's Fees and Charges Policy, which is included at Appendix 1. This provides a corporate framework within which all decisions on implementation and / or changes to the levels of fees and charges are considered and approved.
- 3.4 It should be noted that there may be further changes to fees and charges to be finalised as part of a wider consideration of Business Unit plans. These will be submitted to Cabinet in due course when all relevant issues have been worked through.

Fees & Charges Policy

- 3.5 A significant element of the Council's activity is underpinned by income generated through a variety of fees and charges made in relation to such activities.
- 3.6 Whilst being an important element of the overall financing of the Council's services and activities, fees and charges can also have an important role in other areas such as:
- Demonstrating the value of a service;
 - Discouraging abuse of a service;
 - Strengthening service and corporate objectives; and
 - Promoting and encouraging access to services.
- 3.7 Therefore, as well as ensuring that fees and charges are in line with Council objectives, it is also sound practice to ensure that the impact on service users of any change in fees and charges is appropriately evidenced. The objectives of any charging policy should also be clearly communicated to the public who should have the opportunity to hold the Council to account. The 2022/23 policy is available in the attached link ()

Commercial Strategy / Income Generation Strategy

- 3.8 The overriding principle is to ensure that the Council's fees and charges are set within a value for money context where financial, performance, access and equality issues are considered fully and appropriately, and decisions are taken in a transparent and balanced way.
- 3.9 To aid delivery of this, the Council has in place an overarching Commercial Strategy and an Income Generation Strategy which sits below the Commercial Strategy and addresses income generation opportunities. These focus on the following themes: -
- Developing a **Commercial Culture**.
 - Ensuring that we demonstrate **Value for Money** across all activities.
 - Effective **Procurement and Commissioning**.
 - Maximising the income generating potential of our **Commercial Activities**.
 - **Support consistency** across the Council in its approach to income generation and commercial opportunities, including marketing, setting prices and collecting fees and charges;
 - Aim towards achieving **full cost recovery** where it is appropriate to do so and to **develop a standard approach to charging**.
- 3.10 The Commercial Strategy is a key document in adapting the Council to an ever changing market place and sets the framework for helping it to seek out the new opportunities on offer. This will help us achieve our commercial

aspirations but also potentially help deliver much needed additional income. We will seek to achieve this by:

- Identifying and implementing opportunities for cross selling our services providing our customers with the ability to buy bundles of products;
- Working collaboratively with other local authorities where significant commercial opportunities exist;
- Horizon scanning the marketplace to seek out and secure new commercial opportunities;
- The ability to set discretionary fees and charges in markets where flexibility is required.

3.11 Through consideration and implementation of the Commercial Strategy it is envisaged that the overall principles set out at paragraphs 3.8 – 3.10 will be achieved.

3.12 With the above in mind, a full review of all existing charges has been undertaken by respective business units. New opportunities have also been considered and reviewed. The outcome of these reviews is presented in sections 4 and 5 below, with full details of all charges at Appendix 1 to this report

4. Existing Fees and Charges

4.1 All business units have undertaken a full review of the current fees and charges under their respective remits. The following changes to existing fees and charges are proposed based on a fundamental value for money review of the existing service provision and current charges being made.

Charge	Basis of changes proposed
Building Control	Fees had not been increased since March 2020, so it is proposed to increase fees by 4.5% to 9.1%. All fees have been benchmarked with other authorities
Music service	No increase proposed for 2022/23
Development Management	Increases in line with benchmark with other authorities and rounded on CPI
Various charges at cultural venues	No increase this year as a comprehensive review was undertaken to arrive at the previous price and the venues were closed for a good part of the year since that time. In addition, the organisations who usually hire these spaces have been particularly badly affected by Covid and we need to encourage recovery. Sheffield University commissioned a study into the impact of covid on the sector, which is useful background.

Special Bulky Collection	5% increase - from £21 to £22
Materials recycling (green waste, rubble hardcore and subsoil)	5% increase – or £1 increase on last years charge
Fleet – MOT fees	Increased by 21.9% to bring in line with Government advisory level
Transport – Day Care	Increased by £0.50 (25%)
Golf Course fees	Day rates increased by £1 resulting in higher than RPI increases.
Bereavement fees	A few service charges have been increased by more than inflation to cover costs and manage demand but overall increase is below inflation.
Pet cremation	Fees increased to align with market.
Registrars Fees	Some fees increased by more than inflation to align with neighbouring authorities
Insurance Charge to Berneslai Homes	Increase by 15% in line with increase in insurance premiums

4.2 All other charges have also been reviewed and either increased in line with inflation (at 3.2% per September 21) or no changes have been made (e.g. where the charges are set by statute). It should be noted that CPI currently stands at 4.2% (as at December 21).

4.3 It should be noted that the proposed commercial waste charges are excluded from this report due to the commercial sensitivity. These will be submitted as a private item at a later date.

4.4 In accordance with the overall review of all fees and charges it is recommended that the schedule of existing fees and charges as set out in Appendix 1 are implemented from the 1st April 2022 or later in 2022/23 as applicable.

5. **New Fees and Charges**

5.1 In line with the Council's Commercial Strategy, a review of all new opportunities open to the Council for which a charge can be levied in accordance with the Council's Policy has been undertaken.

5.2 This review has identified the following new proposed fees and charges:

Charge	Basis of charges
Development Control – Admin charge for refunding application fee prior to validation	£50 or 20% of the original fee (whichever is greater).
Development Control – Non residential pre-app: 0sqm to 99sqm of additional floor space	Existing category of 0-499sqm means that the pre-application fee for minor proposals are larger than the statutory application.
School Visits – Talks and Tours on Site	New charge - scalable dependent on length and organisation's ability to pay (ie community or commercial) discretion to waive fee where it fits with Barnsley Museums or Council priorities.

SECTION 3d

Traffic Signals	These are not new fees but have not previously been included within the schedule.
Highways – H-Markings	Previous fee was all in one – new fees is now split into application, installation and extra for longer markings

- 5.3 It is recommended that these are implemented from 1st April 2022 as set out in Appendix 1 to this report.

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APPENDIX 1

FEES & CHARGES PROPOSALS FOR 2022/23

Fee / Charge description	Income type - (Statutory or Discretionary)	Basis of charge	Proposed charge for 2022/23
PLACE			
REGENERATION & PROPERTY			
PROPERTY SERVICES			
Land and Building Rent; Maintenance, Service Charges	Discretionary	Market Value	Various rates
Allotment rent - with water	Discretionary	Per allotment	£82.17
Allotment rent - without water	Discretionary	Per allotment	£40.49
Garage rent	Discretionary	per site	£37.00
CLIS / Adult Learning			
Acorn Centre Service Charges	Discretionary		
Office Space	Discretionary	per sq ft	£11.86
Workshops	Discretionary	per sq ft	£8.83
Kendray Service Charges			
Office Space	Discretionary	per sq ft	£11.04
Workshops	Discretionary	per sq ft	£9.72
Tuition / course fees			
With SFA public subsidy	Discretionary		£2.90
Without SFA public subsidy	Discretionary		£5.80
With SFA public subsidy - means tested benefits excluding JSA & ESA (WRAG)	Discretionary		£1.45
Without SFA public subsidy - means tested benefits excluding JSA & ESA (WRAG)	Discretionary		£2.90
BUILDING CONTROL			
Building regulation application charges			
New housing			
1 Dwelling	Statutory	1 Dwelling	£570.83
2 Dwelling	Statutory	2 Dwelling	£787.50
3 Dwelling	Statutory	3 Dwelling	£1,008.33
4 Dwelling	Statutory	4 Dwelling	£1,229.17
5 Dwelling	Statutory	5 Dwelling	£1,450.00
6 or more Dwellings	Statutory	6 or more Dwellings	Determined individually
Domestic building works			
Attached/detached garage or carport, n.e. 36m2	Statutory	Dometic Building Type	£229.17
Attached/detached garage or carport, 36-100m2	Statutory	Dometic Building Type	£308.33
Extension 40 - 60m ²	Statutory	Dometic Building Type	£525.00
Extension 60 - 100m ²	Statutory	Dometic Building Type	£591.67
Replacement window/s & door/s to one property	Statutory	Dometic Building Type	£87.50
Replacement window/s & door/s to more than one property	Statutory	Dometic Building Type	Determined individually
Controlled domestic electrical work (not CPS)	Statutory	Dometic Building Type	£350.00
Renovation of a thermal element (non-structural)	Statutory	Dometic Building Type	£87.50
Renovation of a thermal element (structural)	Statutory	Dometic Building Type	£158.33
Rooms in a roofspace including means of access	Statutory	Dometic Building Type	£441.67
Additional rooms in a roof space excluding means of access	Statutory	Dometic Building Type	£350.00
Other domestic work - estimated cost < £2,000	Statutory	Dometic Building Type	£150.00
Other domestic work - estimated cost £25,000 - £50,000	Statutory	Dometic Building Type	£475.00
Other domestic work - estimated cost > £50,000	Statutory	Dometic Building Type	Determined individually
Non-domestic building works	Statutory	Dometic Building Type	
Installation of < 20 windows and doors	Statutory	Dometic Building Type	£229.17
Installation of 20 - 50 windows and doors	Statutory	Dometic Building Type	Determined individually
Other non-domestic work - estimated cost < £2,000	Statutory	Dometic Building Type	£212.30
Other non-domestic work - estimated cost £2,000 - £5,000	Statutory	Dometic Building Type	£237.50
Other non-domestic work - estimated cost £5,000 - £10,000	Statutory	Dometic Building Type	£315.00
Other non-domestic work - estimated cost £10,000 - £25,000	Statutory	Dometic Building Type	£441.67
Other non-domestic work - estimated > £50,000	Statutory	Dometic Building Type	Determined individually
Street naming & property numbering charges			
New property addresses on existing steet			
1	Discretionary	1 property	£60.00
2 to 5	Discretionary	2 to 5 properties	£95.00
6 to 10	Discretionary	6 to 10 properties	£115.00
11 to 50	Discretionary	11 to 50 properties	£175.00
51+	Discretionary	51+ properties	£235.00
Change to a new development after notification	Discretionary		
1	Discretionary	1 property	£60.00
2 to 5	Discretionary	2 to 5 properties	£95.00
6 to 10	Discretionary	6 to 10 properties	£115.00
11 to 50	Discretionary	11 to 50 properties	£175.00

51+	Discretionary	51+ properties	£235.00
Re-addressing of properties on existing street	Discretionary	per property	£145.00
New property addresses requiring new street names:	Discretionary		
1	Discretionary	1 property	£85.00
2 to 5	Discretionary	2 to 5 properties	£115.00
6 to 10	Discretionary	6 to 10 properties	£165.00
11 to 50	Discretionary	11 to 50 properties	£235.00
51+	Discretionary	51+ properties	£315.00
MUSIC SERVICE			
Instrument Hire Theory	Discretionary	per term	£16.50
Instrument Hire Aural	Discretionary	per term	£12.50
Contin Lessons per term	Discretionary	per term	£35.50
Group Lessons per term	Discretionary	per term	£52.50
20 minute Individual Lessons per term	Discretionary	per term	£105.00
30 minute Individual Lessons per term	Discretionary	per term	£150.00
Ensemble Rehearsal Charge	Discretionary	per session (minimum 10 per term)	£31.00
Ensemble Performance Charge	Discretionary	per member of staff	£31.00
KS1 projects per year	Discretionary	per year	£1,260.00
KS2 full year projects	Discretionary	per year	£795.00
DEVELOPMENT MANAGEMENT			
Planning Application Fees	Statutory	Per application	Various rates
Admin charge for refunding application fee prior to validation	Statutory	Per application	£50 or 20% of the original fee (whichever is greater)
Householder Enquiry Forms	Discretionary	Per enquiry	£63.00
Minor Pre-application Advice	Discretionary	Per enquiry	£63.00
Residential pre-app - 1 to 5 dwellings	Discretionary	Per enquiry	£189.00
Residential pre-app - 6 to 19 dwellings	Discretionary	Per enquiry	£630.00
Residential pre app - 20 dwellings +	Discretionary	Per enquiry	£1,260.00
Non - residential pre-app : 0 to 99sqm of additional floorspace	Discretionary	Per enquiry	£105.00
Non - residential pre-app : 99 to 500sqm of additional floorspace	Discretionary	Per enquiry	£252.00
Non - residential pre-app: 500 - 4,999 sqm of additional floorspace	Discretionary	Per enquiry	£630.00
Non - residential pre app: 5,000 sqm + of additional floorspace	Discretionary	Per enquiry	£1,260.00
Other pre-apps not within above categories	Discretionary	Per enquiry	£126 +
Listed Building & Conservation Area Advice	Discretionary	Hourly Rate	£105.00
Sec 106 Legal Agreement Enquiries	Discretionary	Hourly Rate	£122.00
Planning Policy Evidence Based & Land Allocation Discussions	Discretionary	Hourly Rate	£0.00
MARKETS			
Barnsley Open Market - all stalls	Discretionary	Day Rate	£20.00
Barnsley Central Sunday Market - all 8ft stalls	Discretionary	Day Rate	£10.00
Barnsley Glassworks Market - all days:	Discretionary		
Stall rental	Discretionary	Per annum per Square Foot	£31.00
Café rental	Discretionary	Per annum per Square Foot	£37.20
Market Kitchen Rental	Discretionary	10% or 15% of Turnover dependant on Business type	
Basement storage	Discretionary	Per annum per Square Foot	£12.75
Service Charge	Discretionary	Per annum per Square Foot	£13.00
Trader car parking - Standard trader bay	Discretionary	Day Rate	£2.50
District Markets	Discretionary		
Wombell - Stall 10 x 8	Discretionary	Day Rate	£13.50
Hoyland - A 11' stall	Discretionary	Day Rate	£12.00
Goldthorpe - A 9' stall	Discretionary	Day Rate	£9.50
Penistone - 2 metre stall	Discretionary	Day Rate	£10.00
Penistone - 3 metre stall	Discretionary	Day Rate	£15.00
Penistone - Building Hire	Discretionary	1/2 day rate	£50.00
COMMERCIAL SPACE MANAGEMENT			
Barnsley 4m x 4m	Discretionary	Day Rate	£100.00
Barnsley 6m x 4m	Discretionary	Day Rate	£130.00
Barnsley 8m x 4m	Discretionary	Day Rate	£150.00
Wombwell	Discretionary	Day Rate	£65.00
Hoyland	Discretionary	Day Rate	£30.00
Goldthorpe	Discretionary	Day Rate	£30.00
Penistone	Discretionary	Day Rate	£30.00

Book to roam (leaflets)	Discretionary	Per distributor	£15.00
MUSEUMS AND HERITAGE CENTRES	Discretionary		
Cooper Gallery	Discretionary		
Sadler Room Hire Per Day	Discretionary	Per Day	£225.00
Sadler Room Hire Per hr outside core hrs	Discretionary	Per hr outside core hrs	£55.00
Sadler Room Hire Charities -full day	Discretionary	Charities -full day	£150.00
Sadler Room Hire Per hr outside core hrs	Discretionary	Per hr outside core hrs	£35.00
Sadler Room Hire Gallery Hire (2 hours)	Discretionary	Gallery Hire (2 hours)	£500.00
Commission on Artists work sales	Discretionary	Commission on Artists work sales	40% + VAT
Cannon Hall	Discretionary		
Spencer Wing Conference Hire	Discretionary	Full day	£225.00
Spencer Wing Conference Hire	Discretionary	Per Hour	£55.00
Spencer Wing Conference Hire	Discretionary	Charities full day, £30 per hr outside core hrs	£150.00
Spencer Wing Conference Hire	Discretionary	Charities per hour	£35.00
Victorian Wing	Discretionary	per day	£225.00
Victorian Wing	Discretionary	per hr weekends	£75.00
Victorian Wing	Discretionary	per day (charities)	£150.00
Victorian Wing	Discretionary	per hr weekends (Charities)	£35.00
Ballroom Hire for ceremony	Discretionary	All prices are Plus VAT	£1,250.00
Deer Shelter for Ceremony	Discretionary	All prices are Plus VAT	£1,500.00
Library Hire for ceremony	Discretionary	All prices are Plus VAT	£1,000.00
Ballroom Hire for private functions	Discretionary	All prices are Plus VAT	£900-£1600
Gallery Hire for functions	Discretionary	For 2 hours	£500.00
Drink Functions (Spencer wing)	Discretionary	Per Hour	£100-£300
Car Parking at Cannon Hall		up to 2 hours - cars and minibuses	£1.00
	Discretionary	All day - cars and minibuses	£5.00
	Discretionary	Coaches	£5.00
	Discretionary	Motorcycles	free
	Discretionary	Season Ticket (includes VAT)	£125.00
	Discretionary	Land Hire per day	£1250-£3000
	Discretionary	per day per pitch (charities)	£50.00
	Discretionary	per day per pitch (charities)	£25.00
Land hire for commercial marketing or photography use	Discretionary	Land Hire per day	£500-£2000
Walled Garden Exclusive use	Discretionary	2 hours	£1000 - £3000
Elsecar			
Building 21 - hire per hour weekdays	Discretionary	All prices are Plus VAT	£100.00
Building 21 - hire per hour weekdays (Charity)	Discretionary	All prices are Plus VAT	£50.00
Building 21 - hire all day	Discretionary	All prices are Plus VAT	£800-£3000
Building 21 - Wedding Ceremony only	Discretionary	All prices are Plus VAT	£1500-£2000
Building 21 - Wedding Ceremony and reception	Discretionary	All prices are Plus VAT	£1500-£2000

Building 21 - Wedding reception only	Discretionary	All prices are Plus VAT	£2000-£4500
Building 21 - kitchen and bar pitch hire (non wedding)	Discretionary	All prices are Plus VAT	£50-£100
Hard based space outside	Discretionary	All prices are Plus VAT	£500.00
Stage Hire	Discretionary	Per day	£250.00
Tiered seating	Discretionary	Per day	£250.00
Trestle tables	Discretionary	Per table	£5.00
Additional chairs(over 50)	Discretionary	Per chair	£2.00
AV equipment	Discretionary	Per day	£275.00
Stage lighting	Discretionary	Per day	£50.00
Marketing support packages	Discretionary	Per event	From £50
Crash barriers	Discretionary	Per barrier per day	£20.00
Visitor Centre Meeting Room			
Private & Commercial Mon-Fri	Discretionary	Per day	£225.00
Weekends and evenings	Discretionary	Per hour	£55.00
Worsbro Mill			
Season Ticket (incl VAT)	Discretionary	Includes VAT	£125.00
Car Parking	Discretionary	per hour	£1.00
Car Parking	Discretionary	per day	£3.00
Car Parking	Discretionary	per day coaches	£5.00
Land hire	Discretionary	Per day	£1250-£3000
Pitch	Discretionary	Charities	£25.00
Pitch	Discretionary	Non-charities	£50.00
Classroom Hire (per day)	Discretionary	Non-charities	£65.00
Classroom Hire (per day)	Discretionary	Charities	£35.00
Experience Barnsley			
Hire of Learning Lab (office hours)	Discretionary	Per day	£225.00
Hire of Learning Lab	Discretionary	Per hr	£55-£150
Hire of Learning Lab	Discretionary	Charities -full day	£150.00
Hire of Learning Lab	Discretionary	Per hr	£30 -£ 60
Hire of galleries (evening function)	Discretionary	Dependent on length (from)	£600.00
Archives			
Various copying, printing charges	Discretionary		£0.38 to £20.03
Bespoke digitisation orders (hourly rate)	Discretionary	Hourly fee	£25.00
Commercial use of images or documents	Discretionary	Various charges	120.00 - 480.00
Low resolution images for use on the internet	Discretionary	Various charges	6.00 - 240.00
Commercial use of exhibitions	Discretionary	Various charges	60.00 -180.00
Television - first broadcast	Discretionary	Plus VAT	£360.00
Television - for subsequent repeats	Discretionary	Plus VAT	£180.00

	Visits per child (full day) Arts Award	Discretionary	Visits per child (full day) Arts Award	£13.00
	Visits per child (full day)	Discretionary	Visits per child (full day)	£9.25
	Half day per child	Discretionary	Half day per child	£5.25
	Use of Learning Lab per hour	Discretionary	Use of Learning Lab per hour	£30.00
	Talks and Tours on Site	Discretionary	Talks and Tours on Site	£40-£100
	Outreach full day	Discretionary		£8.50
	Outreach half day	Discretionary		£4.50
	Virtual workshops	Discretionary		£60.00
	Loan Box Hire per half term	Discretionary	Loan Box Hire 1/2 term	£55.00
	PROFESSIONAL CONSULTANCY	Discretionary	Per day + expenses (from)	From £300.00
TR				
	Construction of highways to be adopted (section 38 Highways Act 1980) HIGHWAY DC ONLY	Discretionary	Based on size and scale of project	Variable
HOUS				
	Landlords Accreditation Scheme			
	Landlords with more than 1 property	Discretionary	Per Landlord	£50.00
GTDS				
	Pitch rents at Smithies Lane Gypsy & Traveller site (Small improved pitch)	Discretionary	per week per pitch	£84.04
	Pitch rents at Smithies Lane Gypsy & Traveller site (Large improved pitch)	Discretionary	per week per pitch	£109.24
	Hire of caravans (Ings Road site etc)	Discretionary	per week - 28ft caravan	£75.50
	Hire of caravans (Ings Road site etc)	Discretionary	per week - 35ft caravan	£75.50
	ENVIRONMENT & TRANSPORT			
W				
	Commercial waste collection			
	Assisted Collection Registration Fee	Discretionary	per registration	£10.50
	Others			
	Zone B	Discretionary	Commercially Sensitive Information - available on request	
	Zone C	Discretionary		
	charity a	Discretionary		
	charity b	Discretionary		
	charity c	Discretionary		
	charity d	Discretionary		
	Paper & card recycling per bin	Discretionary		
	Commercial Waste Bin delivery	Discretionary	Per Bin	£26.00
	Bin delivery charges	Discretionary	Per Bin	£26.00
	Special (bulky) collection	Discretionary	up to 2 items	£22.00
	1 to 2 items	Discretionary	each item above 2 (upto 12)	£5.50
	Above 12 items	Discretionary	Above 12	Determined individually
	Premium upgrade	Discretionary	Premium Upgrade	£10.50
	Additional premium item	Discretionary	Additional premium item	£5.50
	Residential Waste			
	Provision of 4 new bins to houses on new development	Discretionary	Per bin	£105.00
FL EE				
	MOT fees - general public	Statutory	Per Inspection - £5 discount available	£54.85
	NEIGHBOURHOOD SERVICES			
	Parcels of work	Discretionary	Individually priced	
	Disposal of dead animals following RTA	Discretionary	per Animal	£31.00
TR				
	Transport (Day Care)	Discretionary	Per Journey	£2.50
STOR ES				
	Weighbridge	Discretionary	Per use (Plus VAT)	£12.00
	<u>Material Recycling Plant</u>			
	Green Waste	Discretionary	Cost per ton	Page 85.00

	Clean Rubble Hard Core	Discretionary	Cost per ton	£21.00
	Sub soil/stone (ie mixed)	Discretionary	Cost per ton	£8.00
	Street Lighting - external	Discretionary	Individually priced	
	Street Lighting Design	Discretionary	Individually priced	
	Other (dropped crossings)	Discretionary	Individually priced	
	Other (signs)	Discretionary	Individually priced	
	Other (Engineering Services external works)	Discretionary	Individually priced	
	Mechanical sweeping - external	Discretionary	per hour	£73.27
	Cesspit emptying - domestic	Discretionary	per visit	£309.60
	Cesspit emptying - industrial	Discretionary	per hour + disposal costs + vat	£109.39
	Drain Clearance - 9:00am - 5:00am	Discretionary	per hour + vat	£103.20
	Drain Clearance - outside normal hours	Discretionary	per hour + vat	£209.50
	Preparation & site induction for mechanical sweeping & cesspit emptying where required	Discretionary	actual costs +10%	actual costs +10%
	Professional Fee's - Engineering	Discretionary	Per hour	£159.96
	Recycling	Discretionary	Per ton per material	Determined individually
HIGHWAYS LICENCES, PERMITS AND SERVICES				
	Licensing of builders' skips placed on the highway	Discretionary	Licence	£25.00
	Licensing of builder's skips placed on the highway - retrospective license	Discretionary	Licence	£85.00
	Licence charge for scaffolding and other structures on highways (Fixed)	Discretionary	First week	£201.00
		Discretionary	Subsequent weeks	£72.00
	Licence charge for scaffolding and other structures on highways (Mobile)	Discretionary	Licence	£58.00
	Licensing of builder's materials deposited on the highway	Discretionary	Licence	£13.00
	License to dispense with erection of a hoarding	Discretionary	Licence	£86.69
	Site inspections to monitor compliance with duties relating to the erection of hoardings	Discretionary	Licence	£55.73
	Section 50 license to instal private apparatus in the highway	Discretionary	Licence	£459.00
	Retrospective Section 50 Licence	Discretionary	Licence	£543.00
	Various licences to make openings in the street or footway for constructing works, cellars or the admission of light into premises	Discretionary	Licence	£204.34
	Section 171 licence to carry out highways works	Discretionary	Licence	£216.00
	Additional Fee for retrospective issues of section 171 or 184 notice	Discretionary	Licence	£82.00
	License to construct a vehicle crossing - use of private contractors	Discretionary	Licence	£216.00
	License to construct a vehicle crossing - use of BMBC Engineering Services or private contractors	Discretionary	Licence	£72.00
	Clearance of accident debris	Discretionary	Actual costs +10%	Actual costs +10%
	Recovery of costs following accident / call out	Discretionary	Actual Costs	
	Road Closure Orders (Planned)	Discretionary	Road Closure Order	£1,057.00
	Road Closure Notice (Emergency)	Discretionary	Road Closure Notice	£776.00
	Road Closure to the benefit of the highway authority carried out by a third party on a not for profit basis	Discretionary	Road Closure	£212.00
	Road Closure Order (Special Events)	Discretionary	Road Closure Order	£1,057.00
	Application for a traffic sign to specified land or premises (permanent)	Discretionary	Application	£54.70
	Application for a traffic sign to specified land or premises (temporary)	Discretionary	Application	£56.76
	Placing of traffic sign for specified land or premises	Discretionary		
	Pavement café licences	Discretionary	Licence	£472.66
	Consideration of applications for consent for overhead beams, Rails, wires, banners etc above the highway	Discretionary	Application	£104.23
	Licence to Oversail the Highway with Tower Cranes etc	Discretionary	Licence	£99.07
	Consideration of applications to buildings, structures, balconies etc over the highway	Discretionary	Application	£645.00
	Licence to non-Statutory Undertakers to place and maintain apparatus in the Highway (New Roads and Street works Act)	Discretionary	Licence	£472.66
	Charges for Demolition Notices	Discretionary	Demolition Notice	£313.73
	Penalty charges to Statutory Undertakers for exceeding permitted licence to occupy the Highway (Section 74 New Roads and Street works Act)	Discretionary	Variable	Variable
	Bus lane enforcement	Discretionary	Per enfraction	£62.95
	Increased Highways Act enforcement	Discretionary	Actual costs to clear the highway	Actual costs
	Weekly Inspection of scaffolding and hording	Discretionary	Inspection	£72.00
	Retrospective Licenses for S184, S50 & Scaffold licenses would incur a charge of £80 additional to the normal license fee.	Discretionary	Licence	£83.00
	Road Closure Orders (Planned) PROW Initial fee - dependant on dwelling numbers, sliding scale for more than 1 dwelling	Discretionary	Road closure order	£559.34
	Road Closure Orders (Planned) PROW weekly fee	Discretionary	Road closure order	
	Road Closure Orders (Planned) PROW Extension	Discretionary	Road closure order	£279.67

Road Closure Notice (Emergency) PROW	Discretionary	Road closure order	£279.67
Public Path Orders (Diversion Orders)	Discretionary	Dependant on dwelling numbers, sliding scale for more than 1 dwelling	minimum £3,296, maximum £5,665
Pavement café licences (continuation fee)	Discretionary	Licence	£235.30
Water Course Consenting	Discretionary	Per Consent	£51.60
Section 81 Demolition Notices under the Building Act	Discretionary	per demolition notice	£313.73
Status Enquiries	Discretionary	per status enquiry	£63.98
Status Enquiries incl Highways DC	Discretionary	per status enquiry	£91.85
H-Markings Application Fee	Discretionary	Per request	£21.00
H-Markings Inspection Fee	Discretionary		£52.00
H-Markings Installation Fee - up to 6.0m in length	Discretionary		£196.00
H-Markings extra for markings over 6.0m in length	Discretionary		£41.00
H-Markings Renewal Fee	Discretionary		£103.00
Traffic Signals Only Application	Discretionary	Per application	£72.00
Permit scheme: Provisional Advance Authorisation on Road categories 0, 1, 2 or Traffic sensitive	Statutory	Application	£101.00
Permit scheme: Major Works permit on Road categories 0, 1, 2 or Traffic sensitive	Statutory	Application	£197.00
Permit scheme: Standard Activity permit on Road categories 0, 1, 2 or Traffic sensitive	Statutory	Application	£112.00
Permit scheme: Minor Activity Permit on Road categories 0, 1, 2 or Traffic sensitive	Statutory	Application	£61.00
Permit scheme: Immediate Activity Permit on Road categories 0, 1, 2 or Traffic sensitive	Statutory	Application	£53.00
Permit scheme: Provisional Advance Authorisation on Road categories 3, 4 and Non-traffic sensitive	Statutory	Application	£68.00
Permit scheme: Major Works permit on Road categories 3, 4 and Non-traffic sensitive	Statutory	Application	£143.00
Permit scheme: Standard Activity permit on Road categories 3, 4 and Non-traffic sensitive	Statutory	Application	£75.00
Permit scheme: Minor Activity Permit on Road categories 3, 4 and Non-traffic sensitive	Statutory	Application	£45.00
Permit scheme: Immediate Activity Permit on Road categories 3, 4 and Non-traffic sensitive	Statutory	Application	£40.00
TRAFFIC SIGNALS			
Switch Off / On Traffic Signals (Monday to Friday Daytime)	Discretionary	Application	£410.00
Switch Off / On Traffic Signals (Evenings & Weekends)	Discretionary	Application	£449.00
Switch Off / On Traffic Signals (Less than 5 days notice)	Discretionary	Application	£550.00
Bag Over Traffic Signals - Pelican / Puffin/Pegasus (Monday to Friday Daytime)	Discretionary	Application	£456.00
Bag Over Traffic Signals - Pelican / Puffin/Pegasus (Evenings & Weekends)		Application	£526.00
Bag Over Traffic Signals - Up to 4 arm junction (Monday to Friday Daytime)		Application	£532.00
Bag Over Traffic Signals - Up to 4 arm junction (Evenings & Weekends)		Application	£574.00
Bag Over Traffic Signals - Over 4 arm junction		Price on Application	Variable
Bag Over Traffic Signals (Less than 5 days notice) - Pelican / Puffin/Pegasus (Monday to Friday Daytime)		Application	£569.00
Bag Over Traffic Signals (Less than 5 days notice) - Pelican / Puffin/Pegasus (Evenings & Weekends)		Application	£658.00
Bag Over Traffic Signals (Less than 5 days notice) - Up to 4 arm junction (Monday to Friday Daytime)		Application	£665.00
Bag Over Traffic Signals (Less than 5 days notice) - Up to 4 arm junction (Evenings & Weekends)		Application	£717.00
Bag Over Traffic Signals (Less than 5 days notice) - Over 4 arm junction		Price on Application	Variable
Amendment of traffic signal removal from service change of date/time		Per Change	£35.00
Cancellation of traffic signal removal from service request (Less than two days notice)		Per Cancellation	Variable
Cancellation of traffic signal removal from service request (more than two days notice)		Per Cancellation	£75.00
Traffic Signal Engineer standing time (Monday to Friday Daytime)		Hourly Charge	£74.00
Traffic Signal Engineer standing time (Evenings & Weekends)		Hourly Charge	£88.00
Traffic Signal Scheme Design		Price on Application	Variable
RESIDENT PARKING ZONES			
Residents - First Permit	Discretionary	Residents - First Permit	£26.00
Residents - Second Permit	Discretionary	Residents - Second Permit	£52.00
Business - First Permit	Discretionary	Business - First Permit	£39.00
Business - Second Permit	Discretionary	Business - Second Permit	£77.50
CAR PARKING			
Off Street Parking			
Market Gate; Pontefract Road	Discretionary	available seperately	available seperately
Lambra Rd	Discretionary	available seperately	available seperately
Burleigh St, Joseph St, Pitt St	Discretionary	available seperately	available seperately
St Marys Place; Grahams Orchard	Discretionary	available seperately	available seperately

John St; Sackville St	Discretionary	available seperately	available seperately
Curchfield; County Way/Court House; Multi Storey; Mark Street	Discretionary	available seperately	available seperately
West Road Pogmoor	Discretionary	available seperately	available seperately
Wellington House	Discretionary	available seperately	available seperately
On Street parking			
Premium Parking	Discretionary	Per Hour	£0.90
Public Season Tickets	Discretionary	Per week	£28.00
	Discretionary	Per month	£104.00
	Discretionary	Per quarter	£292.00
	Discretionary	Per year	£978.00
Staff Discounted Season Tickets	Discretionary	Staff Season Ticket (per month)	£17.50 to £35.00
Charges for Fixed Penalty Notices	Discretionary	Fixed Penalty Notice and depends on severity of offence	£50.00 or £70.00
Parking place suspension	Discretionary	Estimated loss of parking revenue plus 10% to cover administration costs	Determined individually
PEST CONTROL & DRAINAGE			
Pest Control Fees (Owner occupiers, B Homes, Private contracts)	Discretionary		
Rats & Mice (3 visits)	Discretionary	Rats & Mice (3 visits)	£114.00
Wasps, Bees, Flies Ants (1 visit)	Discretionary	Wasps, Bees, Flies Ants (1 visit)	£58.00
Fleas (1 visits)	Discretionary	Fleas (1 visits)	£104.00
Moles (3 visits)	Discretionary	Moles (3 visits)	£207.00
Cockroaches (2 visits)	Discretionary	Cockroaches (2 visits)	£207.00
Bed Bugs (2 visits)	Discretionary	Bed Bugs (2 visits)	£207.00
Squirrels (2 visits)	Discretionary	Squirrels (2 visits)	£207.00
Proofing premises for rodents	Discretionary	1 visit	£23.00
Others (per hour)	Discretionary	Others (per hour)	£68.00
Premium Upgrade	Discretionary	Premium Upgrade	£26.00
Call out fee	Discretionary	Call out fee	£32.00
SPORTS			
Passport to Leisure	Discretionary	Per Annum	
Golf Course - Green Fees	Discretionary	Per Round - weekdays	£19.00
Golf Course - Green Fees	Discretionary	Per Round - weekends	£24.00
Golf Course - Green Fees	Discretionary	Season Ticket (per annum)	£695.00
BEREAVEMENT SERVICES			
Purchase of right of burial in grave(dug for 2 only)	Discretionary	per burial / cremation	£980.00
Prew Purchase of right of burial in grave(dug for 2 only)	Discretionary	per burial / cremation	£1,100.00
Renew EROB for 50 years	Discretionary	per burial / cremation	£217.00
Interment fee	Discretionary	per burial / cremation	£951.00
Additional excavation charge for coffins exceeding 6'6" x 26"	Discretionary	per burial / cremation	£57.00
Additional grave space (for 3)	Discretionary	per burial / cremation	£253.00
Test dig grave	Discretionary	per burial / cremation	£100.00
Purchase of right of burial 4'6" x 2' (Childs grave for 1)	Discretionary	per burial / cremation	£261.00
Interment fee upto 18 yrs	Discretionary	per burial / cremation	£271.00
Cremation of a child upto 18 yrs	Discretionary	per burial / cremation	£261.00
Delivery charge to a cemetery	Discretionary	per burial / cremation	£25.00
Interment fee All caskets or urns containing ashes - 2ft depth in grave	Discretionary	per burial / cremation	£210.00
Interment fee All caskets or urns containing ashes - full depth ingrave	Discretionary	per burial / cremation	£521.00
Interment Fee All caskets or urns containing ashes - cremation plots	Discretionary	per burial / cremation	£212.00
Exhumation fee of cremated remains (from a cemetery)	Discretionary	per burial / cremation	£237.00
purchase of a cremation plot	Discretionary	per burial / cremation	£400.00
Prepurchase of a cremation plot	Discretionary	per burial / cremation	£500.00
Vaulting All graves 9' x 4' - full depth	Discretionary	per burial / cremation	£245.00
Vaulting All graves 9' x 4' - to height of coffin	Discretionary	per burial / cremation	£50.00
Vaulting All graves 4'6" x 2' - full depth	Discretionary	per burial / cremation	£93.00
Vaulting All graves 4'6" x 2' - to height of coffin	Discretionary	per burial / cremation	£35.00
Flagging of graves	Discretionary	per burial / cremation	£115.00
Headstonenc. Inscription, flower holders & photo illustrations	Discretionary	per burial / cremation	£235.00
Each additional inscription plus inspection	Discretionary	per burial / cremation	£64.00
Additional memorial vase	Discretionary	per burial / cremation	£64.00
Kerbstones (where permitted)	Discretionary	per burial / cremation	£190.00
Tablets inc.into kerb sets 18" x 18"	Discretionary	per burial / cremation	£132.00
Childrens headstone	Discretionary	per burial / cremation	

Childrens Kerbs	Discretionary	per burial / cremation	£85.00
Cremation (strewn)	Discretionary	per burial / cremation	£816.00
Double cremations (for second cremation)	Discretionary	per burial / cremation	£360.00
Medical referee fee	Discretionary	per burial / cremation	£20.00
Environmental levy Mercury abatement	Discretionary	per burial / cremation	£42.00
Direct Cremation	Discretionary	per burial / cremation	£395.00
Foetal Urn	Discretionary	per burial / cremation	£20.00
Card foetal urn	Discretionary	per burial / cremation	£5.00
Child or Baby urns inc. wooden baby urns	Discretionary	per burial / cremation	£20.00
Plastic urns	Discretionary	per burial / cremation	£20.00
Wooden casket	Discretionary	per burial / cremation	£50.00
Adult casrdboard	Discretionary	per burial / cremation	£20.00
Interment of cremated remains	Discretionary	per burial / cremation	£97.00
Postage of ashes	Discretionary	per burial / cremation	£35.00
Disinter cremated remains from the crematorium grounds	Discretionary	per burial / cremation	£120.00
Cancelation fee	Discretionary	per burial / cremation	£26.00
Usage of chapel facilities for additional half hour	Discretionary	per burial / cremation	£83.00
Usage of chapel facilities for additional half hour or part thereof without prior no	Discretionary	per burial / cremation	£166.00
Handling charge for non crematorium supplied Urns	Discretionary	per burial / cremation	£20.00
Book of remembrance 2 line entry	Discretionary	per burial / cremation	£82.00
Book of Remembrance 5 line entry	Discretionary	per burial / cremation	£145.00
Book of remembrance 8 line entry	Discretionary	per burial / cremation	£199.00
Any flower - only available with 5 or 8 line	Discretionary	per burial / cremation	£113.00
Any other memorial design - entries in book of remembrance	Discretionary	per burial / cremation	£145.00
Rose bush & plaque for 5 years (100mm x 55mm)	Discretionary	per burial / cremation	£160.00
Rose standard & plaque for 5 years (100mm x 55mm)	Discretionary	per burial / cremation	£185.00
Renew rose bush and plaque for 5 years	Discretionary	per burial / cremation	£99.00
Renew rose standard and plaque for 5 years	Discretionary	per burial / cremation	£128.00
Additional/joint plaque to existing rose (100mm x 55mm)	Discretionary	per burial / cremation	£69.00
Bronze plaque for 25 yrs (175mm x 67mm)	Discretionary	per burial / cremation	£296.00
Renew bronze plaque for 25 years	Discretionary	per burial / cremation	£170.00
Replace bronze plaque with joint within first 10 years of lease period	Discretionary	per burial / cremation	£220.00
Bronze joint plaque for 25 yrs (175mm x 67mm)	Discretionary	per burial / cremation	£296.00
Marble plaque for 10 yrs (195mm x 147mm)	Discretionary	per burial / cremation	£380.00
Replace marble plaque	Discretionary	per burial / cremation	£323.00
Extra posy holder for marble plaque	Discretionary	per burial / cremation	£5.00
Renew marble with joint within first 5 years	Discretionary	per burial / cremation	£280.00
Renew marble	Discretionary	per burial / cremation	£222.00
Planter plaque for 10 yrs	Discretionary	per burial / cremation	£360.00
Renew Planter plaque with joint within first 5 years	Discretionary	per burial / cremation	£310.00
replace planter plaque with joint	Discretionary	per burial / cremation	£360.00
Picture or emblem	Discretionary	per burial / cremation	£110.00
Memorial tree plaque for 15 yrs (151mm x 100mm)	Discretionary	per burial / cremation	£265.00
Additional tree plaque to existing tree	Discretionary	per burial / cremation	£95.00
Renew memorial tree and plaque for 15 years	Discretionary	per burial / cremation	£160.00
Marble plaque baby memorial (295mm x 105mm)	Discretionary	per burial / cremation	£260.00
Penistone & Thurnscoe cemetery plaques (perpetuity 175mm x 67mm)	Discretionary	per burial / cremation	£280.00
Donation of railing for Wombwell cemetery	Discretionary	per burial / cremation	£400.00
Plaque for Garden seat (at home)	Discretionary	per burial / cremation	£60.00
Wombwell railing plaque	Discretionary	per burial / cremation	£60.00
baby memorial plaque Thurnscoe & Wombwell	Discretionary	per burial / cremation	£60.00
Sanctum 2000 15 years	Discretionary	per burial / cremation	£700.00
Renew sanctum 2000 10 years	Discretionary	per burial / cremation	£455.00
Hoyland New niche for 25 yrs	Discretionary	per burial / cremation	£137.00
Hoyland Re-open niche	Discretionary	per burial / cremation	£105.00
Hoyland Memorial plaque for 25 yrs (123mm x 73mm)	Discretionary	per burial / cremation	£141.00
Renew Hoyland columbrium niche for 25yrs	Discretionary	per burial / cremation	£90.00
Hoyland Renew wall plaque for 25 yrs	Discretionary	per burial / cremation	£90.00
Memorila seat plaque for 15 yrs (200mm x 63mm)	Discretionary	per burial / cremation	£265.00
Renew memorial seat plaque for 15 yrs	Discretionary	per burial / cremation	£162.00
Extra plaque for garden seat	Discretionary	per burial / cremation	£55.00
Pet Cremation Fees			
Scatter Tube	Discretionary		
Rabbits & Small Pets	Discretionary		£62.00
Cat			£82.00
Small Dog			£82.00
Medium Sized Dog	Discretionary		£155.00

Large Dog	Discretionary		£190.00
Collect & Delivery	Discretionary		£55.00
Wooden Casket	Discretionary		£30.00
Same Day Cremation additional Charge	Discretionary		£50.00
PARKS SERVICES			
Fairs & Circuses	Discretionary		£215.00
Grange Lane	Discretionary		£430.00
Playground Inspections - Yearly	Discretionary	Per Inspection	£52.00
Playground Inspections - Bi Monthly	Discretionary	Per Inspection	£52.00
Football Pitch Adult	Discretionary	Per Season	£420.00
Football Pitch Junior	Discretionary	Per Season	£218.00
Football Cat A Adult	Discretionary	Per Season	£590.00
Football Cat A Junior	Discretionary	Per Season	£303.00
Football Cat B Adult	Discretionary	Per Season	£537.00
Football Cat B Junior	Discretionary	Per Season	£282.00
Football Cat C Adult	Discretionary	Per Season	£484.00
Football Cat C Junior	Discretionary	Per Season	£249.00
Mini Soccer	Discretionary	Per Season	£145.00
Cricket Pitch Rent Income	Discretionary	Per Season	£0.00
ADULTS & COMMUNITIES			
Adult & Wellbeing			
ADULT ASSESSMENT AND CARE MANAGEMENT			
Client Care Contributions - covers charges made by service users eligible for social care support towards their assessed care costs (residential, nursing and community based care e.g. homecare).	Discretionary	Fees based on ability to pay	Determined individually
Community based support: Shared Lives	Discretionary	Board Payment per week	50
	Discretionary	HB claim payment per week	58.07
Provider Services			
Day Services			
Lunch (At Day Centre)	Discretionary	Per meal	£0.00
Assisted Living Technology			
Alarm + Intercom	Discretionary	Weekly charge	1.30
Alarm + Intercom + non timed telecare	Discretionary	Weekly charge	1.85
Alarm + Intercom + timed telecare	Discretionary	Weekly charge	2.35
non timed telecare only	Discretionary	Weekly charge	0.55
timed telecare only	Discretionary	Weekly charge	1.05
GSM Alarm + smoke alarm + intercom	Discretionary	Weekly charge	3.05
Alarm 1 service user	Discretionary	Weekly charge	3.36
Alarm 2 service users	Discretionary	Weekly charge	5.17
Alarm3 service users	Discretionary	Weekly charge	6.98
Alarm 4 service users	Discretionary	Weekly charge	8.79
Alarm + 1 service user non timed telecare	Discretionary	Weekly charge	3.91
Alarm 1 service user plus timed telecare	Discretionary	Weekly charge	4.41
Alarm 1 service user	Discretionary	Weekly charge	4.20
Alarm 2 service users	Discretionary	Weekly charge	6.50
Alarm 3 service users	Discretionary	Weekly charge	8.80
Alarm 4 service users	Discretionary	Weekly charge	11.10
Alarm 5 service users	Discretionary	Weekly charge	13.40
Alarm + non timed telecare 1 service user	Discretionary	Weekly charge	4.75
Alarm + non timed telecare 2 service users	Discretionary	Weekly charge	7.05
Alarm + non timed telecare 3 service users	Discretionary	Weekly charge	9.35
Alarm + non timed telecare 4 service users	Discretionary	Weekly charge	11.65
Alarm + non timed telecare 5 service users	Discretionary	Weekly charge	13.95
Alarm + non timed telecare + mobilecare 1 service user	Discretionary	Weekly charge	5.75
Alarm + timed telecare 1 service user	Discretionary	Weekly charge	5.25
Alarm + timed telecare 2 service users	Discretionary	Weekly charge	7.55
Alarm + timed telecare 3 service users	Discretionary	Weekly charge	9.85
Alarm + timed telecare 4 service users	Discretionary	Weekly charge	12.15
Alarm + timed telecare 5 service users	Discretionary	Weekly charge	15.45
Alarm + timed telecare 6 service users	Discretionary	Weekly charge	17.75
Alarm + timed telecare + mobilecare 1 service user	Discretionary	Weekly charge	6.25
Alarm + mobilecare 1 service user	Discretionary	Weekly charge	5.20
Alarm + mobilecare 2 service users	Discretionary	Weekly charge	8.00
mobilecare 1 service user	Discretionary	Weekly charge	2.89
mobilecare 2 service users	Discretionary	Weekly charge	4.49
Smarthub 1 service user	Discretionary	Weekly charge	6.85
Smarthub 2 service users	Discretionary	Weekly charge	10.50
Smarthub 1 service user non timed telecare	Discretionary	Weekly charge	7.40
Smarthub 2 service users non timed telecare	Discretionary	Weekly charge	11.05
Smarthub 1 service user timed telecare	Discretionary	Weekly charge	7.90
Smarthub 2 service user timed telecare	Discretionary	Weekly charge	11.55
Lone Worker Charges	Discretionary	weekly charge/per person	1.50
Housing Association monitoring			
SAFER, STRONGER & HEALTHIER COMMUNITIES			

Safer Communities			
Abandoned vehicle	Statutory		£200.00
Depositing litter	Statutory		£100.00
Graffiti	Statutory		£100.00
Flyposting	Statutory		£100.00
Parking Fixed Penalty Notices	Discretionary		£50.00
Works in Default	Discretionary	Charged @ Cost	Determined individually
PEOPLE DIRECTORATE			
EDUCATION & EARLY START PREVENTION			
Education Welfare			
EWO Buy Back for maintained schools / academies	Discretionary	Per Hour (Plus VAT where applicable)	£33.00
School Workforce Modernisation			
Tuition Fees - Governor Development (with buy back)	Discretionary	Per Governor	£65.00
Tuition Fees - Governor Development (outside buy back)	Discretionary	Per Governor	£50.00
School Organisation & Governance			
Governor Clerking for schools - full service - Primary	Discretionary	Per annum	£1,614.77
Governor Clerking for schools - partial service - Primary	Discretionary	Per annum	£1,418.31
Governor Clerking for schools - additional committee service - Primary	Discretionary	Per meeting	£123.97
Additional FGB - Primary	Discretionary	Per meeting	£192.26
Governor Clerking for schools - full secondary service	Discretionary	Per annum	£1,965.67
Governor Clerking for schools - partial service - Secondary	Discretionary	Per annum	£1,771.31
Governor Clerking for schools - additional committee service - Secondary	Discretionary	Per meeting	£149.19
Additional FGB - Secondary	Discretionary	Per meeting	£231.13
Confidential Meetings	Discretionary	Per meeting	£193.31
Bespoke Service	Discretionary	Per annum	£784.80
Admission services (Academy)	Discretionary	Charge per pupil	£0.47
Appeals - panel member cost	Discretionary	Per half day	£51.00
Appeal hearing	Discretionary	Per Full day	£364.00
Outdoor Education			
Educational Visits & Journeys (Academies, VA and Trust Schools)	Discretionary	Per Acad/VA/trust school: Negotiated fee starting from	£299.00
		Variable fee - pp on roll	£1.00
Education Psychology			
Schools: Additional provision	Discretionary	Minimum per day (under contract)	Ceased Trading
		Maximum per day (under contract)	
		Maximum per day on adhoc basis	
CHILDREN ASSESSMENT AND CARE MANAGEMENT			
Safeguarding			
Multi-agency child protection and safeguarding training - academies		Per person for non attendance at training courses and not cancelling within the agreement of the Cancellation Policy	£0.00
Multi-agency child protection and safeguarding training - schools & academies	Discretionary	Per person	£130.00
		Training session per hour	£80.00
Newsome Avenue Respite Care			
Daycare - Overnight stays for Children with Disabilities from other Authorities	Discretionary	Respite care per night	£490.00
PUBLIC HEALTH			
ENVIRONMENTAL AND TRADING STANDARDS			
Pollution Control			
Environmental Searches	Discretionary	Hourly rate	Variable
Misc Fees & Charges	Discretionary	Various	Variable
PPC Permits			
	Statutory	Based on annual risk assessment	
Part 1 permit	Statutory	Low risk	£79.00
		Medium risk	£158.00
		High risk	£237.00
PVR Stage 2	Statutory	Low risk	£113.00
		Medium risk	£226.00
		High risk	£341.00
Part 2 Permit	Statutory	Low risk	£228.00
		Medium risk	£365.00
		High risk	£548.00
Part B Permit	Statutory	Low risk	£771.00
		Medium risk	£1161.00
		High risk	£1747.00
A2 Permit	Statutory	Low risk	£1243.00
		Medium risk	£1747.00
		High risk	£2230.00

Local Site Operator Contracts	Discretionary	Tendered contract	Determined individually
Trading Standards			
Stamping Fees	Discretionary	Hourly rate	Variable
Second Hand Dealer Registration	Discretionary	Per registration	£17.50
Primary Authority Work	Discretionary	Hourly rate	Variable
Food Hygiene			
Reinspection Charge	Discretionary	Per inspection	£193.00
Premises Endorsement (no visit required)	Discretionary	Per certificate	£133.50
Health and Safety			
Skin Piercing Registrations (eg Tattooing, Acupuncture, Ear Piercing etc)	Discretionary	Per registration	£112.50
ANIMAL WELFARE			
Dog Warden Fees			
Dog Release Fee	Statutory	Per dog (plus rechargeable vets fees)	£50.00
Dog Release Kennelling Fee	Discretionary	Per dog (daily fee)	£15.00
Dog Surrender Fee	Discretionary	Per dog	£104.00
Animal Health - Licence Fees			
Home Dog Boarders	Statutory	Per licence	£267.00
Performing Animals	Statutory	Per licence	£155.50
Dangerous Wild Animals (+ vets fees)	Statutory	Per licence (plus rechargeable vets fees)	£113.50
Dog Day Care (Low Volume)	Statutory	Per licence	£267.00
Dog Day Care (High Volume)	Statutory	Per licence	£370.00
Dog Breeders	Statutory	Per licence	£297.00
Pet Shops	Statutory	Per licence	£328.00
Boarding Kennels (Dogs / Cats)	Statutory	Per licence	£267.00
Greyhound Racing Track	Statutory	Per licence	£147.50
Hiring out of Horses (+ vets fees)	Statutory	Per licence (plus rechargeable vets fees)	£287.00
Zoo (+ vets fees)	Statutory	Per licence (plus rechargeable vets fees)	£610.00
CORE SERVICES			
FINANCE			
School Meals		Individual SLA for each school based on requirements	Determined individually
Summons	Statutory	Per Order	£28.00
Benefits/Taxation - Liability Order	Statutory	Per Summons	£52.00
Benefits/Taxation - Late Payment of Commercial Debts (Interest) Act 1998	Discretionary		Ceased charging
Prompt Payment Discount Scheme	Discretionary	Individual agreements with companies	Determined individually
Court of Protection Fees	Discretionary	Application	
Court of Protection Fees	Discretionary	Year 1 Management Fee	
Court of Protection Fees	Discretionary	Year 2 management Fee	
Court of Protection Fees	Discretionary	Management fee (assets <£16k)	3.5% of asset value
Court of Protection Fees	Discretionary	Annual property management fee	
Court of Protection Fees	Discretionary	Prep of OPG reports	
Payroll for schools - maintained schools	Discretionary	Per payslip	£4.70
Payroll for schools - academies	Discretionary	Per payslip	£5.73
DPA Associated Administration Costs	Discretionary	Per DPA	£561.00
Property Valuation	Discretionary	Per DPA	£408.00
Redemption Fee	Discretionary	Per DPA	£102.00
Unregistered Property	Discretionary	Per DPA (Case dependent)	£255.00
Annual Finance Admin Cost	Discretionary	Per DPA	£51.00
BACS service for Rotherham	Discretionary	Per BACS File	£2.50
BACS service for Sheffield	Discretionary	Per BACS File	£5.00
BACS service for South Derbyshire	Discretionary	Per BACS File	£5.00
Free school meals eligibility checking (Academy)	Discretionary		£160 (primary schools) £270 (secondary schools) plus £5.50 per eligible student
Procurement support to External Bodies (Category Manager)	Discretionary	Per hour	
Procurement support to External Bodies (Procurement Officer)	Discretionary	Per day	
Procurement support to External Bodies (Procurement Officer)	Discretionary	Per hour	
Procurement support to External Bodies (Procurement Officer)	Discretionary	Per day	
Internal Audit - Support to External Bodies	Discretionary	Per day - minimum	
CSC Support Charges to Berneslai Homes			
Insurance Charge to Berneslai Homes			

IT				
	Registrars			
	General Search	Statutory	General Search	£18.00
	Certificates	Statutory	Per certificate	£11.00
	Marriages (Register Office)	Statutory	Marriages (Register Office)	£57.00
	Marriages / Ceremonies (Ceremony Suite):			
	- Monday - Thursday	Discretionary	Per Ceremony	£129.00
	- Friday	Discretionary	Per Ceremony	£151.00
	- Saturday	Discretionary	Per Ceremony	£181.00
	Marriages (Approved Premises)			
	- Monday - Thursday			£344.00
	- Friday	Discretionary	Per Ceremony	£440.00
	- Saturday	Discretionary	Per Ceremony	£492.00
	- Sunday	Discretionary	Per Ceremony	£500.00
	- Bank Holiday	Discretionary	Per Ceremony	£500.00
	Non Stat Ceremony (Naming/Renewal of vows)	Discretionary	Per Ceremony	£172.00
		Discretionary	Per day - maximum	
	Customer Experience			
	Blue Badges		Per Badge	£10.00
	DBS CHECKS / HUMAN RESOURCES / PERFORMANCE SERVICES			
	Recruitment - DBS checks for Schools	Discretionary	Per check	£49.95
	Recruitment - DBS checks Taxi Drivers	Discretionary	Per check	£60.00
	Recruitment - DBS checks for BMBC Internal (cost centre)		Per check	£44.40
	Recruitment - DBS checks for External Customers (Umbrellas)		Per Check	*£40 + Admin Fee
	Recruitment - DBS checks for civil enforcement	Discretionary	Per check	£25.60
	Occupational Health - Pre-Employment Checks: Engage	Discretionary	Per check	£16.25
	Occupational Health - Pre-Employment Checks: Nurse follow-up	Discretionary		£33.53
	Recruitment - online advertising Internal	Discretionary	Per Advert	£115.00
	Recruitment - online advertising External	Discretionary		Various rates
	Recruitment - NS1 Form check	Discretionary	Per Check	£35.00
	Recruitment - VC01 Form check	Discretionary	Per Check	£17.50
	Recruitment - Barred List / Dfe check	Discretionary	Per Check	£6.00
	Barnsley HR Services - Provision of HR Services	Discretionary	Per employee - fixed fee arrangement	£129.00
		Discretionary	Per hour - consultancy arrangement	£77.00
	Health and Safety - Provision of health and safety services	Discretionary	Per hour. Fixed fee terms available.	£80.88
	Health and Safety - Training Courses	Discretionary	Per delegate	£100.00 to £438.00
	Research and Business Intelligence	Discretionary	Per SLA	Determined individually
	OWI - Assessment Centre Qualification Fees	Discretionary	Per qualification: based on total cost of qualification	Determined individually
	OWI - Workforce Development - Training Fees	Discretionary	Per qualification: based on total cost of qualification	Determined individually
	LEGAL, ELECTIONS & GOVERNANCE			
	Land Charge Searches - Various Types	Statutory	Dependant on type of Search	Determined individually
	ENTERTAINMENT LICENCES			
	Licence Fees - Premises, Alcohol & Gambling	Statutory	Per establishment	Variable. Dependent on rateable value of premises
	Licence Fees - Premises, sex establishments			
	New application	Statutory	Per establishment	£234.00
	Renewal	Statutory	Per establishment	£112.00
	Variation	Statutory	Per establishment	£234.00
	Transfer	Statutory	Per establishment	£34.00
	Pre-application checking service	Discretionary	Per licence application	TBC
	HACKNEY CARRIAGE LICENCES			
	Private hire vehicle	Statutory	Per licence application	£164.00
	A Hackney Carriage vehicle	Statutory	Per licence application	£164.00
	A 12 month driver licence	Statutory	Per licence application	£137.00
	A 3 year driver licence	Statutory	Per licence application	£221.00
	An Operator licence (1 year)	Statutory	Per licence application	£63.00
	An Operator licence (1 year)	Statutory	Per licence application	£127.00

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BARNSELY METROPOLITAN BOROUGH COUNCIL

2022/23 BUDGET RECOMMENDATIONS

1. 2022/23 Revenue Budget, Capital Programme and Council Tax

- 1.1 Further to previous reports submitted by the Executive Director of Core Services and the Service Director Finance (S151 Officer).

RECOMMENDED:

- 1.2 That Cabinet are recommended:

- a) that the report of the Service Director Finance (S151 Officer), under Section 25 of the Local Government Act 2003 at **Section 1** be noted, that the 2022/23 budget proposals be agreed and that the Chief Executive and Senior Management Team (SMT), in consultation with Cabinet Spokespersons, submit, for early consideration, detailed plans that ensure the Council's ongoing financial sustainability in 23/24 and beyond.
- b) that the revised Medium Term Financial Strategy (MTFS) and Budget Forecast for 22/23 to 24/25 contained at **Section 3** (supported by the suite of background papers in **Sections 3a – 3d**) be noted and that these are monitored as part of the arrangements for the delivery of the MTFS.
- c) that **£3.8M** of additional one-off funding received in the 2021 Local Government Finance Settlement be set aside pending further assessment of the emerging financial risks identified in the MTFS at **Section 3**.
- d) That provision of £10.7m to cover anticipated demographic and other cost pressures in Children's Social Care, Adult Social Care, Homes to School Transport and Waste Services be approved for inclusion in the budget as identified at **Section 3**.
- e) That additional service investment of £7.4m including Neighbourhood Services (grass cutting and clean up teams), Car Parking and the Glassworks be approved for inclusion in the budget as identified at **Section 3**.
- f) that the proposed efficiency savings in 22/23 highlighted in **Section 3** and detailed at **Section 5a** be approved for implementation and that the 23/24 efficiency savings also contained in **Section 5a** be noted with final approval to take place as part of the 23/24 budget setting process.
- g) that the Council's reserves strategy and updated reserves position at **Section 3b** be noted.
- h) that the proposed changes to the 22/23 fees and charges policy and accompanying schedule of charges set out at **Section 3d** be approved.
- i) to submit to Council for approval the cash limited budgets for each Service with overall net expenditure for 22/23 of £211.4M as highlighted in **Section 6a**.

- j) to consider the budgets for all services and approve, for submission into Council, the 22/23 – 24/25 budget proposals presented at **Sections 6a – 6c**, subject to Cabinet receiving detailed implementation reports where appropriate.
- k) to consider and approve the changes to the schools funding formula including the transfer of funding from the schools block to the high needs block and approve the proposed 22/23 schools block budget as set out at **Section 6d**.
- l) that the capital investment schemes totalling £56.2M (**Section 7 Appendix 1**), be included within the capital programme and released subject to receiving further detailed business cases where appropriate.
- m) to note the capital investment proposals of £310.8M (**Section 7 Appendix 2**) which are currently the subject of live external funding bids / specific Government announcements and thereafter to receive regular updates on their progress.
- n) that further detailed feasibility work / business case development be carried out on the capital investment proposals totalling £58.6M at (**Section 7 Appendix 3**)
- o) that the Chief Executive and SMT, in consultation with Cabinet Spokespersons, be required to submit reports into Cabinet, as a matter of urgency, in relation to the detailed General Fund Revenue Budget for 22/23 on any further action required to achieve an appropriately balanced budget in addition to those proposals set out above.
- p) that the Chief Executive and SMT be responsible for managing their respective budgets including ensuring the implementation of all approved saving proposals.
- q) that the Authority's SMT be charged with ensuring that the budget remains in balance and report regularly into Cabinet on budget / savings monitoring including any action required.
- r) that Cabinet and the Section 151 Officer be authorised to make any necessary technical adjustments to form the 22/23 budget.
- s) that appropriate consultation on the budget proposals takes place with the Trade Unions and representatives of Non-Domestic Ratepayers and that the views of consultees be considered by Cabinet and the Council.
- t) that the budget papers be submitted for the consideration of the full Council.

2. Council Tax 2022/23

RECOMMENDED:

- 2.1 that Cabinet note the contents of **Section 3a** (22/23 Council Tax options) and that:
- a) the Council Tax Collection Fund net surplus as at 31st March 2021 relating to BMBC of £3.2M be used to reduce the 22/23 Council Tax requirement, in line with statute.
 - b) the 22/23 Band D Council Tax increase for Barnsley MBC services be set at 3.5% (1.5% for Core Council Services and an additional 2.0% for the Adult Social Care precept).
 - c) the Band D Council Tax for Barnsley MBC's areas be determined following confirmation of the South Yorkshire Police and Crime Commissioner and South Yorkshire Fire Authority precepts for 22/23.
 - d) the Band D Council Tax for areas of the Borough with Parish / Town Councils be determined following confirmation of individual parish precepts for 22/23.
 - e) additional Local Council Tax Support be provided to all eligible working age claimants in the form of a flat rate discount of £125 per claimant, and that all eligible claimants are further protected from any agreed council tax increase for 22/23.

3. Treasury Management Strategy & Policy Statement 2022/23

RECOMMENDED:

- 3.1 that Cabinet approve the 22/23 Treasury Management Strategy and Policy Statement (included in the main papers at **Section 3c**) and specifically:
- a) approve the 22/23 Treasury Management Policy Statement (**Section 3c Appendix A**).
 - b) approve the 22/23 Minimum Revenue Provision (MRP) Statement (**Section 3c Appendix B**).
 - c) approve the 22/23 Borrowing Strategy at **Section 3c** including the full suite of Prudential and Treasury Indicators (**Section 3c Appendix C**).
 - d) approve the 22/23 Annual Investment Strategy at **Section 3e**.

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BARNSELY METROPOLITAN BOROUGH COUNCIL

2022 - 2024

SUMMARY Efficiency Proposals

Directorate	Investment Required £	2022/23 Saving £	2023/24 Saving £	Full Year Effect £
Adults and Communities	0	100,000	1,250,000	1,350,000
Children's Services	(1,000,000)	0	370,000	370,000
Place	0	500,000	500,000	1,000,000
Public Health	0	0	0	0
Core	0	1,500,000	500,000	2,000,000
TOTAL	(1,000,000)	2,100,000	2,620,000	4,720,000

Equality Impact assessments

Under Section 149 of the Equality Act 2010, the Council has a duty when exercising its functions to have 'due regard' to the need to eliminate discrimination and other conduct prohibited under the Act, and promote equality of opportunity and foster good relations between those who share a 'protected characteristic' and those who do not. This is the public sector equality duty.

The protected characteristics are: age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, sexual orientation, and, marriage and civil partnership.

The purpose of the duty is to assess whether a proposed decision disproportionately affects people with a protected characteristic. In other words, the indirect discriminatory effects of a proposed decision. Before the Council exercises its fees and charging powers, the impact on individuals or groups of individuals who share a protected characteristic must be carefully considered and properly factored into the decision making process using the Council's Equality Impact Assessment process.

The Equality and Inclusion Team have assessed the proposed efficiency savings for 22/23 to ensure that none of the protected characteristic groups have the potential to be disproportionately affected by way of all savings impacting the same group/s.

All budget savings will individually undertake the Equality Impact Assessment process to ensure due regard is paid to our legal obligations. Mitigations will be proposed if there is potential to disproportionately affect a protected characteristic group.

Equality analysis will also be undertaken for savings relating to staff restructure.

BARNSELY METROPOLITAN BOROUGH COUNCIL
2022 - 2024 Efficiency Proposals
ADULTS AND COMMUNITIES DIRECTORATE

Ref	Proposal Theme	Brief Description of Proposal	Investment Required £	2022/23 Saving £	2023/24 Saving £	Full Year Effect £
Adult Assessment and Care Management						
AC1 22-24	Re-design of the operational model of the Reablement Service	We'll develop and implement a revised operational delivery model for the Reablement service, embedding the Discharge to Assess requirements. This will provide people with a safe and effective discharge from hospital with a home first approach and prevent hospital admissions wherever possible.	-	-	200,000	200,000
AC2 22-24	Review of the Adult Social Care operating model	We'll develop an approach to adult social care designed around our Barnsley neighbourhoods, working with our partners to utilise community and digital resources .	-	-	1,000,000	1,000,000
AC3 22-24	Providing innovative support through our Shared Lives Service	We'll review current management and processes within Shared Lives Service for cost effectiveness	-	-	50,000	50,000
Sub - Total Adult Assessment and Care Management			0	0	1,250,000	1,250,000
Adults and Communities Cross cutting proposals						
AC5 22-24	Delivering efficient and effective commissioning services	We'll maximise the use of DFG funded Equipment / Adaptations budget for the StayPut contract (for minor aids) following expiry of the contract and transfer of functions to Berneslai homes	-	100,000	-	100,000
Sub - Adults and Communities Crosscutting			0	100,000	0	100,000
TOTAL ADULTS AND COMMUNITIES EFFICIENCIES			0	100,000	1,250,000	1,350,000

BARNSELY METROPOLITAN BOROUGH COUNCIL
2022 - 2024 Efficiency Proposals
ADULTS AND COMMUNITIES DIRECTORATE

Ref	Proposal Theme	Brief Description of Proposal	Investment Required £	2022/23 Saving £	2023/24 Saving £	Full Year Effect £
<u>Crosscutting / Non Cashable opportunities</u>						
	Aligned Environmental Commissioning	We'll look at how we can commission environmental contracts for area councils more efficiently. This includes the potential to undertake one commission for all areas. This creates more efficient commissioning practice and closer alignment with an area based approach.	-	-	-	-
	Welfare Advice Service	We'll look at how we can commission welfare advice support for areas more efficiently. This will help to make sure that the offer is consistent across the borough. There is a potential to implement a single commissioned provider or framework agreements. We'll also consider creating a centrally provided service although this may create cost pressures.	-	-	-	-
	Safer Neighbourhoods - Defined core budget	We'll look at options to review the Safer Neighbourhoods budget to create a more stable service offer, improved scope to target and meet need, prevent crisis and achieve improvements for our neighbourhoods and communities.	-	-	-	-
	Review our approach to housing management	There's an opportunity to review our approach to housing management across the organisation. This will provide a joined up approach to management and regulation to both stimulate housing growth and prevent decline.	-	-	-	-

2022 - 2024 Efficiency Proposals CHILDREN'S DIRECTORATE

Ref	Proposal Theme	Brief Description of Proposal	Investment Required £	2022/23 Saving £	2023/24 Saving £	Full Year Effect £
Education, Early Start and Prevention						
CS1 22-24	Review of the Barnsley Multi-Systemic Therapy Service (MST)	<p>The Barnsley MST service is delivered to 50 children across Barnsley and Rotherham. It provides intensive family and community-based intervention programmes for children and young people aged 11-17, where young people are at risk of care or custody. Rotherham have given notice to end the contract.</p> <p>We'll review the services that are needed resulting from the COVID19 pandemic and reinvest MST resources for the period to 22/23 (in light of anticipated fallout of TF funding). There's an opportunity to put it forward as a cashable saving in 23/24.</p>	-	-	170,000	170,000
Sub Total Education, Early Start and Prevention			-	-	170,000	170,000
Children's Social Care and Safeguarding						
CS2 22-24	Develop Children in Care residential provision in Barnsley	We'll look to develop a Children in Care (CIC) residential provision within the borough. This will enable children to be cared for locally and help sustain family and social relationships and reduce missing from care episodes. In borough provision improves placement stability, timely consistent support and relationships, and wrap around services and interventions.	(1,000,000)		200,000	200,000
CS3 22-24	Delivering Children's services digitally	<p>We'll use our experiences and learning from the COVID19 pandemic to see how we can make better use of digital technology in delivering our Children's services. We'll look at holding meetings virtually which means we have less reliance on buildings together with reduced staff time spent travelling, helping us to reduce our carbon footprint. Various opportunities include:</p> <ul style="list-style-type: none"> • Child protection and Children in Care Statutory Reviewing Functions • Early Help Team Around the Family (TAF) meetings • EHC/SEND Meetings and annual reviews • Adoption and Fostering Panel • Youth Justice Panels • Referral Panels 	-	-	-	-
Total Children's Social Care and Safeguarding			-1,000,000	-	200,000	200,000
TOTAL CHILDRENS DIRECTORATE			-1,000,000	-	370,000	370,000

2022 - 2024 Efficiency Proposals CHILDREN'S DIRECTORATE

Ref	Proposal Theme	Brief Description of Proposal	Investment Required £	2022/23 Saving £	2023/24 Saving £	Full Year Effect £
<u>Crosscutting / Non Cashable opportunities</u>						
CS1 22-24	Review of Educational Psychology Service	We'll review how we deliver our Educational Psychology Service to deliver our statutory and traded services. We'll explore a partnership with local universities to secure Educational Psychology graduate placements.	-	-	-	
	Review of age criteria for (18+) shared lives	See Adults and Communities	-	-	-	
	Review of Commissioning	See Adults and Communities	-	-	-	
	Social Care Academy	See Adults and Communities	-	-	-	

BARNSELY METROPOLITAN BOROUGH COUNCIL
2022 - 2024 Efficiency Proposals
PLACE DIRECTORATE

Ref	Proposal Theme	Brief Description of Proposal	Investment Required £	2022/23 Saving £	2023/24 Saving £	Full Year Effect £
PLACE						
Economic Regeneration and Culture						
PL1 22-24	Town Centre Buildings Review	Further opportunity to revisit the Town Centre accommodation strategy using the learning and experiences from COVID19 i.e. home working options. Key considerations to include: <ul style="list-style-type: none"> •Re-purpose/Disposal of surplus accommodation •Potential to change use of Gateway reviewing commercial angles and to accelerate occupancy pipeline for DMC2 	-	-	500,000	500,000
PL2 22-24	Delivery of the services currently provided by NPS/Norse contract	We'll explore the opportunities of having an in-house provision or external contract following termination of the current JV with Barnsley NPS/Norse.	-	500,000	-	500,000
2-24	Review of our commercial properties	We'll look at our current commercial properties and how we use them. We'll aim to step up occupancy rates and creativity around usage of space. This also links to the work being undertaken on Principal Towns. We'll explore opportunities to 'sweat the assets we own'.	-	-	TBD	TBD
Sub - Total Economic Regeneration and Culture			-	500,000	500,000	1,000,000
Environment and Transport						
TOTAL PLACE EFFICIENCIES			0	500,000	500,000	1,000,000

BARNSLEY METROPOLITAN BOROUGH COUNCIL
2022 - 2024 Efficiency Proposals
CORE DIRECTORATE

Ref	Proposal Theme	Link to Corporate Priority	Brief Description of Proposal	Investment Required £	2022/23 Saving £	2023/24 Saving £	Full Year Effect £
CO1 22-24	Ensuring Core Services meet our organisational and customer needs.		We'll review all of our core services to ensure that they are working as effectively and efficiently as possible to meet our organisations and customer needs.	-	500,000	-	500,000
CORP1 22-24	Ensuring our customer services are delivering the best service possible to our customers.		We'll look at how we can deliver the best service possible to our customers by: <ul style="list-style-type: none"> Working with customers to design a service that meets their needs. Maximising the use of technology and providing support around digital inclusion. Creating a single front door where appropriate Implementing a new telephony system, CRM system, Chatbot and Robotic Process Automation. Having clear council wide customer services principles and service standards. 	-	250,000	-	250,000
CORP2 22-24	Harnessing the benefits of Robotic Process Automation (RPA)		We'll use the Robotic Process Automation technology to help us: <ul style="list-style-type: none"> Reduce duplication of effort and manual inputting to our systems. Make the most of the data we have by looking across different data sets, improving analysis and make 'automated' decisions. Use chatbots where appropriate for simple customer interaction (see customer services). 	-	-	250,000	250,000
CORP3 22-24	Business Improvement and Intelligence		We'll review our Business Improvement and Intelligence function to create a single front door for business intelligence across the organisations. This includes: <ul style="list-style-type: none"> Bringing together relevant roles from across the council. An In depth review of job roles to make sure they meet need. Consistent application of a data management framework. Using Robotic Process Automation, Artificial Intelligence and Power BI to make our processes better and provide rich intelligence. Having better joined up data e.g. shared care record. 	-	250,000	-	250,000
CORP4 22-24	Deliver our Smart Working Programme		We'll continue to deliver our Smart Working programme, using our experiences and learning from COVID19. We'll focus on three key themes: <ul style="list-style-type: none"> People Workspace Digital 	-	500,000	250,000	750,000
Total Core Service				-	1,500,000	500,000	2,000,000

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DIRECTORATE SUMMARY SPENDING PLANS 2022 - 2023

DIRECTORATE	OPENING 2022/23 RESOURCE ENVELOPE	ADD			SUB -TOTAL PRE EFFICIENCIES	LESS	REVISED 2022/23 RESOURCE ENVELOPE
		Fixed and Ongoing	Demography	Investments ongoing		Efficiencies	
	£M	£M	£M	£M		£M	
<u>ADULTS & COMMUNITIES DIRECTORATE</u>							
Adults Assessment and Care Management	55.170	0.273	4.237	0.836	60.516	-0.100	60.416
Safer, Stronger & Healthier Communities	6.762	0.205			6.967	0.000	6.967
TOTAL COMMUNITIES	61.932	0.478	4.237	0.836	67.483	-0.100	67.383
<u>CHILDRENS DIRECTORATE</u>							
Education and Early Start Prevention	8.395	0.316		0.810	9.521		9.521
Children Assessment and Care Management	27.637	0.259	4.700		32.596		32.596
TOTAL CHILDRENS	36.032	0.575	4.700	0.810	42.117	0.000	42.117
<u>PLACE DIRECTORATE</u>							
Regeneration and Culture	14.005	0.334	0.500	0.050	14.889	-0.500	14.389
Environment and Transport	31.026	0.359	1.100	1.025	33.510	0.000	33.510
TOTAL PLACE	45.031	0.693	1.600	1.075	48.399	-0.500	47.899
<u>PUBLIC HEALTH DIRECTORATE</u>							
Public Health	3.714	0.170	0.000	0.000	3.884	0.000	3.884
TOTAL PUBLIC HEALTH	3.714	0.170	0.000	0.000	3.884	0.000	3.884
<u>CORE DIRECTORATE</u>							
Finance	3.054	0.241			3.295	-0.700	2.595
IT	7.020	0.172			7.192		7.192
HR, Performance & Communications	4.965	0.218			5.183	-0.300	4.883
Legal	1.009	0.035			1.044		1.044
Governance & Elections	4.326	0.047			4.373		4.373
TOTAL CORE	20.374	0.713	0.000	0.000	21.087	-1.000	20.087
<u>CORPORATE BUDGETS</u>							
Levies	0.947	0.000			0.947		0.947
Corporate & Democratic Core	0.458	0.013			0.471		0.471
Capital Financing	14.201	0.070			14.271		14.271
Corporate Budgets & Provisions	3.900	2.284	0.154	8.499	14.837	-0.500	14.337
TOTAL CORPORATE	19.506	2.367	0.154	8.499	30.526	-0.500	30.026
TOTAL NET BUDGET	186.588	4.996	10.691	11.220	213.495	-2.100	211.395

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DIRECTORATE SUMMARY SPENDING PLANS 2023 - 2024

DIRECTORATE	OPENING 2023/24 RESOURCE ENVELOPE	ADD			SUB -TOTAL PRE EFFICIENCIES	LESS	REVISED 2023/24 RESOURCE ENVELOPE
		Fixed and Ongoing	Demography	Investments ongoing		Efficiencies	
	£M	£M	£M	£M		£M	
<u>ADULTS & COMMUNITIES DIRECTORATE</u>							
Adults Assessment and Care Management	60.416	0.273	2.437		63.126	-1.670	61.456
Safer, Stronger & Healthier Communities	6.967	0.205			7.172	-0.100	7.072
TOTAL COMMUNITIES	67.383	0.478	2.437	0.000	70.298	-1.770	68.528
<u>CHILDRENS DIRECTORATE</u>							
Education and Early Start Prevention	9.521	0.316			9.837	-0.200	9.637
Children Assessment and Care Management	32.596	0.259	0.195		33.050	-0.684	32.366
TOTAL CHILDRENS	42.117	0.575	0.195	0.000	42.887	-0.884	42.003
<u>PLACE DIRECTORATE</u>							
Regeneration and Culture	14.389	0.334			14.723	-0.965	13.758
Environment and Transport	33.510	0.359	0.400		34.269	-0.295	33.974
TOTAL PLACE	47.899	0.693	0.400	0.000	48.992	-1.260	47.732
<u>PUBLIC HEALTH DIRECTORATE</u>							
Public Health	3.884	0.170			4.054	-0.200	3.854
TOTAL PUBLIC HEALTH	3.884	0.170	0.000	0.000	4.054	-0.200	3.854
<u>CORE DIRECTORATE</u>							
Finance	2.595	0.241			2.836	-0.250	2.586
IT	7.192	0.172			7.364		7.364
HR, Performance & Communications	4.883	0.218			5.101		5.101
Legal	1.044	0.035			1.078		1.078
Governance & Elections	4.373	0.047			4.420		4.420
TOTAL CORE	20.087	0.713	0.000	0.000	20.799	-0.250	20.549
<u>CORPORATE BUDGETS</u>							
Levies	0.947	0.000			0.947		0.947
Corporate & Democratic Core	0.471	0.013			0.484		0.484
Capital Financing	14.271	0.570			14.841		14.841
Corporate Budgets & Provisions	14.337	2.984	-0.208	-2.725	14.388	-0.056	14.332
TOTAL CORPORATE	30.026	3.567	-0.208	-2.725	30.660	-0.056	30.604
TOTAL NET BUDGET	211.395	6.196	2.824	-2.725	217.690	-4.420	213.270

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DIRECTORATE SUMMARY SPENDING PLANS 2024 - 2025

DIRECTORATE	OPENING 2024/25 RESOURCE ENVELOPE	ADD			SUB -TOTAL PRE EFFICIENCIES	LESS	REVISED 2024/25 RESOURCE ENVELOPE
		Fixed and Ongoing	Demography	Investments ongoing		Efficiencies	
	£M	£M	£M	£M		£M	
<u>ADULTS & COMMUNITIES DIRECTORATE</u>							
Adults Assessment and Care Management	61.456	0.000	2.437		63.893		63.893
Safer, Stronger & Healthier Communities	7.072	0.000			7.072		7.072
TOTAL COMMUNITIES	68.528	0.000	2.437	0.000	70.965	0.000	70.965
<u>CHILDRENS DIRECTORATE</u>							
Education and Early Start Prevention	9.637	0.000			9.637		9.637
Children Assessment and Care Management	32.366	0.000	0.195		32.561		32.561
TOTAL CHILDRENS	42.003	0.000	0.195	0.000	42.198	0.000	42.198
<u>PLACE DIRECTORATE</u>							
Regeneration and Culture	13.758	0.000			13.758		13.758
Environment and Transport	33.974	0.000	0.400		34.374		34.374
TOTAL PLACE	47.732	0.000	0.400	0.000	48.132	0.000	48.132
<u>PUBLIC HEALTH DIRECTORATE</u>							
Public Health	3.854	0.000	0.000		3.854		3.854
TOTAL PUBLIC HEALTH	3.854	0.000	0.000	0.000	3.854	0.000	3.854
<u>CORE DIRECTORATE</u>							
Finance	2.586	0.000			2.586		2.586
IT	7.364	0.000			7.364		7.364
HR, Performance & Communications	5.101	0.000			5.101		5.101
Legal	1.078	0.000			1.078		1.078
Governance & Elections	4.420	0.000			4.420		4.420
TOTAL CORE	20.549	0.000	0.000	0.000	20.549	0.000	20.549
<u>CORPORATE BUDGETS</u>							
Levies	0.947	0.000			0.947		0.947
Corporate & Democratic Core	0.484	0.000			0.484		0.484
Capital Financing	14.841	0.570			15.411		15.411
Corporate Budgets & Provisions	14.332	3.626			17.958		17.958
TOTAL CORPORATE	30.604	4.196	0.000	0.000	34.800	0.000	34.800
TOTAL NET BUDGET	213.270	4.196	3.032	0.000	220.498	0.000	220.498

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BARNSELY METROPOLITAN BOROUGH COUNCIL

2022/23 SCHOOLS DELEGATED BUDGETS**1. Purpose of the Report**

- 1.1 To seek approval for the proposed 2022-23 schools' budget and for the transfer of schools' funding to the high needs budget, following consultation with schools and the Barnsley's Schools Forum.

2. Recommendations

- 2.1 That Cabinet approves the changes to the local schools funding formula and the proposed schools' budget as outlined in this report - subject to the decision of the Disapplication Request (see para 2.2).
- 2.2 That Cabinet approves the transfer (1%) of funding from the schools' block (£1.8M) to the high needs block (subject to the DfE's approval).

3. Schools Funding Settlement 2022/23

- 3.1 Details of the Dedicated Schools Grant (DSG) were announced on 16 December 2021. The total DSG allocation for Barnsley for 2022-23 is **£232.3M**. This equates to a **£10.7M** increase in DSG funding compared to 2021-22. The table below compares Barnsley's DSG allocation for 2022/23 to the current year on an equivalent basis.

	2021-22 £M	2022-23 £M	Change £M
Schools Block	173.072	180.249	7.177
High Needs Block	31.252	34.893	3.640
Early Years Block	15.456	15.485	0.029
Central Schools Services	1.757	1.665	-0.092
	221.538	232.292	10.754

- 3.2 The main changes in funding in 2022-23 can be explained by the following:

- Schools Block – the increase of £7.1M is due to additional funding for schools (£4.5M); and the impact of increase in pupil numbers (£2.6M).
- High Needs Block – the £3.6M increase reflects the additional SEND funding allocated through the high needs NFF.

4. Barnsley's Schools Funding formula (2022/23)

- 4.1 A consultation exercise was undertaken in November 2021, which sought views on changes to Barnsley's schools' funding formula. The aim was to deliver on the Government's expectation that local school's formulae should aligned to the national

formula. The outcome of the consultation was reported to the Schools Forum on 14 December 2021.

4.2 The following, which reflects the responses from schools, summarises the key proposed changes to the Barnsley's local funding formula for 2022-23:

- Increase in the basic entitlement unit funding (3%) for secondary in line with the 2022-23 national formula values (both for KS3 and KS4).
- Barnsley's current basic entitlement funding rate for primary is higher than the 2022-23 national formula rate - therefore no increase would be applied in 22-23. This will narrow the gap and ensure a closer alignment to the national formula.
- Increase the unit rates in the Barnsley's formula to the national formula level for the following funding factors: Deprivation; Low Prior Attainment; Mobility and English as an Additional Language (EAL). In addition, where necessary the proportion of funding allocated through these factors will be aligned to the NFF.
- Increase the Lump Sum factor to £121,300 per school to match the NFF amount.
- Include the Sparsity factor in the 2022-23 local formula and align with the NFF.
- Continue to protect schools from adverse formula changes by setting the Minimum Funding Guarantee (MFG) at 2% (in line with the national formula).
- Growth funding will be managed outside the funding formula based on the Council's Pupil Growth criteria. The amount to be top sliced from the schools' block for 2022-23 is £588k (£400k in 2021-22).

5. **Funding transfer to high needs**

5.1 Barnsley continues to face increased cost pressures in the high needs block, with a deficit projected for 2022-23. The Government continues to allow local flexibility for the transfer of funding from the schools to high needs block in 2022-23 subject to Schools Forum approval (NB DfE approval required for transfers above 0.5%).

5.2 The Council has consulted with schools and the Schools Forum on the proposal to transfer 1% of the schools' funding to the high needs block. The transferred funding (£1.8M) will be used to fund the commissioning of SEND places in local Barnsley schools – to stem the placements in external independent settings.

5.3 The 1% funding transfer proposal was approved by the Schools Forum on 14 December 2021. DfE approval of the proposal would not be confirmed till the end of January 2022. However, the attached school budget proposal put forward for 2022/23 assumes the 1% funding transfer.

6. Proposed 2022/23 Schools Delegated Budget

- 6.1 Submission of Barnsley's schools funding formula and confirmation of political ratification of the schools' budget is required by DfE. The table below outlines the proposed schools' budget for 2022/23 and reflect the changes to the formula as detailed in paragraph 4.2 and the 1% funding transfer as outlined in paragraph 5.3 (subject to DfE decision).

	2021/22 Budget	2022/23 Budget	Variance
	£'000	£'000	£'000
Schools block funding	173,072	180,249	7,177
Growth fund	-400	-588	-188
Funding transfer to high needs block*	-1,662	-1,786	-124
	171,010	177,875	6,865

* 22-23 funding transfer subject to DfE approval

1) Age Weighted Pupil Unit (AWPU)	122,018	125,319	3,301
2) Deprivation	16,139	17,619	1,480
3) English as an Additional Language	576	569	-7
4) Mobility	21	75	54
5) Prior Attainment	11,358	11,443	85
6) Lump sum	10,020	10,674	654
7) Sparsity	-	24	24
8) Minimum pupil funding	876	1,001	125
9) Minimum Funding Guarantee	503	1,040	537
10) Rates	1,670	1,670	-
11) PFI funding	7,829	8,441	612
	171,010	177,875	6,865

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2022/23 – 2024/25 CAPITAL INVESTMENT PROGRAMME

1. Purpose of Report

- 1.1 To outline the Council's approach to prioritisation of capital investment needs and the indicative priority proposals.

2. Recommendations

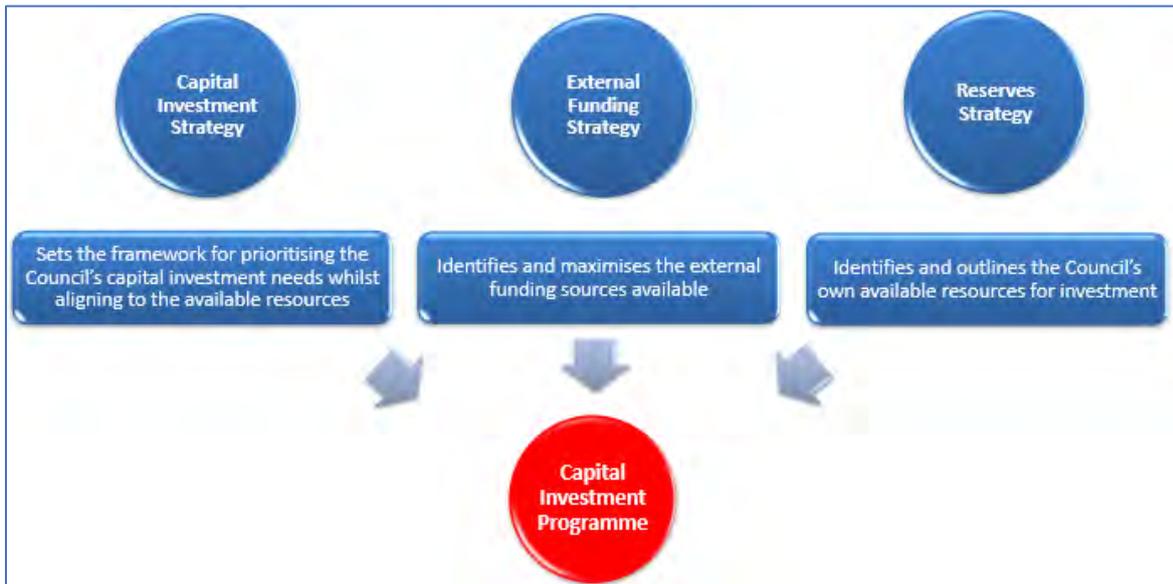
It is recommended that:

- 2.1 **Members note the Council's approach to the capital investment prioritisation process;**
- 2.2 **Members approve the Council's priority capital investment proposals for immediate progression, as outlined at paragraphs 4.11 and detailed in Appendix 1, totalling £56.2M;**
- 2.3 **Members approve the Council's capital investment proposals that are linked to annual government grant allocations for immediate progression, outlined at paragraphs 4.12 and detailed in Appendix 2, totalling £8.9M;**
- 2.4 **Members note the Council's capital investment proposals that are subject to current live external funding bids, as outlined at paragraphs 4.13 – 4.14 and detailed in Appendix 2, totalling £301.9M;**
- 2.5 **Members note the Council's capital investment proposals that are proposed for further detailed feasibility work / business case development, as outlined at paragraphs 4.15 – 4.16 and detailed in Appendix 3, totalling £58.6M; and**
- 2.6 **Members note the Council's capital investment proposals that form part of the live pipeline of proposals moving forwards, as outlined at paragraphs 4.17 and detailed in Appendix 4, totalling £136.0M.**

3. Background and Context

- 3.1 The proposed 22/23 Capital Investment Programme is largely derived via detailed consideration of the following three key strategies:
- **The Capital Investment Strategy 2022/23** – this strategy sets out the overall framework for identifying and prioritising the Council's Capital Investment Priorities and seeks to align those priorities against all available resources;
 - **The External Funding Strategy** – this strategy provides a framework that supports the Council in identifying and then optimising all external funding opportunities in support of the Council's strategic objectives; and
 - **The Reserves Strategy 2022/23** – this strategy aims to maximise, and efficiently allocate, all available internal balances (e.g. year-end underspends) and "one off" resources (e.g. capital receipts) to support investment proposals that achieve the Council's strategic objectives.

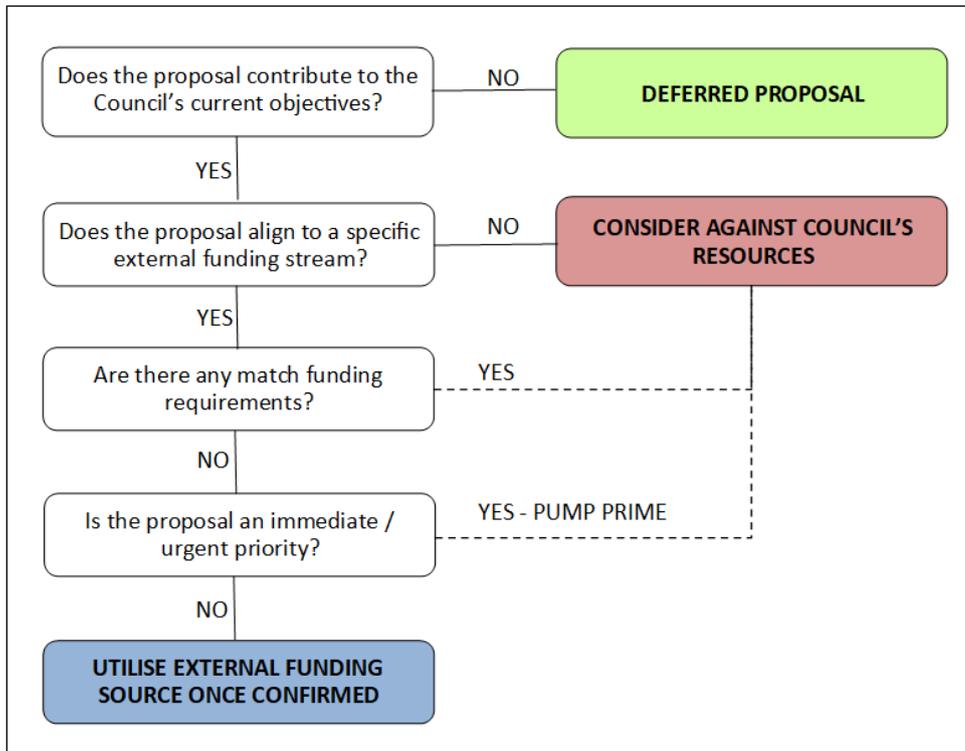
- 3.2 All three strategies work together to identify priorities and all available resource options (whether they be internal, external or combined) to progress our 'pipeline' of investment proposals that meet the Council's priorities. The strategies also work to identify where any funding gaps or barriers, such as funding eligibility, exist.
- 3.3 The diagram below describes the interaction between these strategies when considering investment proposals.



- 3.4 This report introduces the totality of investment proposals being considered as part of the 2022/23 to 2024/25 Capital Investment Programme and provides a more detailed overview of those resources currently available to support these proposals, along with identifying future funding opportunities and any funding gaps.

4. **2022/23 Schemes for Consideration**

- 4.1 The Capital Investment and External Funding Strategies set out the principles and processes regarding the governance and prioritisation of the capital programme and it is within this context that all new investment proposals have been considered.
- 4.2 The approach is to assess the Council's capital investment pipeline in terms of their relative contribution to the Council's overall objectives [paragraph 4.5 refers]. A further analysis has then been undertaken to align each investment against the various external funding streams currently available. These ordinarily have restrictions in respect of the type of expenditure that can be funded, and they have therefore been assessed against the various criteria to identify the most likely successful funding route.
- 4.3 Where such schemes do not meet any of the external funding criteria, or do not require any match funding, these schemes have been aligned to the Council's own available resources. In respect of funding such schemes, it is proposed to utilise the Council's own reserves as and when these become available.



4.4 Total capital investment proposals to the value of **£561.6M**, split £511.9M General Fund and £49.7M Housing Revenue Account have been identified.

General Fund Capital Investments

4.5 A number of General Fund schemes have been proposed and will be considered against the strategic priorities emerging from the 2030 planning work.

Housing Capital Investments

4.7 A number of housing investments have also been proposed with objectives linked to both maintaining and increasing the Council's own housing stock, undertaking a number of regulatory requirements and delivering a number of green initiatives. It is proposed to fund these schemes via the Council's Housing Revenue Account (HRA) reserves, S106 contributions specifically relating to housing and Berneslai Homes company surpluses. As mentioned throughout this report, the HRA Reserves element of the funding is restricted purely to Council Housing proposals and therefore will be solely used on these schemes.

4.8 In addition to this one-off capital investment, the Council's core objective continues to be the maintenance of decency via the Barnsley Homes Programme / HRA budget.

Prioritisation of Capital Investment Proposals

4.9 To further refine the proposals into a list of priorities to progress, the following assessment criteria will also be applied: (a) impact on corporate priorities & outcomes, (b) alignment to 2030 strategic themes / inclusive economy / SEP / zero 40 strategies, (c) return on investment – both financial & non-financial, (d) scope to lever in external funding / maximise resource position, (e) clearly defined and measurable outputs and outcomes and (f) a robust evidence base.

- 4.10 Each of the capital investment proposals have been scored against this criterion and categorised into four lists, which are explained in the paragraphs below.
- 4.11 Proposals that require immediate prioritisation – these proposals are ordinarily regulatory or statutory in nature but also include proposals that keep the Council safe and maintain / protect service delivery. Where proposals have been previously approved by Cabinet and therefore committed, these feature in this category. It is recommended that these schemes are progressed immediately, in line with the Council's existing governance arrangements. Table 1 summarises these schemes against the Council's strategic priorities with a detailed list shown in Appendix 1. **Recommendation 2.2 refers.**
- 4.12 Proposals that relate to specific annual government allocations or are subject to live funding bids – it is recommended that the proposals that relate to specific annual government allocations are progressed immediately, in line with the Council's existing governance arrangements. Table 1 summarises these schemes against the Council's priorities with a detailed list shown in Appendix 2. **Recommendation 2.3 refers.**
- 4.13 The proposals that are subject to live funding bids, are at this stage, awaiting a decision in respect of whether the respective funding bids have been successful and where applicable may also include a match funding commitment from the Council. This match funding requirement, which totals £11.0M, has already been set aside and represents an existing commitment of the Council's own resources. **Recommendation 2.4 refers.**
- 4.14 Where successful, these schemes will be progressed for inclusion in the capital programme, in line with the Council's existing governance arrangements. Should these funding bids be unsuccessful, the Council may wish to consider funding these schemes [or elements of them] from its own resources. Table 1 summarises these schemes against the Council's priorities with a detailed list shown in Appendix 2. **Recommendation 2.4 refers.**
- 4.15 Proposals that are to progress to further feasibility / business case development – these proposals are recommended for further detailed feasibility and / business case development in order that they are 'oven ready' in the event that further Government / SCR funding becomes available [or in exceptional cases to be considered for Council funding]. Table 1 summarises these schemes against the Council's priorities with a detailed list shown in Appendix 3. **Recommendation 2.5 refers.**
- 4.16 A sum totalling £2M was set aside as part of the 2021/22 budget process, to assist in developing detailed feasibility / business case development.
- 4.17 Proposals that form the remaining live pipeline of future schemes – the schemes that remain in the pipeline are not to be progressed at this time, though it should be noted that the position is extremely fluid in terms of emerging priorities and additional funding sources. Table 1 summarises these schemes against the Council's priorities with a detailed list shown in Appendix 4. **Recommendation 2.6 refers.**
- 4.18 It is envisaged that the overall scheme pipeline will be fluid / iterative and evolve over time as new investment requirements emerge and additional funding is confirmed.

4.19 The analysis of the above process is summarised in Table 1.

Table 1: Capital Investment Proposals

	Immediate Priority (Approval Via This Report)	Government Allocations (Approval Via This Report)	Pending Funding Bids	Progress to Feasibility / Business Case Development	Pipeline	Total
	£M	£M	£M	£M	£M	£M
Capital Expenditure	56.155	8.863	301.946	58.578	136.031	561.573
Total Capital Investment Proposals	56.155	8.863	301.946	58.578	136.031	561.573
Split Between:						
General Fund	25.600	8.863	300.467	58.578	118.368	511.876
Housing	30.555	-	1.479	-	17.663	49.697
Total	56.155	8.863	301.946	58.578	136.031	561.573
	Appendix 1	Appendix 2	Appendix 2	Appendix 3	Appendix 4	

5. Resource Position

Total Resources Currently Available

5.1 The total resource provisionally available for investment is £364M as described in Table 2 below. In addition, there are a number of other external funding opportunities currently available that cannot be quantified at this time.

Table 2: Total Resources Available for Consideration

	CONFIRMED £M	PENDING £M	TOTAL £M	References
Earmarked Resources:				
External Funding Awards – Already Pursued	-	301.946	301.946	5.4 - 5.9 & Table 3
Other Annual Funding Allocations	8.863	-	8.863	5.13 – 5.17 & Table 5
Sub Total - Specifically Earmarked Resources	8.863	301.946	310.809	
Resources to be Considered:				
Other Potential External Funding Sources	TBD	TBD	TBD	5.10 – 5.12
General Fund Resources	25.600	-	25.600	5.18 & Table 6
Housing Resources	30.555	-	30.555	5.18 & Table 6
Sub Total - Resources for Consideration	56.155	-	56.155	
Total Resources	65.018	301.946	366.964	

External Funding Strategy

- 5.2 In order to ensure that the Council is optimising all available external funding opportunities to support the Council's strategic objectives, the Council has implemented an External Funding Strategy.
- 5.3 External funding can generally be viewed as falling under two categories:
- i) **External Funding Opportunities Available via Competitive Bidding Processes** – these resource opportunities are the key focus of the External Funding Strategy.
 - ii) **Other Specific Monies** – this refers to those funds that are 'routinely' allocated to and budgeted for by the Council, usually on an annual basis. These are described in paragraphs 5.14 to 5.18.

External Funding Opportunities Available via Competitive Bidding Processes

- 5.4 An exercise has been undertaken to identify current "live" external funding bids (either confirmed or pending) which can be utilised to support the 2022/25 capital investment programme.
- 5.5 This exercise confirmed that the Council continues to make significant progress in seeking external funding to support specific capital projects - with major grants either received and/or decisions pending totalling around £301.9M from bidding activity already carried out in 2021/22.
- 5.6 It is important to note that the 'live' external grant bids shown in Table 3 below come with a high degree of inflexibility and are largely ring-fenced to the delivery of specific projects – on that basis these funds are not available to fund the wider scheme pipeline.

Table 3: External Funding Bids Currently Being Progressed – Committed

Source		Confirmed £M	Pending £M	Total £M
External Funding Bids:				
SYMCA	Sustainable Transport Settlement (CRSTS)	-	45.552 **	45.552
SYMCA	South Yorkshire Renewal Fund / Place Based Investment	-	249.700 *	249.700
Heritage Lottery Fund	Cannon Hall Coach House	-	1.985	1.985
Arts Council - Cultural Development Fund	Elsecar Heritage Centre	-	3.230	3.230
BEIS	Social Housing Decarbonisation Fund	-	1.479	1.479
Sub Total – External Funding Bids (Already Committed)		-	301.946	301.946

* This funding bid includes SY Renewal Fund (£77.3M), anticipated private investment (£147.2M) and grant funding already secured (Future High Streets Fund £11.3M & Towns Fund £13.9M).

** The total level of resources expected from the CRSTS is £71.487M which includes a confirmed £25.935M for the Local & Neighbourhood Transport and Transport Network Asset Maintenance programmes, over the next 5 year period. Paragraph 5.17 refers to the 22/23 element of these programmes.

South Yorkshire Mayoral Combined Authority Place Based Investment Strategy

- 5.7 The South Yorkshire Mayoral Combined Authority (SYMCA) Board agreed the principle of a South Yorkshire Renewal Fund intended to support investment to help meet the SYMCA's strategic objectives for economic, social and environmental enhancements across South Yorkshire, as articulated in the Strategic Economic Plan (2020).
- 5.8 MCA officers are currently developing a 'place-based' framework for the deployment of the SY Renewal Fund based upon: a) assessing investment impact on SYMCA outcomes and b) upon local priorities at a district level. As part of this process each of the four constituent local authorities have been asked to prepare its own 'Place-Based Investment Plan' as the strategy for potential SY Renewal Fund investments in their respective areas.
- 5.9 Place-Based Investment Plans will principally focus upon priorities for capital investment under the SY Renewal Fund, which will include a variety of key funding sources devolved to the SYMCA. Some of these individual funding streams have already been secured at MCA level and therefore represent emerging funding opportunities for the Council at this stage, as described in paragraph 5.11 below.
- 5.10 It is also anticipated that the plans will be used to demonstrate the rationale for future investment opportunities, including any possible future rounds of the Levelling Up Fund and revenue programmes under the proposed UK Shared Prosperity Fund.

Funding Sources via the South Yorkshire Renewal Fund

- 5.11 The South Yorkshire Renewal Fund represents a basket of funds devolved to the SYMCA from which the Council has/will submit a range of 'asks' to support both capital and revenue activities. The fund currently includes the following key funding strands:
- **Gainshare** - £30M per annum over a 30-year period has been devolved to the SYMCA as part of the Devolution Deal with Government. Split roughly 60% capital and 40% revenue, Gainshare will be used to support the SYMCA and the Council in the delivery of strategic and economic priorities.
 - **MCA Sustainable Transport Settlement** – £570M has been secured by the SYMCA of which the Council is expected to receive £71.5M, split between £45.6M (Table 3 refers) to support new sustainable transport projects across Barnsley with a further £25.9M (Paragraph 5.17 refers) being utilised to support the Borough's Local & Neighbourhood Transport and Transport Network Asset Maintenance programmes over the next 5 years. A programme level business case is currently being developed by the SYMCA, in consultation with SY Local Authorities, for submission in January to support release of the funding by Government

- **Transforming Cities Funding** – business cases are currently being progressed to support the delivery of circa £23M of sustainable transport projects from this fund. Projects include contributions to A61 active travel route, Market Gate Bridge and a range of Station Improvements.
- **Brownfield Fund** - £40M has been awarded to the SYMCA to be used to support housing schemes on Brownfield Sites over a five-year period. Work is currently progressing to develop the Council's 'asks' from this fund.
- **Get Building Fund** - The Council has already secured and committed £5.8M of the Get Building Fund and is already progressing schemes utilising these monies.

Please Note: *Other devolved funding streams are expected to be added to the SYRF over time including the UK Shared Prosperity Fund, Members will be updated as the details of these funds are released.*

Other Funding Streams

Levelling Up Fund – whilst the Council was unsuccessful in the securing funding through Round 1 of Levelling Up, further rounds are expected with over £3bn in funds remaining unallocated from the £4.8bn funding pot. Details of Round 2 have yet to be released by the Government, however it is felt that the robust pipeline of projects developed by the Council places Barnsley in a strong position to compete in the next round.

Cultural Development Fund – a £4M (£3.2M capital; £0.8M revenue) bid (Table 3 refers) was recently submitted to the Arts Council to support the development of cultural assets at the Elsecar Heritage site. The outcome of the bid is expected in February 2022.

- 5.12 The emergence of funding opportunities such as those identified above clearly emphasises the need for a relevant and 'oven ready' pipeline of capital schemes.
- 5.13 Whilst the details regarding certain funds have yet to be released it is considered likely that future availability will fall within the 2022-25 capital investment planning period, and as such has been referred to in this report for information.

Other Annual Funding Allocations

- 5.14 The Council also receives annual allocations from Government in respect of capital funding which is ring-fenced to specific categories of spend. Indicative allocations totalling £8.9M are explained in Table 4 and narrative below.

Table 4: Specific Funding - Indicative Allocations

	2022/23 £M
Specific Funding to be Approved	
School Maintenance Programme (indicative) *	0.700
Disabled Facilities Programme (indicative) *	2.976
Local Highways Maintenance Programmes	5.187
School Admissions Programme	-
Total	8.863

* Figures based on 2021/22 allocation as no indicative figures released by Central Government at the time of writing this report.

School Maintenance Programme

- 5.15 Anticipated resources in 22/23 totalling £0.7M relate to investment and maintenance in the schools' stock, early years settings and children's centres (maintenance allowance).

Disabled Facilities Programme

- 5.16 The Council is expected to receive an estimated grant allocation totalling £3.0M for 22/23 relating to the DFG element of the Better Care Fund, based on the 21/22 allocation.

Local Highways Maintenance Programme

- 5.17 The Council is set to receive resources across the next 5 years totalling £25.935M in respect of highway maintenance, which is included in the City Region Sustainable Transport Settlement (CRSTS). Table 3 at paragraph 5.6 outlines the totality of the CRSTS monies. The allocation for 22/23 totals £5.2M which comprises of the Local and Neighbourhood Transport Programme (£1.1M) and a Transport Network Asset Maintenance Programme (£4.1M); both of which are available to invest in the Borough's road maintenance needs.

School Admission / Basic Need Programme

- 5.18 In February 2021, the Government announced that the Council was not due to receive any 'Basic Need' resources for 22/23. This is determined by the Department for Education's annual Schools Capacity (SCAP) survey, that the Council completes on an annual basis. The survey assesses the number of places available in the individual areas within the Borough, overlaid by the ONS birth data to identify where shortfalls potentially exist in 4/5 years' time. This formula expects no such shortfall of places and therefore no funding for 22/23.

The Council's Own Resources

- 5.19 The updated Reserves Strategy outlines the level of resources potentially available for both General Fund and HRA priority investment. These resources consist of

uncommitted capital receipts and reserves, together with new borrowing approvals provided for within the MTFS. This is summarised in Table 5 below:

Table 5: Total Council's Own Resources for Consideration

	£M	£M
Total General Fund Resources	32.800	
Amount Set Aside to Repay Borrowing (Reserves Strategy)	(7.200)	
General Fund Resources Available for Investment		25.600
Annual HRA Capital Allocation – 2022/23	19.108	
One-Off Housing Resources (Reserves Strategy)	11.447	
Housing Resources Available for Investment		30.555
Total Resources Available for Investment		56.155

Other Potential Sources of Funding

5.20 In addition to the resources highlighted in Table 5 above, the Council also has access to other funds which it may be able to utilise:

- **Section 106 Monies** – these resources, currently in the region of £6.6M are potentially available to support the Council's capital investment priorities, though this is subject to the satisfaction of specific S106 conditions; and
- **Switch Funding** – these relate to those resources currently earmarked to support previous strategic priorities, pending confirmation of external funding bids. Once confirmed, these resources may be released to support the Council's other capital investment priorities.

6. Current Position

6.1 Following the prioritisation exercise outlined in Section 4, Table 6 illustrates the potential call on each funding stream. Appendices 1 through 4 outline the capital schemes for consideration, in each category.

Table 6: Resource Alignment

		Total Available Resources £M	Value of Schemes Aligned to Funding Sources £M	Remaining £M
Proposals for Immediate Priority – General Fund	Appendix 1	25.600	25.600	-
Proposals for Immediate Priority – Housing		30.555	30.555	-
Other Annual Grant Allocations – General Fund		8.863	8.863	-
External Funding Sources Currently Pursued (Both Secured & Pending) – General Fund	Appendix 2	300.467	300.467	-
External Funding Sources Currently Pursued (Both Secured & Pending) – Housing		1.479	1.479	-
Proposals to Progress to Feasibility / Business Case Development – General Fund	Appendix 3	TBD	58.578	-

		Total Available Resources £M	Value of Schemes Aligned to Funding Sources £M	Remaining £M
Proposals Emerging / Pipeline – General Fund	Appendix 4	TBD	118.368	-
Proposals Emerging / Pipeline – Housing		TBD	17.663	-
Total		366.964	561.573	

6.2 It should be noted that included in Table 6 above are schemes / programmes that have funding confirmation pending at the time of writing.

6.3 Furthermore, there may be schemes that have been aligned against external funding opportunities which may be considered as an urgent / high priority where it may not be prudent / practical to await external funding confirmation. In these circumstances, it might be necessary to consider the relative merit of utilising the Council own resources pending any retrospective funding bid.

7. Conclusion and Next Steps

7.1 A total of £561.6M of investment proposals have been identified as forming the Council's capital investment programme pipeline. Of this, £56.2M worth of proposals are considered immediate priorities [or previously committed] and this report recommends approval of those schemes.

7.2 On the basis that the above £56.2M is approved the total capital programme (including previously approved schemes carried forward) totals £371.8M, aligned to the Council Corporate Priorities:

Corporate Priorities	Corporate Outcomes	Total BMBC Capital Programme £M	Capital Receipts £M	GF Reserves / RCCO £M	HRA Reserves / RCCO £M	Grants & Contributions £M	Borrowing / Leasing £M	Total Funding £M
Healthy Barnsley	(1) People are safe and feel safe	-	-	-	-	-	-	-
	(2) People live independently with good physical and mental health for as long as possible	11.421	-	-	-	11.421	-	11.421
	(3) We reduced inequalities in health and income across the borough	0.239	-	-	-	0.239	-	0.239
	Sub Total	11.660	-	-	-	11.660	-	11.660
Learning Barnsley	(4) People have the opportunities for lifelong learning and developing skills including access to apprenticeships	1.432	0.100	1.106	-	0.026	0.200	1.432
	(5) Children and young people achieve the best outcomes through improved educational achievement and attainment	28.813	-	3.615	-	17.098	8.100	28.813
	(6) People have access to early help and support.	1.000	-	1.000	-	-	-	1.000
	Sub Total	31.245	0.100	5.721	-	17.124	8.300	31.245
Growing Barnsley	(7) Business start-ups and existing local businesses are supported to grow and attract new investment, providing opportunities for all.	42.138	7.577	10.990	-	13.450	10.121	42.138
	(8) People have a welcoming, safe and enjoyable town centre and principal towns as destinations for work, shopping, leisure and culture.	147.432	6.460	21.531	-	82.021	37.420	147.432

Corporate Priorities	Corporate Outcomes	Total BMBC Capital Programme £M	Capital Receipts £M	GF Reserves / RCCO £M	HRA Reserves / RCCO £M	Grants & Contributions £M	Borrowing / Leasing £M	Total Funding £M
	(9) People are supported to have safe, warm and sustainable homes.	90.249	4.278	0.698	65.730	19.543	-	90.249
	Sub Total	279.819	18.315	33.219	65.730	115.014	47.541	279.819
Sustainable Barnsley	(10) People live in great places, are recycling more and wasting less, feel connected and valued in their community.	6.030	-	0.451	-	0.113	5.466	6.030
	(11) Our heritage and green spaces are promoted for everyone to enjoy.	5.390	0.353	2.038	-	0.852	2.147	5.390
	(12) Fossil fuels are being replaced by affordable and sustainable energy and people are able to enjoy more cycling and walking.	12.972	-	0.081	-	12.891	-	12.972
	Sub Total	24.392	0.353	2.570	-	13.856	7.613	24.392
Enabling Barnsley	(13) We are a modern, inclusive, efficient, productive and high-performing council.	24.665	2.037	10.467	-	0.024	12.137	24.665
	Sub Total	24.665	2.037	10.467	-	0.024	12.137	24.665
	Total	371.781	20.805	51.977	65.730	157.678	75.591	371.781

- 7.3 A further £310.8M relates to both proposals aligned to the annual government grant allocations due to the Council (£8.9M) and proposals that have already been progressed against various external funding sources (£301.9M).
- 7.4 Of the remaining proposals, schemes totalling £58.6M have been selected to progress to detailed feasibility / business case development in order that they are 'oven ready' if further Government / SYMCA funding becomes available.
- 7.5 Where an immediate or urgent proposal presents itself, regardless of whether an external funding source is potentially available, these will be progressed using the Council's own resources in the first instance. Should external funding be subsequently awarded, then the resources can be replenished and released for future prioritisation.
- 7.6 The remaining £136.0M forms the ongoing pipeline of schemes that will constantly develop and evolve over time and will effectively be a 'live' document and the subject of ongoing and iterative development.

8. Appendices

- Appendix 1 – Capital Investment Proposals – Immediate Priority / Previously Agreed Policy Decisions;
- Appendix 2 – Capital Investment Proposals – Subject to Live Funding Bids / Government Grant Allocations;
- Appendix 3 – Capital Investment Proposals – Proposed for Additional Feasibility / Business Case Development;
- Appendix 4 – Capital Investment Proposals – Pipeline of Schemes.

FUTURE COUNCIL PLAN 2022/23

APPENDIX 1 - Capital Investment Proposals Immediate Priority / Previous Agreed Policy Decisions

Ref	Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £
GENERAL FUND:			
	Royston Primary School - Masterplan	Resources previously set aside by Members for provision of a new primary school at Royston	6,100,000
	Youth Zone Increase in Cost	Resources previously set aside by Members for the expected increase in cost for the Youth Zone	2,000,000
	Highways Improvements	Monies set aside for improvements on the Borough's highways	2,000,000
	Landlord Responsibilities	Monies set aside for the Council's landlord responsibilities	5,000,000
	Principal Towns Investment	Monies set aside for the further investment in the Council's principal towns programme	10,000,000
	Youth Choir	Monies set aside to contribute towards the redevelopment of premises for Barnsley Youth Choir	500,000
B TOTAL - GENERAL FUND			25,600,000
HOUSING			
	2022/23 Barnsley Homes Decency Works	Annual investment in maintaining our council houses to the Barnsley Homes Decency Standard	14,006,000
	2022/23 Supplementary Capital Investment	Annual investment in our council houses relating adaptations, structural works and district heating network.	5,102,000
	Increased Cost of Sprinklers - Fire Safety	Increase in cost of the existing commitment to replace of sprinklers in our properties	350,000
	Increased cost of Berneslai Close	Increase in cost of the existing commitment for the development at Berneslai Close	346,000
	Increased cost of Billingley View	Increase in cost of the existing commitment for the development at Billingley View	269,000
	Barnsley Road - Refurbishment	Refurbishment of property on Barnsley Road	45,000
	Capital Contingency	Monies held as contingency for cost increases on existing capital commitments	1,500,000
	Fire Safety Budget - High Rise in Scope Buildings	Provision of fire safety measures in our high rise buildings	1,500,000
	Spandrel Panels	Provision of spandrel panels in our properties	600,000
	Asbestos Removal Aldham House & Royston	Resources set aside to fund the removal of asbestos at Aldham House	600,000
	Princess Street - Floor Replacement	Floor replacement scheme at Princess Street	900,000

FUTURE COUNCIL PLAN 2022/23

APPENDIX 1 - Capital Investment Proposals Immediate Priority / Previous Agreed Policy Decisions

Ref	Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £
	Water Ingress 3 X High Rise	Water ingress works at our 3 high rise buildings	150,000
	Flood Works Stacey Crescent	Flood works at Stacey Crescent	50,000
	Social Housing Decarbonisation Fund	Match funding relating to the Council's Social Housing Decarbonisation Fund grant bid	437,000
	Goldthorpe Market Phase 1	Housing development on the site of the old Goldthorpe Market	1,700,000
	Goldthorpe pre-1919 Housing Strategy	Match funding relating to the housing element of the Goldthorpe Towns Fund	3,000,000
SUB TOTAL - HOUSING			30,555,000
TOTAL CAPITAL INVESTMENT PROPOSALS - IMMEDIATE PRIORITY			56,155,000

FUTURE COUNCIL PLAN 2022/23

APPENDIX 2 - Capital Investment Proposals Relating to Live External Funding Bids / Government Grant Allocations

Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £	EXTERNAL GRANT £	GRANT BODY	PREVIOUSLY SECURED GRANT £	GRANT BODY	PARTNER MATCH £	BMBC MATCH REQUIREMENT £
GOVERNMENT GRANT ALLOCATIONS								
School Maintenance	Monies ringfenced for the maintenance of the Council's school stock	700,000	700,000	Dept for Education	-		-	-
Local Roads Highways Maintenance Programme	Monies allocated for maintenance of the Borough's highways	5,186,441	5,186,441	Sheffield City Region	-		-	-
Disabled Facilities Grant	Monies earmarked for provision of disabled facilities grant to allow residents to adapt their own homes	2,976,280	2,976,280	Dept for Levelling Up, Housing & Communities	-		-	-
Sub Total - Government Grant Allocations		8,862,721	8,862,721		-		-	-
LIVE FUNDING BIDS - GF								
SYMCA Sustainable Transport Settlement (CRSTS)								
A635 Quality Bus Corridor - BRT	A bus priority scheme; also improves capacity on the overall network. Includes new bus lanes, bus shelters, active travel routes and improved links to the Trans-Pennine Trail	12,203,390	12,203,390	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
Royston Active Travel and Bus Priority Measure Infrastructure scheme	Provision of infrastructure mitigation required to deliver 2 major Mixed Use (employment / residential) sites allocated in the Local Plan. MU3 and MU5 – which have been approved in the Royston Masterplan. The scheme will provide mitigation at several local junctions; provide active travel routes and an alternative bus priority route into the town centre. The full requested CRSTS request is for £14.2m, the scheme has been re-profiled to defer £12.2m into the next settlement period (2027 onwards)	2,033,898	2,033,898	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
Key Stations - Extensions to platforms	Extension of existing platforms - will enable longer trains (London - Sheffield trains in particular) to stop at Barnsley future proofing the rail line	3,050,847	3,050,847	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
A628 Bus and Active Travel priority corridor - Shafton to Barnsley Town Centre - Phase 1	Bus / AT priority scheme; also mitigation for Local Plan developments . Will also include Active Travel routes to tie into existing routes delivered through TCF / AT funding	5,020,360	5,020,360	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
River Dearne Long Route & Darton Active Travel Route	The proposed 'River Dearne Long Route' scheme consists of a package of measures which seeks to improve walking and cycling connectivity between A61 Gyrotory at Old Mill Lane and A633 Grange Lane via A628 Pontefract Road. The list of interventions includes infrastructure improvements to 2.45km of off-road active travel route and improving widths to achieve LTN 1/20 and the higher MCA standards, Provision of Toucans crossing at Grange Lane and Pontefract Road, improvements to public realm, improvements to lighting, incorporation of a dish channel to the existing steps within the park to allow easy access for cyclists. The 'M1 J38 Darton Active Travel Link' is a package of measures which seeks to promote walking and cycling connectivity between 'The Yorkshire Sculpture Park' located at J38 M1 and the proposed A61 Active Travel Link via Darton Rail Station. By linking to the proposed A61 Active Travel Link an uninterrupted walking and cycling route will be established connecting J38 with Barnsley Town Centre. The proposal will also complement the establishment of an Active Travel Hub at the Church Street car park (subject to a separate OBC / funding bid).	2,135,593	2,135,593	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-

FUTURE COUNCIL PLAN 2022/23

APPENDIX 2 - Capital Investment Proposals Relating to Live External Funding Bids / Government Grant Allocations

Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £	EXTERNAL GRANT £	GRANT BODY	PREVIOUSLY SECURED GRANT £	GRANT BODY	PARTNER MATCH £	BMBC MATCH REQUIREMENT £
Active Travel Hubs - Darton, Goldthorpe, The Seam (Barnsley Town Centre)	3 x Active Travel Hubs at priority locations Darton - The scheme will refurbish the existing building, make it DDA compliant, provide safe and secure storage for cyclists using the rail station and provide bike loan / hire for local residents. Goldthorpe - New Active Travel Hub at Goldthorpe Rail Station, located on Barnsley Road. The scheme will be DDA compliant and provide safe and secure storage for cyclists using the rail station and provide bike loan / hire for residents of Goldthorpe. The Seam - New Active Travel Hub at Courthouse Car Park (the development known as 'The Seam') The new Hub will be located close to the transport interchange on a site identified for low carbon town centre residential development and new green public realm and will provide more safe / secure cycle storage than at present and have the capacity for more e-bike / bike loan	3,311,186	3,311,186	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
one Station Accessibility Improvements - 1	The scheme will improve accessibility to the proposed Park and Ride scheme at the Penistone station. The creation of a Park and Ride site at Penistone station is a priority of South Yorkshire Passenger Transport Executive (SYPTX), and follows other similar rail based park and ride facilities which have been built in recent years at Wombwell and Elsecar and which have proved very popular with commuters. This Park and Ride site will also complement the bid Kirklees Council have recently submitted to increase the number of trains on the Penistone Line, which connects Huddersfield with Sheffield via Barnsley. Services at Penistone are currently restricted to 2 trains per hour. In addition the proposed scheme will also mitigate congestion from major housing allocations which are coming forward in Penistone.	1,016,949	1,016,949	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
Town End Roundabout - Phase 1 (development)	The proposed scheme will see the development of a "Dutch style" roundabout at the existing Town End roundabout within Barnsley town centre on the A628. The existing roundabout will be replaced and existing priority for motorists will be removed and replaced with pedestrian and cyclist priority at crossing points.	508,475	508,475	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
A61 Active Travel - Barnsley – Royston via Smithies - Phase 1	An active travel scheme, already in the TCF programme which provides 7.5km of new on and off road cycle routes. Includes new pedestrian / cycle crossings at key junctions. Also ties into the A61 Royston Bus Priority measures scheme being delivered by the SYPTX This element is to deck an existing disused rail bridge to provide better connectivity	508,475	508,475	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-

FUTURE COUNCIL PLAN 2022/23

APPENDIX 2 - Capital Investment Proposals Relating to Live External Funding Bids / Government Grant Allocations

Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £	EXTERNAL GRANT £	GRANT BODY	PREVIOUSLY SECURED GRANT £	GRANT BODY	PARTNER MATCH £	BMBC MATCH REQUIREMENT £
Penistone Station Accessibility Improvements - Phase 2	The scheme will improve accessibility to the proposed Park and Ride scheme at the Penistone station. The creation of a Park and Ride site at Penistone station is a priority of South Yorkshire Passenger Transport Executive (SYPT), and follows other similar rail based park and ride facilities which have been built in recent years at Wombwell and Elsecar and which have proved very popular with commuters. This Park and Ride site will also complement the bid Kirklees Council have recently submitted to increase the number of trains on the Penistone Line, which connects Huddersfield with Sheffield via Barnsley. Services at Penistone are currently restricted to 2 trains per hour. In addition the proposed scheme will also mitigate congestion from major housing allocations which are coming forward in Penistone.	5,084,746	5,084,746	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
A628 Bus and Active Travel priority corridor - Shafton to Barnsley Town Centre - Phase 2	Bus / AT priority scheme; also mitigation for Local Plan developments . Will also include Active Travel routes to tie into existing routes delivered through TCF / AT funding	3,050,847	3,050,847	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
Town End Roundabout - Phase 2 (build)	The proposed scheme will see the development of a "Dutch style" roundabout at the existing Town End roundabout within Barnsley town centre on the A628. The existing roundabout will be replaced and existing priority for motorists will be removed and replaced with pedestrian and cyclist priority at crossing points.	2,542,373	2,542,373	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
Travel Schemes (1)	Pipeline schemes (as included in the Capability Fund) comprising: Provision of on and off-road sections; Improvements to pedestrian crossings into Toucans / Pegasus; Monitoring Equipment; Wayfinding signage; Improvements to public realm Re-surfacing of existing routes	1,932,203	1,932,203	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
Restoring Your Railway: North Barnsley to Wakefield via Royston (1)	The restoration proposal for the North Midland Line is to run passenger services from Barnsley to Wakefield Kirkgate via the semi-operational freight route from Wakefield to Lundwood. This could form the first phase of a more fundamental reinstatement between Lundwood and Barnsley and / or Lundwood and Swinton on disused tracks. Currently, the route is a single track, infrequently used freight line, which runs parallel to parts of the National Cycle Network. Restoring the railway on this route would include potentially double-tracking the freight route, ensuring it all adheres to modern passenger rail safety standards. The restoration of this route would create a new, connection between North Barnsley and Wakefield, potentially offering connections to Leeds and Huddersfield beyond. This reduced allocation would specifically be for the feasibility on the freight line.	101,695	101,695	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
A61 Active Travel - Barnsley – Royston via Smithies - Phase 2	An active travel scheme, already in the TCF programme which provides 7.5km of new on and off road cycle routes. Includes new pedestrian / cycle crossings at key junctions. Also ties into the A61 Royston Bus Priority measures scheme being delivered by the SYPT. This element is to deck an existing disused rail bridge to provide better connectivity.	3,050,847	3,050,847	SYMCA Sustainable Transport Settlement (CRSTS)	-		-	-
Total - SYMCA Sustainable Transport Settlements (CRSTS)		45,551,886	45,551,886		-		-	-

FUTURE COUNCIL PLAN 2022/23

APPENDIX 2 - Capital Investment Proposals Relating to Live External Funding Bids / Government Grant Allocations

Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £	EXTERNAL GRANT £	GRANT BODY	PREVIOUSLY SECURED GRANT £	GRANT BODY	PARTNER MATCH £	BMBC MATCH REQUIREMENT £
SYMCA SY Renewal Fund / Place Based Investment								
Vibrant & Resilient Places - The Seam - Digital Campus	Phase 1 of The Seam including residential, office space, public realm, ATH, CP etc	55,600,000	17,300,000	SYMCA SY Renewal Fund / Place Based Investment	11,300,000	Future High Streets Fund	27,000,000	-
Vibrant & Resilient Places - Barnsley Youth Zone	Multi use youth centre at Eastern Gateway	11,300,000	8,200,000	SYMCA SY Renewal Fund / Place Based Investment	-		2,100,000	1,000,000
Vibrant & Resilient Places - The NAVE: Barnsley Youth Choir	Redevelop Computer Centre building into the Northern Academy for Vocal Excellence (NAVE) as new home for Barnsley Youth Choir	2,500,000	2,500,000	SYMCA SY Renewal Fund / Place Based Investment	-		-	-
Vibrant & Resilient Places - Placemaking Cudworth - The Crescent & Rock House	New business space and community square	8,000,000	8,000,000	SYMCA SY Renewal Fund / Place Based Investment	-		-	-
Vibrant & Resilient Places - Growing Royston - Monkton Enterprise Park	Development of business units	2,500,000	2,500,000	SYMCA SY Renewal Fund / Place Based Investment	-		-	-
Vibrant & Resilient Places -Growing Wombwell- Enterprise Centre	Acquisition and redevelopment as managed workspace	1,500,000	1,500,000	SYMCA SY Renewal Fund / Place Based Investment	-		-	-
Vibrant & Resilient Places - Growing Goldthorpe	Pre 1919 housing stock regeneration	11,100,000	4,000,000	SYMCA SY Renewal Fund / Place Based Investment	4,100,000	Towns Fund		3,000,000
Vibrant & Resilient Places - Growing Our Local Centres	Delivering the Local Centres Investment Plan	5,000,000	1,000,000	SYMCA SY Renewal Fund / Place Based Investment	-		-	4,000,000
Culture & Visitor Economy - Elsecar Forging Ahead - The Sidings	30 - 40 commercial units, café and Active Travel Hub	7,900,000	1,800,000	SYMCA SY Renewal Fund / Place Based Investment	-		6,100,000	-
Culture & Visitor Economy - Worsborough Food Culture Destination	Phase 2, multipurpose learning / activity hub and two commercial units	1,500,000	1,500,000	SYMCA SY Renewal Fund / Place Based Investment	-		-	TBC
Enterprise & Growth - Enterprising Barnsley	Enterprising Barnsley (KAM start-up, inward investment, Seam).	13,500,000	9,000,000	SYMCA SY Renewal Fund / Place Based Investment	-		4,500,000	-
Enterprise & Growth - Invest in Barnsley	Property Investment Fund (PIF 4)	20,000,000	2,500,000	SYMCA SY Renewal Fund / Place Based Investment	-		17,500,000	-
Education & Growth - Work & Skills Hub & Local Sector Skills Academies	Employment & skills support & sector academies	4,800,000	4,800,000	SYMCA SY Renewal Fund / Place Based Investment	-		-	-
Education & Growth - Barnsley College Masterplan	Redeveloped town centre college campus on existing Honeywell STEM Site	TBC	TBC	SYMCA SY Renewal Fund / Place Based Investment	-		-	TBC
Sustainability & Net Zero - Our Reservoirs: Worsbrough & Elsecar	Worsbrough Mill and Elsecar Park to reduce and mitigate flood risk	6,400,000	4,600,000	SYMCA SY Renewal Fund / Place Based Investment	-		-	1,800,000
Digital - Gigabit City	3 year continuation of SFSY to deliver SY Digital Infrastructure Strategy	600,000	600,000	SYMCA SY Renewal Fund / Place Based Investment	-		-	-
Digital - Digital Inclusion	TBC	1,000,000	1,000,000	SYMCA SY Renewal Fund / Place Based Investment	-		-	-
Housing, Land & Development - Sustainable Housing Growth Fund	Viability funding to allow enhanced sustainability standards & affordable housing to meet need	50,000,000	5,000,000	SYMCA SY Renewal Fund / Place Based Investment	-		45,000,000	-
Housing, Land & Development - Goldthorpe Property Investment Fund	Bespoke property investment fund to meet the challenges, opportunities and ambitions of delivering new and redeveloped employment floorspace in Goldthorpe	56,300,000	1,500,000	SYMCA SY Renewal Fund / Place Based Investment	9,800,000	Towns Fund	45,000,000	-
Sub Total - SYMCA SY Renewal Fund / Place Based Investment		259,500,000	77,300,000		25,200,000		147,200,000	9,800,000
Cannon Hall Coach House	Funding sought for development of Cannon Hall Coach House	2,200,000	1,985,000	Heritage Lottery Fund	-		-	215,000
Elsecar Heritage Centre	Funding sought for development of Elsecar Heritage Centre	3,230,000	3,230,000	Arts Council - Cultural Development Fund	-		-	-
Sub Total - Other		5,430,000	5,215,000		-		-	215,000
Sub Total - Live Funding Bids		310,481,886	128,066,886		25,200,000		147,200,000	10,015,000
SUB TOTAL - GENERAL FUND		319,344,607	136,929,607		25,200,000		147,200,000	10,015,000

FUTURE COUNCIL PLAN 2022/23

APPENDIX 2 - Capital Investment Proposals Relating to Live External Funding Bids / Government Grant Allocations

Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £	EXTERNAL GRANT £	GRANT BODY	PREVIOUSLY SECURED GRANT £	GRANT BODY	PARTNER MATCH £	BMBC MATCH REQUIREMENT £
LIVE FUNDING BIDS - HOUSING								
Social Housing Decarbonisation Fund	Scheme to decarbonise the Council's housing stock through measures such as insulation, heat pumps etc.	2,479,000	1,479,000	Dept for Business, Energy & Industrial Strategy	-		-	1,000,000
Sub Total - Live Funding Bids		2,479,000	1,479,000		-		-	1,000,000
SUB TOTAL - HOUSING		2,479,000	1,479,000		-		-	1,000,000
TOTAL CAPITAL INVESTMENT PROPOSALS - GOV GRANTS / LIVE FUNDING BIDS		321,823,607	138,408,607		25,200,000		147,200,000	11,015,000
Split Between:								
Government Grant Allocations		8,862,721	8,862,721		-		-	-
Live Funding Bids		312,960,886	129,545,886		25,200,000		147,200,000	11,015,000

FUTURE COUNCIL PLAN 2022/23

APPENDIX 3 - Capital Investment Proposals To Progress to Feasibility / Business Case Development

Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £
GENERAL FUND:		
Town Centre Proposals:		
Acquisition of Eldon Arcade (off Eldon Street & Midland Street)	Funding is being sought to acquire the freehold interest of the remainder of the 'triangle of buildings' on Eldon Street and Midland Road that is adjacent to the new Glassworks Building - the intention would be to acquire the remainder of the buildings in the triangle.	3,500,000
The Southern Fringe Gateway	This scheme seeks to 1. Demonstrate our commitment to an inclusive sustainable economy by; advocating active travel choices; creating a safe, secure and child-friendly environment; and reducing carbon-dependent modes of transport. 2. Increase the town centre population, prioritising urban centres and community-led initiatives. 3. Enhance the arts & culture offer/portfolio, emphasising a gateway to/from the Southern Fringe.	16,511,658
Sub Total - Town Centre Proposals		20,011,658
Other Proposals		
Goldthorpe ES10 Stage 2 Revised Land Assembly Strategy Acquisition of Land	This funding would be used to acquire 99 acres of land in Goldthorpe at a total cost of £14.896M however this includes the 44 acres (est value £7.07m) already included in the Stronger Towns Bid and therefore the capital investment amount has been reduced . THIS IS NOT A "MATCH" FUNDING ASK AND IS NOT REQUIRED AS PART OF THE STRONGER TOWNS BID - A FURTHER ASK HAS BEEN SUBMITTED FOR ADJOINING LAND IN THE AREA (Phase 3).	7,826,000
Goldthorpe ES10 Stage 3 of the Revised Land Assembly Strategy Acquisition of Land	This is the 3rd Stage of the Land Assembly Strategy for ES10. This 3rd and final stage would address long term land assembly for the remaining 77 acres, furthest in location from the site access.	11,550,000
Brownfield Development Pipeline	Funding required to facilitate land assembly and develop a pipeline of small infill council build schemes on brownfield stock across the Borough.	3,000,000

FUTURE COUNCIL PLAN 2022/23

APPENDIX 3 - Capital Investment Proposals To Progress to Feasibility / Business Case Development

Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £
Implementation of Masterplan to create a major high quality new food and nature destination at Worsbrough Mill	Building on the feasibility study undertaken with Economic Development funding - The creation of new training and discovery centre, artisan bakery and continued habitat creation and restoration to aid green recovery and nature engagement. This supports over half million pounds of live projects on and much needed investment on the site.	2,380,000
MU5 Masterplan - New Primary School (Dodworth)	Works relating to the potential provision of a new primary school in Dodworth.	5,100,000
Zero40 Works - Libraries	The proposal seeks funding to undertake works to improve the thermal efficiency at libraries and is considered to be complementary to the delivery of the £1m Community Libraries Refurbishment Programme.	600,000
Culvert Replacement Programme	Ongoing works focussing on the replacement of the Borough's culverts. The first area of work will be centred on Measbrough Dyke with 15-20 potential sites in total and approx. 10% of all culverts in Barnsley.	6,000,000
Church Street Darton - Flood Works	Flood defence works to improve the Church Street area of Darton. The river was dredged after the 2007 floods but now needs further work in this area to improve the river channel.	2,000,000
ne: 'Free Social Broadband Pilot', Theme:abit-capable, full fibre digital connectivity, digital inclusion and research	Investment is being sought to fund research to quantify the benefits of connectivity, digital inclusion and the cost savings that can be achieved for organisations/services who are currently supporting residents through other more costly channels.	110,000
Sub Total - Other Proposals		38,566,000
SUB TOTAL - GENERAL FUND		58,577,658
TOTAL CAPITAL INVESTMENT PROPOSALS - PROGRESS TO FURTHER FEASIBILITY / BUSINESS CASE DEVELOPMENT		58,577,658

FUTURE COUNCIL PLAN 2022/23

APPENDIX 4 - Capital Investment Proposals Emerging / Pipeline

Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £
GENERAL FUND:		
DMC 02 - Roof Terrace	Funds are being sought to utilise the roof space at DMC 2 to offer small meeting and events space.	200,000
Obsolete buildings - demolition	The proposal seeks funding to demolish Darton Longfields pavilion and Birdwell pavilion. The pavilions are past economic repair and pose a health and safety risk along with ongoing security and maintenance costs.	45,000
Community Library Refurbishments - enhanced options	The proposal seeks funding additional to the already agreed £1m Community Libraries Refurbishment Programme in order to complete all libraries to the same standard and provide enhancements to accommodate individual opportunities at each library.	300,000
Barnsley Town Centre Conservation Area Enhancement	<p>This scheme seeks to</p> <ol style="list-style-type: none"> 1. Renew existing built assets, improving the aesthetic and attractiveness of the area, further complementing and extending The Glass Works development with a diversified artisan offer. 2. Support current investment bids at The Civic, The Seam and Eastern Gateway. 3. Demonstrate our commitment to an inclusive sustainable economy by; advocating active travel choices; creating a safe, secure and child-friendly environment; and reducing carbon-dependent modes of transport. 4. Increase the town centre population, prioritising urban centres and community-led initiatives. 5. Enhance the arts & culture offer/portfolio through live entertainment space, utilising The Civic as a hub. 	26,947,372
Locke Park Improvements	The Parks Dept. are progressing plans to improve the physical buildings within the park which include some listed buildings including the second phase of works on the iconic Locke Park tower, site clearance and repositioning of the bowling green boundary.	250,000
Wentworth Glass houses	Investment would support the restoration and refurb of Wentworth Glass houses incl. the installation of hydroponics and renewable heat sources. These enhancements would support of a project being proposed by the Sustainable Institute of Food at the University of Sheffield - as a means of developing food growing initiatives in the local community.	274,000
Green Heritage - Recovery and Discovery	Funding is being sought for a series of green heritage projects across the borough to encourage the discovery and exploration of spaces and wildlife.	750,000
Penistone Sports Centre	It is proposed to create a new sports centre in Penistone to support sports provision in the West of the Borough.	1,500,000
Elsecar Active Travel Hub	The Elsecar Heritage centre being close to the TPT and the canal gives a unique opportunity to develop this site into a more sustainable location offering a new Cycle Hub Centre, with bike hire and EV charging. This scheme improves road safety conditions by including pedestrian crossing facilities and the reduction of speed limits to encourage more people to access the Heritage Centre and the Trans-Pennine Trail.	980,000
Commercial Waste RCVs	Commercial Waste collection rounds have reached capacity – investment is therefore sought to continue further growth capacity via investment in two additional RCVs. This will help to create service resilience and additional capacity to create a recycling round.	480,000

FUTURE COUNCIL PLAN 2022/23

APPENDIX 4 - Capital Investment Proposals Emerging / Pipeline

Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £
Illuminated Traffic Signs & Bollards Replacement Programme	This proposal has two main objectives; 1) To de-illuminate signs and bollards are replace with high visibility reflective materials where-ever safe to do so or; 2) upgrade the lighting equipment to energy efficient LED's.	6,000,000
Bolton Cemetery	Due to imminent capacity issues at Bolton Cemetery it is proposed to build a new cemetery that will serve both Bolton on Dearne and Goldthorpe.	220,000
Hoyland Sports Centre	It is proposed to create a new sports centre campus in Hoyland/Wombwell area which will serve the needs of the south of the borough.	6,000,000
Royston Sports Centre	It is proposed to create a new sports centre campus in Royston which will incorporate the existing library and possibly provide space for health related activities in commercial units. A replacement for the civic hall and the removal of the old council offices would also be included.	6,000,000
Dearnside Sports Centre	It is proposed to create a new sports centre campus in Goldthorpe/Bolton area which will serve the needs of the east of the borough. In addition it may be possible to co locate with allied commercial/health providers	6,000,000
Sustainable Warmth Programme	Variety of measures to promote sustainable warmth programme	13,100,000
Development of Smithies Depot	Redevelopment of the Council's depot at Smithies	TBC
Levelling Up Civic Redevelopment	Redevelopment of the Civic Building and surrounding area	5,923,010
Levelling Up Independent shop front business grants	Provision of business grants to improve independent shop fronts	600,000
Levelling Up Courthouse Acquisition and residential development	Acquisition and residential development of Courthouse	4,023,309
Levelling Up Cheapside New urban park and playground - demo and park development costs only (acquisition now fully funded).	Demolition of Cheapside and provision of new urban park and playground	4,713,054
Levelling Up - Elsecar	Elements of the Council's Levelling Up Bid in respect of Elsecar	22,062,080
Corporate Device Replacement	It is proposed that by 2024/25 all 3,500 user devices will need to be replaced. The bid includes the provision of professional services to support IT in deployment across the user base; this is a significant task and therefore additional resources will be required during the period of the programme.	2,500,000
Reprovision of Waste and Recycling to facilitate DVPR	Funding sought for the relocation and reprovision of waste and recycling facilities currently situated on Nicholas Lane, Highgate adjacent to Goldthorpe Train Station will enable this key site to be repurposed for a 850 space Park and Ride facility for a proposed new Dearne Valley Railway Station capable of accommodating High Speed Services between Sheffield, Leeds and beyond as well as catering for the existing local services	8,000,000
Acquisition of John Riddel House Shambles Street	Proposal seeks to acquire John Rideal House and consider an alternative usage. Opportunities for a community asset transfer should be first explored with DWP and/or a provision capital value of circa £1.5 million has been the cost to acquire the site should CAT not be feasible.	1,500,000
GRAND TOTAL - GENERAL FUND		118,367,825

FUTURE COUNCIL PLAN 2022/23

APPENDIX 4 - Capital Investment Proposals Emerging / Pipeline

Proposal Name	Brief Description	TOTAL CAPITAL INVESTMENT £
Energy Efficiency: Air Source Heat Pumps / Decarbonisation	Installation of Air Source Heat Pumps	4,600,000
Strategic Acquisitions (M/plans) POT	Acquisitions programme in respect of future master planning zones	5,000,000
Monkton Mixed Tenure - Low Carbon Development	Housing Development of mixed tenure that are low carbon	8,063,000
SUB TOTAL - HOUSING		17,663,000
TOTAL CAPITAL INVESTMENT PROPOSALS - PENDING / PIPELINE		136,030,825

**2022/23 SERVICE AND FINANCIAL PLANNING
REDUNDANCY COMPENSATION AND PROCEDURES**

1. Purpose of Report

- 1.1 To consider the maximum amount of compensation to be paid under the Discretionary Compensation Regulations 2006.
- 1.2 To consider the period of notice to be afforded to employees declared compulsorily redundant.

2. Recommendations

- 2.1 That for the purpose of the 2022/2023 budgetary procedures, payments in accordance with the Discretionary Compensation Regulations 2006 be up to a maximum of 30 weeks' actual pay based on the Statutory Redundancy Scheme.**
- 2.2 That any employee (excluding Teachers) declared redundant be afforded the maximum of 12 weeks' notice of termination of employment.**

3. Introduction/Background

- 3.1 The above regulations provide Local Authorities with the power to make discretionary one-off lump sum payments (enhanced redundancy payments) to employees who are made redundant.
- 3.2 With effect from 1 April 2007, the Council introduced a revised scheme of compensation using the Statutory Redundancy Scheme but based on actual pay.

4. Current Position

- 4.1 Employees are entitled by their contract of employment to receive a period of notice if their employment is to be terminated by reason of redundancy.
- 4.2 This period of notice is the greater of either that specified within their contract of employment or that specified by statute.
- 4.3 In previous years, the Council has agreed the maximum of 12 weeks' notice, irrespective of an employee's length of service, would be served on any employee declared compulsorily redundant. In addition to this, redeployment opportunities will be sought for affected employees during the statutory consultation period.
- 4.4 The advantage of affording 12 weeks' notice to all employees are:
 - (i) The maximum time will be available to pursue and achieve redeployment opportunities.

(ii) Successful redeployment will negate the need to make a redundancy payment (maximum up to 30 weeks' actual pay).

4.5 The disadvantage is if no redeployment opportunities exist, then there is a cost over and above what the contractual/statutory notice entitlement would have provided for employees with less than 12 years' service.

5. Options

5.1 To accept the report recommending payment up to a maximum of 30 weeks' actual pay to all employees who are redundant, and any employee declared compulsorily redundant to be offered the maximum of 12 weeks' notice of termination.

5.2 Not accept the report.

6. Local Area Implications

6.1 There are no direct Local Area implications.

7. Compatibility with European Convention on Human Rights

7.1 There are no implications.

8. Ensuring Social Inclusion

8.1 There are no implications.

9. Reduction of Crime and Disorder

9.1 There are no implications.

10. Risk Assessment

10.1 There are no implications.

11. Consultations

11.1 Service Director (Finance) and the Trade Unions have been consulted.

12. Proposal

12.1 It is recommended that Cabinet approve the recommendations of this report.

13. Glossary

13.1 None

14. List of Appendices

14.1 Appendix 1 – Number of potential redundancies for 2022/23

15. Background Papers

15.1 Discretionary Compensation Regulations 2006 – available for inspection from Human Resources.

Officer Contact: Michael Potter, Service Director Business Improvement, HR and Communications

Date: 6 January 2022

2022/23 HR implications in numbers

Directorate	Business Unit	Service Director	Number of Staff Affected	Number of Potential Redundancies
Place	BU4 Regeneration & Culture – Property (August 2022)	Kathy McArdle	77	Yet to be determined
Communities	BU8 Stronger, Safer, Healthier Communities – Think Family	Phil Hollingsworth	4	1
Core	BU12 Customer, Information & Digital Services – Code Green (April 2022)	Dave Robinson	17	4
Core	BU13 Finance (June 2022)	Neil Copley	193	8
Core	BU15 Business Improvement, HR & Communications (June 2022)	Michael Potter	95	10
Total			386	23

OUR COMMUNICATIONS APPROACH

Aligned to



Guiding principles

- Clear and open
- Key messages
- The why?
- Benefit to people and to Barnsley

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Our focus is on:

- Partnership working
- Fostering excitement, optimism and ambition
- Showing progress and achievements
- Reputation management
- No place for Hate
- Managing expectations

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BARNSELY METROPOLITAN BOROUGH COUNCIL

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

**REPORT OF THE EXECUTIVE DIRECTOR CORE
TO CABINET ON 9 FEBRUARY 2022**

Public.

REVIEW OF PEER CHALLENGE ACTIVITY ACROSS THE COUNCIL

1. PURPOSE OF REPORT

- 1.1 To provide an overview of peer challenge activity since the last Corporate Peer Challenge in 2019, and to seek approval for the timeline of the next Corporate Peer Challenge and a future programme of possible peer reviews.

2. RECOMMENDATIONS

- 2.1 Cabinet note the response to the 2019 Corporate Peer Challenge and the positive programme of peer reviews that have taken place across the Council since.
- 2.2 Cabinet consider the proposed timeline for the next Corporate Peer Challenge and the suggested future programme of peer reviews.
- 2.3 Cabinet endorse the adoption of a centralised system for monitoring peer review activity and final reports.
- 2.4 That this report go to the Governance & Audit committee for information and comments.

3. INTRODUCTION

- 3.1 Barnsley had its last Corporate Peer Challenge (CPC) from 26th February – 1st March 2019. The feedback report concluded that the Council was a high-performing council with clear ambitions and good management both politically and managerially. Nine key recommendations were made:

1. Continue to communicate with staff.
2. Clarify, simplify and reiterate the council's priorities and initiatives.
3. Consider rationalising plans and initiatives post 2020.
4. Revisit the corporate risk register.
5. Ensure steps are taken to maintain and grow the neighbourhood model
6. Work to make the local economy more inclusive.
7. Consider whether the pace of decision making is fast enough for the council's ambitions.
8. Take more steps to engage with parents on improving SEND outcomes for children.
9. The council can achieve more on digital transformation.

3.2 Following the CPC, an action plan was developed based on eight improvement themes which incorporated these key recommendations and other suggestions made throughout the CPC feedback report. This was actioned and regularly reported back into the Organisational Improvement Board, which met for the final time on 9th November 2020. In December 2020, the OI board made a decision to close the report down, and any outstanding actions were incorporated in other relevant plans and strategies.

3.3 Beyond the Corporate Peer Challenge, service areas across the Council have continued to engage in peer review activity in order to openly welcome and promote sector-led improvement – despite the impact of Covid-19.

Based on information gathered through business advisors, peer reviews since 2019 are as follows:

Directorate	Services	Peer Review Subject	Peer Review Date
Core	Financial Services & School Catering (BU13)	DWP Peer Review	2021
	Customer Information & Digital Services (BU12)	SAP Collaborative Working	18 th March 2019
	Governance & Business Support (BU18)		
	BII, HR & Communications (BU15)		
	Legal Services (BU17)	LGA: Review Legal Threshold of Safer Neighbourhood related court cases <i>(BU8 & BU17 joint)</i>	29 June 2021
Stronger, Safer Healthier Communities (BU8)			
Adults & Communities	Adult Social Care & Health (BU2)		
	Children's Services	Children's Social Care & Safeguarding (BU1)	Missing from home and care challenge
Front Door Health Check			9 th December 2020
ADCS Peer Challenge Day			15 th January 2021
Commissioned Review – S47s			Sep 2021
Education, Early Start & Prevention (BU3)		ADCS Peer Challenge (SEND Local Offer)	10 th May 2021
Place	Environment & Transport (BU6)		
	Economic Regeneration & Culture (BU4)	Inclusive Growth	October 2019
Public Health	Public Health (BU10)	LGA: Covid 19 Transmission Rates	April 2021
Other		LGA Peer Review of Covid work: Recovery & Renewal	August 2020

- 3.4 The table above does not capture the range of statutory inspections and audits which also drive improvement and reviews in many service areas.

In addition to the peer reviews listed above, a number of which were not organised through the Local Government Association, Barnsley has engaged with the LGA on a range of specific topics/workshops, detailed in *Appendix 1*.

4. PROPOSAL AND JUSTIFICATION

- 4.1 Peer reviews can provide an excellent opportunity for services to be encouraged and challenged by others in the sector, generating recommendations and improvements which ultimately benefit service users.

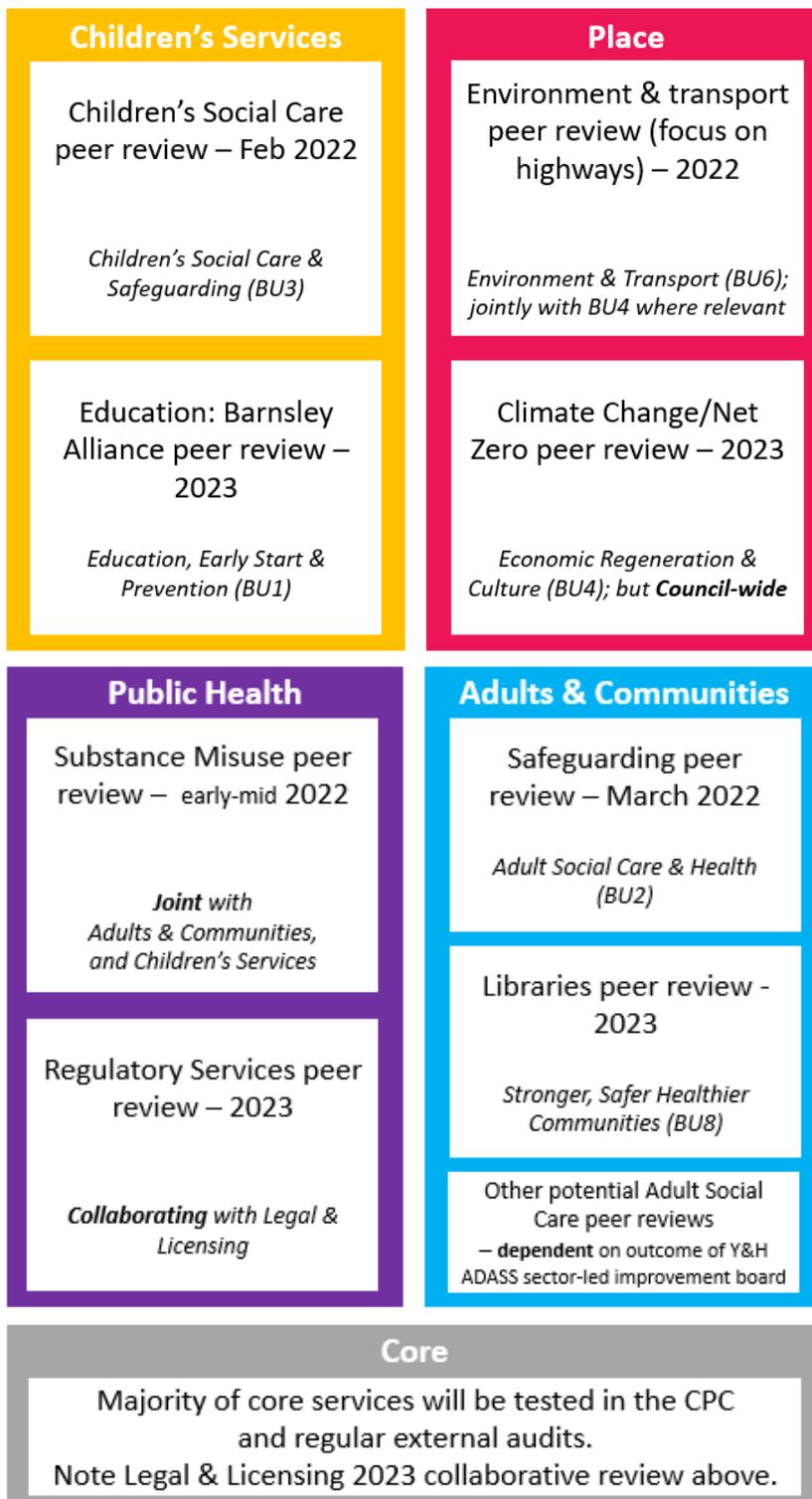
Proposed programme of peer reviews, 2022-2023

- 4.2 In considering a future-facing programme of peer reviews, Executive Directors considered the peer review activity that has taken place since 2019 alongside their views on which areas would benefit most from a fresh peer review with all the time and resource this requires. Some of these reviews are at a broad, service level, while others are slightly more focussed.

- 4.3 In setting out a programme of peer reviews, consideration has to be given to the tension between ensuring every area is peer reviewed, and focussing these reviews on those areas where they will deliver most value. This proposed programme attempts to invite peer challenge across every directorate and service. However, the reviews are prioritised via a staggered timeline over two years, and some will focus on more specific areas within a service that would benefit most from external peer challenge.

This programme also takes into account Council capacity, and the limitations on both the LGA's capacity and expertise. Whilst each review will be tailored to BMBC's needs, some of these reviews will be newer to the LGA and therefore more developmental in nature, bringing benefits to Barnsley and the wider sector.

- 4.4 The proposed programme is set out below:



4.5 This programme covers 2022-2023, to allow for a comprehensive set of peer reviews ahead of Barnsley's next Corporate Peer Challenge. It would see four peer reviews conducted in 2022 and four in 2023, all through the Local Government Association bar the March 2022 Safeguarding Peer Review (Yorkshire & Humber Association of Directors of Adult Social Services). These eight peer reviews cover all Directorates except the Core directorate.

Core services regularly provide support to peer reviews in other directorates; and they are a centrepiece of the Corporate Peer Challenge. Over and above

this, the annual cycle of external audit activity acts as a detailed check and challenge to the effective delivery of core services; covering, amongst other things, the arrangements for financial administration; governance, decision making and internal control; and the council's wider arrangements for securing value for money across all of its functions.

- 4.6 The order of these proposed peer reviews has been developed by the Senior Management Team based on need, risk, and coordination with existing activity, in addition to staff capacity. Note that the Adult's Safeguarding Peer Review (March 2022) and Children's Social Care Peer Review (February 2022) are already confirmed.
- 4.7 The LGA have confirmed that they are happy with and able to resource this suggested programme.

Commissioning the next Corporate Peer Challenge

- 4.7 In addition to the programme above, the Council should commission its next CPC before the beginning of 2024 to ensure that it has a CPC within the four-to-five-year timeframe now required by the Local Government Association.

The ideal time for the next CPC would be late February 2024, five years on from the previous CPC and after a comprehensive programme of peer reviews across the Council. This would include a mandatory follow-up visit six months later (August-September 2024).

- 4.8 Barnsley's next CPC will be well-placed to cover the implementation of 2019's CPC report. It will also cover the immense challenges and transformations prompted by Covid, alongside the Council's rapid digital and workforce transformation. It will capture the impact of a new Chief Executive and strong place-based and partnership working throughout the pandemic and beyond. It will also note the development of Barnsley 2030, a new Corporate Plan, and a number of restructures. A CPC in 2024 would be an ideal opportunity to bounce back stronger from Covid and into the mid-2020s.

Centralising oversight of Peer Review activity

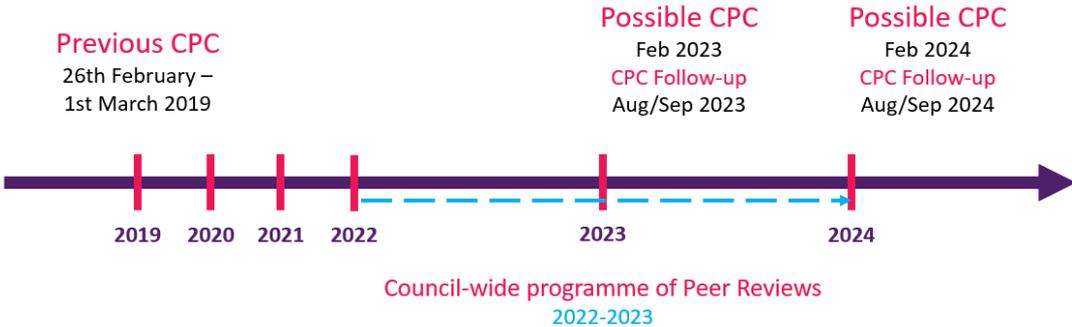
- 4.9 Finally, there is a need for a more centralised system for collating and overseeing peer review improvement activity. Whilst response to review recommendations will happen largely within the relevant services, it would be helpful for a log of peer reviews, their final reports and any associated learning to be compiled and maintained by the Business Intelligence unit.

Audit & Governance Committee

- 4.10 Given the Audit and Governance Committee's role in providing independent scrutiny of the Authority's financial and non-financial performance, it is recommended that this report and suggested peer review activity is referred to a future meeting of the committee for information and comment. Any feedback from the Audit and Governance Committee will be considered in shaping future peer review activity.

5. CONSIDERATION OF ALTERNATIVE APPROACHES

- 5.1 Consideration was given as to whether the Council ought to invite a follow-up visit to its 2019 CPC, which though recommended, did not occur. Following conversation with the LGA, this was discounted as no longer of value.
- 5.2 Consideration was also given to an earlier CPC, in February 2023. However, in light of the ongoing challenges presented by Covid, with some services now in response mode for almost two years, this was felt to be too soon. Secondly, delaying the CPC to 2024 allows for an ambitious programme of peer reviews across the Council in the interim.



6. IMPLICATIONS FOR LOCAL PEOPLE/SERVICE USERS

- 6.1 None at this stage.

7. FINANCIAL IMPLICATIONS

- 7.1 Consultations have taken place with representatives of the Service Director – Finance (S151 Officer).
- 7.2 The financial implications of these proposals are likely to be limited, as many peer reviews are free of charge (including the Corporate Peer Challenge). However, some peer reviews may have small charges associated, in the realm of £5,000 - £14,000. The detail of costs will only become available when finalising and scheduling reviews with the Local Government Association.
- 7.2 Note the LGA’s comment on costs below:

In terms of costs, most of these will be free to you (being funded by the LGA through the grants received from DLUHC, DfE and others). Some may have some limited charges attached, particularly where the LGA might need to hire an associate to manage or be part of the peer team.

- 7.3 All costs associated with the peer review will be met from within existing revenue budgets.

8. EMPLOYEE IMPLICATIONS

- 8.1 None at this stage.

9. LEGAL IMPLICATIONS

9.1 None at this stage.

10. CUSTOMER AND DIGITAL IMPLICATIONS

10.1 None at this stage.

11. COMMUNICATIONS IMPLICATIONS

11.1 None at this stage.

12. CONSULTATIONS

12.1 None at this stage.

13. EQUALITY IMPACT

13.1 Equality Impact Assessment Pre-screening completed determining full EIA not required.
See Appendix 2.

14. THE CORPORATE PLAN AND THE COUNCIL'S PERFORMANCE MANAGEMENT FRAMEWORK

14.1 This programme of reviews will supplement the Council's own mechanisms for evaluating the Council's performance and the implementation of the Corporate Plan.

15. TACKLING THE IMPACT OF POVERTY

15.1 None at this stage.

16. TACKLING HEALTH INEQUALITIES

16.1 None at this stage.

17. REDUCTION OF CRIME AND DISORDER

17.1 None at this stage.

18. RISK MANAGEMENT ISSUES

18.1 None at this stage.

19. HEALTH, SAFETY AND EMERGENCY RESILIENCE ISSUES

19.1 None at this stage.

20. COMPATIBILITY WITH THE EUROPEAN CONVENTION ON HUMAN RIGHTS

20.1 None at this stage.

21. CONSERVATION OF BIODIVERSITY

21.1 None at this stage.

22. GLOSSARY

CPC - Corporate Peer Challenge
LGA - Local Government Association
Y&H ADASS - Yorkshire & Humber Association of Directors of Adult Social Services

23. LIST OF APPENDICES

Appendix 1: Further LGA engagement
Appendix 2: Equality Impact Assessment pre-screening

24. BACKGROUND PAPERS

Report author: Hannah Tower

Financial Implications/Consultation



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(To be signed by senior Financial Services officer where no financial implications)

APPENDIX 1: Further LGA Engagement

The table below summarises BMBC's further engagement with the LGA on more specific topics and workshops between February 2019 and the present.

26 th February – 1 st March 2019:	Corporate Peer Challenge
23 rd July & 23 rd August 2019:	12 Councils attended Housing Delivery Test workshop 3 in Manchester
15 th August & 11 th October 2019:	Care and Health Improvement Programme provided bespoke support
16 th July 2019 – 30 th June 2020:	Provided Bespoke support around publication "what a difference a place makes"
August 2020:	Cyber Security Programme Penetration Test area
10 th – 19 th March & 29 th June 2021:	Remote Peer Support on Covid-19
16 th March 2021:	Cyber Security Testing
1 st April – 14 th June 2021:	PIF Delivery WFP2021 5 x Bitesize Workforce Planning sessions
1 st April – 30 th July 2021:	Apprenticeship Action Learning Set – Six days of action learning support was provided for up to 40 councils to assist with tackling challenges with apprenticeships.
21 st – 23 rd April 2021:	Yorkshire and the Humber Covid 19 Outbreak Peer Support
29 th April – 8 th September 2021:	Apprenticeship Health Check - Apprenticeship MOT carried out including assessment against Maturity Model, regional and national comparisons and recommendations for developing their programme further
20 th August 2021:	LGA Recovery & Renewal Panel for Barnsley Metropolitan Borough Council
Ongoing:	Bespoke support with the Care and Health Improvement Programme.

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Equality Impact Assessment

Cabinet Report: A Review of Peer Challenge Activity across the Council

Stage 1 Details of the proposal

Name of service Directorate	Core Directorate
Name of officer responsible for EIA Name of senior sponsor	Hannah Tower Shokat Lal
Description / purpose of proposal	Cabinet Report: A Review of Peer Challenge Activity across the Council
Date EIA started	23/12/21
Assessment Review date	

Stage 2 - About the proposal

What is being proposed?	<p>This Cabinet report reviews Peer Review activity at Barnsley Council since the last Corporate Peer Challenge in 2019, and sets out a suggested programme of peer reviews throughout 2022-23 as well as the timing for the next Corporate Peer Challenge. Therefore, at this stage, it is merely a proposed programme for further action.</p> <p>Note that the 2019 Corporate Peer Challenge, briefly summarised in the report, made a number of recommendations relating to protected characteristics. These were:</p> <ol style="list-style-type: none">1. Continue to communicate with staff.6. Work to make the local economy more inclusive.8. Take more steps to engage with parents on
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improving SEND outcomes for children.

Why is the proposal required?

Peer Reviews are an important part of being a Council committed to constant improvement. Furthermore, a Corporate Peer Challenge (CPC) is required by the Local Government Association every 4-5 years, so Barnsley Council needs to begin planning the timeline for its next CPC.

What will this proposal mean for customers?

If the report is approved, the proposal will mean a series of reviews across 4 directorates (Place, Adults & Communities, Children's, and Public Health) and a corporate review (covering Core directorate and broader leadership and management) between now and early 2024. For customers, this will mean improved services and an improved Council, as we commit to taking on critical input from peers.

Stage 3 - Preliminary screening process

Use the Preliminary screening questions (found in the guidance) to decide whether a full EIA is required

- Yes - EIA required (go to next section)
- No – EIA not required (provide rationale below including name of E&I Officer consulted with)

Done in consultation with Zahid Qureshie, EDI advisor for Place.
This Cabinet report is currently just a suggested programme of peer review work in future; each service, strategy and policy that might fall under the reviews will already have undertaken an EIA at point of delivery.

Stage 4 - Scoping exercise - What do we know?

Data: Generic demographics

What generic data do you know?

Data: Service data / feedback

What equalities knowledge do you already know about the service/location/policy/contract?

--

Data: Previous / similar EIA's

Has there already been an EIA on all or part of this before, or something related? If so, what were the main issues and actions it identified?

--

Data: Formal consultation

What information has been gathered from formal consultation?

--

Stage 5 - Potential impact on different groups

Considering the evidence above, state the likely impact the proposal will have on people with different protected characteristics
 (state if negative impact is substantial and highlight with **red text**)
 Negative (and potentially positive) impacts identified will need to form part of your action plan.

Protected characteristic	Negative '-'	Positive '+'	No impact	Don't know	Details
Sex					
Age					
Disabled <i>Learning disability, Physical disability, Sensory Impairment, Deaf People ,invisible illness, Mental Health etc</i>					
Race					
Religion & Belief					

Sexual orientation					
Gender Reassignment					
Marriage / civil partnership					
Pregnancy / maternity					

Other groups you may want to consider					
	Negative	Positive	No impact	Don't know	Details
Ex services					
Lower socio-economic					
Other ...					

Stage 6 - BMBC Minimum access standards

If the proposal relates to the delivery of a new service, please refer to the Customer minimum access standards self-assessment (found at)

If not, move to Stage 7.

Please use the action plan to be taken to ensure the new service complies with reasonable adjustments for disabled people.

Not yet live

The proposal will meet the minimum access standards.

The proposal will not meet the minimum access standards. –provide rationale below.

Stage 7 – Action plan

To improve your knowledge about the equality impact . . .

Actions could include: community engagement with affected groups, analysis of performance data, service equality monitoring, stakeholder focus group etc.

Action we will take:	Lead Officer	Completion date

To improve or mitigate the equality impact . . .

Actions could include: altering the policy to protect affected group, limiting scope of proposed change, reviewing actual impact in future, phasing-in changes over period of time, monitor service provider performance indicators, etc.

Action we will take:	Lead Officer	Completion date

To meet the minimum access standards . . .(if relevant)

Actions could include: running focus group with disability forum, amend tender specification, amend business plan to request extra 'accessibility' funding, produce separate MAS action plan, etc.

Action we will take:	Completion date

Not yet live

Stage 8 – Assessment findings

Please summarise how different protected groups are likely to be affected

Summary of equality impact	
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Summary of next steps

Signature (officer responsible for EIA) Date



Hannah Tower, 23/12/21

**** EIA now complete ****

Stage 9 – Assessment Review

(This is the post implementation review of the EIA based on date in Stage 1 if applicable)

What information did you obtain and what does that tell us about equality of outcomes for different groups?

BARNSELY METROPOLITAN BOROUGH COUNCIL

This matter is a key decision within the Council's definition and has been included in the relevant Forward Plan.

REPORT OF THE EXECUTIVE DIRECTOR (CHILDREN'S SERVICES) TO CABINET, 9 FEBRUARY 2022

SCHOOL TERM TIMES AND HOLIDAY DATES FOR COMMUNITY AND VOLUNTARY CONTROLLED SCHOOLS (2023-2024)

1.0 Purpose of Report

- 1.1 To seek approval for the term times and holiday dates pattern for the 2023-2024 school year to maintain the three-year rolling programme of dates (*Please see Appendix 1*).

2.0 Recommendations

- 2.1 **The draft proposed term times and holiday dates for 2023-2024 be approved as outlined in Appendix 1 to the report.**

3.0 Introduction

- 3.1 The setting of the three-year rolling programme of school term times was introduced to enable schools to plan strategically over a longer period.
- 3.2 It was agreed that in each successive year the pattern will be extended by a further year to maintain the rolling three-year programme
- 3.3 Term dates are determined by a set of agreed principles adopted by 26 local authorities in the North East of England and the proposed draft is compliant with these principles which are outlined in Appendix 2 of this report.
- 3.4 Consideration was given to a proposed change from the traditional model in 2018-2019 and Barnsley Council undertook discretionary consultation with a wider group of stakeholders than was required statutorily.
- 3.5 Following analysis of the responses, Cabinet determined that the 'traditional' pattern of a long summer break should continue and that full consultation would not be required for the following years unless there was a significant demand for change and to acknowledge that the overall response previously was to remain with the traditional pattern.

4.0 Proposals and Justification

- 4.1 Therefore, it is proposed that the continuation of the current 'traditional' pattern of school term and holiday dates be adopted for the academic year 2023-2024.

- 4.2 No changes are proposed at this time given that schools are still working under significant pressures resulting from Covid and some element of stability would be beneficial.
- 4.3 The traditional pattern meets most of the Guiding Principles of the Yorkshire and North East Regions concerning this matter.

5.0 Consultation

- 5.1 Discussions have also taken place between the four South Yorkshire Local Authorities, as they do on an annual basis, in order to co-ordinate holiday dates as far as possible.
- 5.2 Sheffield City Council and Doncaster MBC both now adopt a fixed Easter holiday pattern. Wakefield MDC is proposing to remain with the traditional pattern. Rotherham MBC is consulting on both the traditional and fixed Easter holiday patterns but have remained with traditional patterns in previous years.
- 5.3 The largest cross border movement of Barnsley pupils is within Rotherham and Wakefield.
- 5.4 The relevant Trade Unions have been consulted and responses have been received from NEU and NASUWT with no objections to the drafts circulated.

6.0 Risk Management

- 6.1 The statutory duty for determining term times and holiday dates for community and voluntary controlled schools remains that of the Local Authority although informal consultation in order to maintain an open and transparent process has been undertaken as above.
- 6.2 There are often minor variances at voluntary aided schools and academies since it is the responsibility of their respective governing bodies to determine their individual dates.

7.0 Financial and Employee Implications

- 7.1 There are no implications arising from this report.

8.0 List of Appendices

- 8.1 Appendix 1: Draft Proposed Term and Holiday Dates for Barnsley (2023-2024)
Appendix 2: Guiding Principles Analysis for local authorities

9.0 **Background Papers**

- 9.1 If you would like to inspect background papers for this report, please email governance@barnsley.gov.uk so that appropriate arrangements can be made

Report author: Nina Sleight (Service Director: Education, Early Start and Prevention)

Financial Implications/Consultation



Joshua Amahwe (26/01/2022)

.....
*(To be signed by senior Financial Services officer
where there are no financial implications)*

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BARNESLEY METROPOLITAN BOROUGH COUNCIL

SCHOOL CALENDAR FOR THE 2023/24 ACADEMIC YEAR For community and voluntary controlled primary, secondary and special schools

September (20 Days)						
M	T	W	T	F	S	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

October (17 Days)						
M	T	W	T	F	S	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

November (22 Days)						
M	T	W	T	F	S	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

December (16 Days)						
M	T	W	T	F	S	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

January (18 days)						
M	T	W	T	F	S	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

February (16 days)						
M	T	W	T	F	S	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29			

March (16 Days)						
M	T	W	T	F	S	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April (17 Days)						
M	T	W	T	F	S	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May (17 Days)						
M	T	W	T	F	S	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June (20 Days)						
M	T	W	T	F	S	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July (16 Days)						
M	T	W	T	F	S	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August						
M	T	W	T	F	S	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	



Denotes Bank Holidays



Denotes School Holidays

195 days – including 5 days to be taken as professional development days for teaching staff

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Children's Services Directorate

SCHOOL CALENDAR FOR THE 2023-2024 ACADEMIC YEAR
For community and voluntary controlled schools

GUIDING PRINCIPLES

	Option 1 Traditional	Comments
Wherever possible, in any academic year, terms should be of equal length and split weeks avoided or kept to a minimum. Where there is an odd number of weeks the second half term should be shorter of the two.	√	1 split week of just one day
The school year will normally start on the first day of September. During the consultation it was proposed that for Barnsley schools the first day of term should be a Monday in order that staff and children do not start a new school year in a split week.	√	
The Autumn half term break will be five days which are the last period Monday to Friday in October. According to the year, the October half term can start as early as Monday, 21 October and as late as Monday, 27 October.	√	
The Christmas break will include at least 10 school days, and will normally start at the end of the school day on the Friday which is on, or otherwise immediately prior to, 22 December. It will include the New Year's Day holiday which is outside that period, and the day after New Year's Day, where this is a weekday.	√	
The February half term holiday will be five days Monday to Friday, which divides the term as far as possible into two equal parts. Where there is an odd number of weeks the second half will be the shorter of the two.	√	
Easter Break - The Spring Term will normally end at the close of the afternoon session on the Friday before Good Friday. The holiday will be 10 school days. Where the LGA recommended patterns would result in a break between the Easter bank holidays and the school Easter holidays, consideration will be given to modifying Easter to incorporate the bank holidays in the school holiday. The Easter bank holidays could be at the start (with the Spring Term ending at the close of the afternoon session on the Thursday before Good Friday), middle, or end of the school Easter break, but never outside the break itself.	√	
The Spring Bank half term will be five days Monday to Friday from the statutory holiday which falls as the last Monday in May.		
End of School Year - Taking into account the above pattern, term will end on the date which achieves 195 school days of which five days shall be declared training days. The term will normally end on the third Friday in July The summer break will not be less than five weeks and preferably not less than six weeks.	√	

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BARNSELY METROPOLITAN BOROUGH COUNCIL

This matter is a Key Decision within the Council's definition and has been included in the relevant Forward Plan.

**Report of the Executive Director for PLACE
Cabinet, 9 February 2022**

Public or Private: Public

Development of Parkside Sports Facility

1. Purpose of report

- 1.1 The purpose of this report is to seek authority to release £1.160M of capital monies to develop a new sports facility at Parkside Hoyland.
- 1.2 The Rockingham Sports Ground is currently held under a lease by the Forge Community Partnership (Forge) for a term of 25-years from the 1st April 2010. Therefore, the sale of the Council's land will require the relocation of the sporting facilities, users of the sports ground and the community hall to an alternative piece of land within the Hoyland area, as well as a two-phase surrender of the existing leasehold interest by Forge.
- 1.3 The proposals are in line with the Council's overarching approach to the wider economic growth strategy at M1 Junction 36 and the proposed scheme aligns with the masterplan for the area that was adopted at Full Council on the 24th September 2020.

2. Recommendations

It is recommended that Cabinet:

- 2.1 **Approves the release of £1.160M to front fund the construction of a new pavilion in compensation for loss of facilities at Rockingham Sports ground due to the development of land identified in the local plan and the construction of the new Hermes facility;**
- 2.2 **Approves the design and construction of the Parkside scheme to commence in 2022/23 financial year; and**
- 2.3 **Approves the submission of a joint bid with the Forge Partnership to the Football Foundation for the provision of an artificial grass pitch and the acceptance of the grant if successful. This is expected to be in the region of £0.700M.**

3. Introduction

- 3.1 The Council owns the freehold interest in the site known as the Rockingham Sports Ground, which is situated close to J36 of the M1 motorway at Hoyland

Common. The site is currently leased to the Forge Community Partnership by way of a 25-year lease from the 1st April 2010. Negotiations have taken place with Newlands who are overseeing the current Hermes development and Wentworth Estates to surrender the lease as part of the ongoing land negotiations.

- 3.2 The current sports ground at Rockingham is a substantial, historic formal recreation ground which hosts a variety of sporting and community uses including football, cricket, and archery. In recognition of this, the Local Plan requires that a replacement pitch and facilities must be provided elsewhere in Hoyland and made available for use before development on the existing sports ground site commences. All of the users and the sporting activities will therefore need to be relocated and rehoused on alternative sites within the Hoyland area.
- 3.3 It is recognised that Forge will require a replacement building following the second and final surrender of their leasehold interest in the Rockingham Sports Ground. As a result, it is proposed to front fund the building of a new pavilion at the Parkside site. This should avoid the need to provide a temporary building in the first instance. The cost of this building will be recouped from future S106 contributions. The new building will allow a wider use by the community as it will not have the design and size limitations of the current building.
- 3.4 This new pavilion will be designed so that it can be extended and added to by Forge, so that over time it will meet their accommodation requirements.
- 3.5 The new building will be required to service sporting activities on the site such as football, archery, and outdoor exercise along with health and community uses within the building which will help Forge Partnership create an income and contribute to its sustainability.
- 3.6 The proposed Parkside Sports Ground is shown edged black on the attached plan (Appendix B) and has a total site area of 4 hectares (9.9 acres) or thereabouts.
- 3.7 The design element of this facility has been in partnership with the Forge Community Partnership, so it meets the current and future needs of the organisation. Forge are a community led organisation that works with the Hoyland area and is well regarded in the activities it delivers.
- 3.8 During early outline of design and offer within the new planned facility at Parkside Forge Community Partnership have held discussions with known users of the existing Rockingham centre to ensure the needs are provided for in a like for like vision for the community. In addition, there has been interest from other groups who would like to move to the new centre post construction.
- 3.9 The facility will be designed to be highly energy efficient and fossil fuel free in response to the Council's Zero 40/45 Strategy.

4. Consideration of alternative approaches

- 4.1 Not progressing this proposal will stop the land being developed in line with its allocation in the Barnsley Local Plan, the Hoyland masterplan and the Mayoral Combined Authority Grant funding agreement. This would be a loss of inward investment into this part of the Borough and the potential loss of the new employment that could be generated by the proposed development.
- 4.2 In addition leaving the Sports Ground in its current location will delay the development of the adjoining sites in line with their allocation within the Barnsley Local Plan and the Hoyland masterplans. It will result in a loss of opportunity to have new sporting and recreational facilities on an alternative site within this part of the Borough.
- 4.3 Comprehensive public land release in a timely manner will improve developer confidence in this strategic location and will create greater levels of structured / accelerated development, business certainty and activity.

5. Proposal and justification

- 5.1 It is proposed to release £1.160M of capital monies to front fund the construction of a new pavilion in compensation for loss of facilities at Rockingham Sports ground due to the development of land identified in the local plan and the construction of the new Hermes facility.
- 5.2 The capital monies will be used as match funding for an application to the football foundation for the installation of an artificial grass pitch. This application is expected to attract around £0.700M.
- 5.3 The pitch will provide an improved facility which allows more play than the existing facilities due to the all-weather capability of the surface. In addition, a bespoke archery range will be constructed allowing the development of archery through the existing club.
- 5.4 As previously stated, it is recognised that Forge will require a replacement building at the Parkside site. This building will have to fully meet their accommodation requirements before the phase 2 surrender / acquisition can take place. As a result, it is proposed to front fund the building of a new pavilion at the Parkside site. This should avoid the need to provide a temporary building in the first instance. The cost of this building will be recouped from future S106 contributions.
- 5.5 Direct delivery of the scheme will achieve the following objectives:
- The delivery of highly energy efficient / reduced carbon facility off-gas (air source heat pump), which is a direct contribution to the Council's Zero 40/45 aspirations.
 - The delivery of an exemplar scheme which showcases the types of energy efficient facility that this borough expects from developers, going forward.

- The delivery of a facility that will be highly energy efficient and should significantly reduce energy bills for the Forge partnership making the facility more sustainable.

5.6 Strategically, the project will contribute towards a number of the Council's priorities as set out in the Council Plan 2021-24, developed using the Barnsley 2030 themes which include:

- **Healthy Barnsley** – Sport provision directly contributes to citizens wellbeing, both physically and mentally. In addition, other health provision such as cardio rehabilitation will take place from the site.
- **Growing Barnsley** – provision of a purpose-built facility that will contribute to the principal towns programme by providing investment into areas other than Barnsley town centre.
- **Sustainable Barnsley** – Working to meet the Council's aspirations to deliver its Zero 40/45 agenda in ensuring that new council assets are delivered with renewable heating sources.

6. Implications for local people / service users

6.1 The development of a new sport facility will allow local people to access sporting provision, in particular football and archery. In addition, the building will be developed as a community hub where health initiatives, community programmes and other services can be delivered from.

6.2 Discussions are currently taking place with interested parties to use the facility for women's and girls' football at a regional and national level.

7. Financial Implications

7.1 Consultations have taken place with representatives of the Service Director – Finance (S151 Officer).

7.2 The Council owns the freehold interest in the Rockingham Sports Ground, which is situated close to J36 of the M1 motorway at Hoyland Common. The site is currently leased to the Forge Community Partnership (Forge) by way of a 25-year lease from the 1st April 2010.

7.3 This land is required for development as part of the Council's economic growth strategy at M1 Junction 36 and the proposed scheme aligns with the Masterplan for the area that was adopted at Full Council on the 24th September 2020.

7.4 The sale of the Council's land for development will require the relocation of the sporting facilities at Rockingham to an alternative site within the Hoyland area. The Local Plan requires that these are made available for use before

development on the existing sports ground site commences. A new site has been identified at Parkside.

- 7.5 It is recognised that Forge will require a replacement building on the Parkside site. It is proposed to build a new pavilion which will be designed so that it can be extended and added to by Forge to meet their full future accommodation requirements. This should avoid the need to provide a temporary building in the first instance.
- 7.6 This report seeks approval to release £1.160M of capital monies to develop a new sports facility at Parkside, Hoyland. The intention is for the Council to 'front fund' the development and then to be recompensed in full by the S106 contributions anticipated from the Hermes development. The work is planned to start in quarter 3 of the 2022/23 financial year.
- 7.7 Included within the total resources identified above, £0.160M is expected from the sale of the existing Rockingham Sports Ground (Cab.21.10.2020/13 refers).
- 7.8 Strategically, the project will contribute towards a number of the Council's priorities as set out in the Council Plan 2021-24, developed using the Barnsley 2030 themes. In addition, the building will be developed as a community hub from where health initiatives, community programmes and other services can be delivered.
- 7.9 All future revenue costs associated with the development and site will be the responsibility of Forge.
- 7.10 The capital monies will also be used as match funding for an application to the football foundation for the installation of an artificial grass pitch. This application is expected to attract around £0.700M. The pitch will provide an improved facility which allows more play than the existing facilities due to the all-weather capability of the surface. In addition, a bespoke archery range will be constructed allowing the development of archery through the existing club.
- 7.11 A summary of the above financial implications is attached at Appendix A.

8. Employee implications

- 8.1 There are no issues arising directly from this report. However, the development will allow the Forge Partnership to continue to deliver services locally which could provide employment and apprenticeship opportunities in the future.

9. Communications implications

- 9.1 This proposal is part of a wider Mayoral Combined Authority programme. Working together to find better ways to use public land and assets can make a positive difference to meeting the needs of our diverse communities, and to achieving our aims of growth and economic wellbeing.

9.2 Collaborative work is helping to bring about a holistic approach to improve the use of these sites, and to allow surplus land to be redeveloped.

9.3 Communication strategy will involve the groups who currently use the existing Forge site.

10. Consultations

10.1 A list of stakeholders consulted during the preparation of this report includes: Property, Planning Development Management, Finance, sustainability and climate change team and Assets.

10.2 In addition the following groups have been consulted as users of the current facility:

- Archery
- Barnsley Harriers
- Barnsley Women's Football Club
- Dr Jyn (Tai Chi)
- Sheaf Valley Aquarist Society
- Charlotte - Helen (Zumba)
- Hoyland Town Football Club
- Little Tiddlers (Parent & Child Group)
- Mac Fitness
- MST Martial Arts Academy
- NHS Cardio Pulmonary Rehabilitation Service
- Robs All Day (Social Enterprise)
- Rockingham Brass Band
- Sheffield & Hallam County FA
- Sparkles (Social group for senior members of our community)

10.3 Local Ward Members are aware of these proposals.

11. The Corporate Plan and the Council's Performance Management Framework

11.1 This scheme will contribute to the Council Plan 21-24 by

- Creating opportunities to create wider social connection
- Promote lifelong learning by offering activities at the new facility
- Children and young people have the opportunities to develop sporting interests and succeed to a higher level
- Users of the facility will improve their physical and mental wellbeing by undertaking activities and sport.

11.2 Barnsley Council declared a climate emergency in September 2019 with targets to achieve net zero carbon emissions in its own operations by 2040 and across the wider borough by 2045. The council's Sustainable Energy

Action Plan affirms the Council's commitment to embed a carbon reduction culture across the organisation.

12. Tackling Health Inequalities

- 12.1 Health initiatives are being delivered at the current site and will port over to the new site once the building is completed.
- 12.2 Health inequalities are unfair and avoidable differences in health across the population, and between different groups within society. Health inequalities mean that some people can expect to live shorter lives, in poorer health and be less happy simply because of the conditions in which they are born, grow, live, work and age. This is reflected in the adverse difference in healthy life expectancy in communities across Barnsley with the difference in life expectancy being as wide as 8 years.
- 12.3 These wider determinants of health can have a significant impact in influencing people and specific populations' health behaviours. With physical inactivity negatively affecting both the physical and mental health of people day to day. Physical inactivity is responsible for one in six UK deaths (equal to smoking). An increase in physical activity can positively impact health, social connectedness and economic status meaning being physically active and being less sedentary can contribute effectively to structural inequalities.

13. Zero 40/45

- 13.1 This facility will be constructed using the latest design principals to meet the Council's Zero 40/45 aspirations.
- 13.2 The Sustainability Wheel below will be used following consultation with the Sustainability and Climate Change Team as the scheme approaches the design stage.
- 13.3 The Sustainability Wheel shows a positive impact from the development on energy use, missions, biodiversity, renewable energy, quality neighbourhoods and peace and justice.
- 13.4 The project has two negative areas, embedded carbon and pollution. Artificial grass pitches contain carbon in their construction. This can be offset to a large degree by the fact that the maintenance regime is not the same as a grass pitch where frequent cuts using machinery are used along with chemical applications to the grass creating potential harmful run off in addition to the energy used to create the chemicals. Embedded carbon will be kept to a minimum in the construction of the building and energy saving principals will be considered during the design stage, however low carbon construction technology is currently in its infancy so cutting embedded carbon entirely is unfeasible at this point in time
- 13.5 Pollution in terms of light pollution to the site from floodlighting of the pitch will be kept to a minimum by the installation of LED lighting that illuminates only the pitches with less light spread. In addition, these can be timed to turn off

when the facility closes which will also be reducing unnecessary energy use.



14. Risk Management Issues

- 14.1 One major risk is that the market value of the Sports Ground may be insufficient to fund the replacement facilities proposed at Parkside. As previously stated, it is proposed that any shortfall will be made up from S106 monies. However, due to the impact of the current COVID 19 pandemic, there may be insufficient S106 monies available. If this happens then it is unlikely that Forge Community Partnership will be willing to surrender their current leasehold interest and vacate the Sports Ground site. As a result, the proposed development of the adjoining land will not happen, which will mean a loss of inward investment to the Borough as well as the loss of additional commercial space.
- 14.2 There is still a risk in relation to ground conditions and the developer will need to make a judgement on how best to deal with the land and any abnormal development costs.
- 14.3 Accordingly the Council will work closely with the developer and Forge to establish viable costs, an acceptable land value and an accelerated development programme that meets everyone's requirements.
- 14.5 There is also a risk that the agricultural tenancy for the additional land required at the Parkside site will not occur in time. If this happens then it has the potential to delay the works at the Parkside site, the reconfiguration works at the Rockingham site and the relocation of the archery activities.

14.6 All of the financial risk in terms of obtaining planning permission and development costs will rest with the developer.

15. Promoting Equality & Diversity and Social Inclusion

15.1 The facility will be designed to meet all the latest standards including disability access requirements

15.2 A diverse range of activities will take place within the facility which will be open to everyone.

16. List of Appendices

- Appendix A: Financial Implications
- Appendix B: Site location plan

Officer Contact:	Anthony Devonport	Date:	8/11/21
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APPENDIX A
Report of the Executive Director of Place

FINANCIAL IMPLICATIONS

Development of a Parkside Sports Facility

i) <u>Capital Expenditure</u>	<u>2021/22</u>	<u>2022/23</u>	<u>2023/24</u>	<u>Total</u>
	£	£	£	
Development costs of Parkside Sports Facility	0	580,000	580,000	1,160,000
	0	580,000	580,000	1,160,000
To be financed from:				
Reserves	0	420,000	580,000	1,000,000
Capital receipts	0	160,000	0	160,000
	0	580,000	580,000	1,160,000

ii) <u>Revenue Effects</u>	<u>2021/22</u>	<u>2022/23</u>	<u>2023/24</u>	<u>Later Years</u>
	£	£	£	£
<u>Expenditure</u>				
All revenue expenditure to be picked up by Forge	0	0	0	0
	0	0	0	0
<u>Income</u>				
All revenue to be received by Forge	0	0	0	0
	0	0	0	0
	0	0	0	0
To be Financed from:				
Existing Resources	0	0	0	0
	0	0	0	0

Impact on Medium Term Financial Strategy

This report has no impact on the Authority's Medium Term Financial Strategy.

	2021/22	2022/23	2023/24
	£m	£m	£m
Current forecast budget gap	0.000	-0.377	1.823
Requested approval	0	0	0
Revised forecast budget gap	0	-0.377	1.823

Agreed by: ..

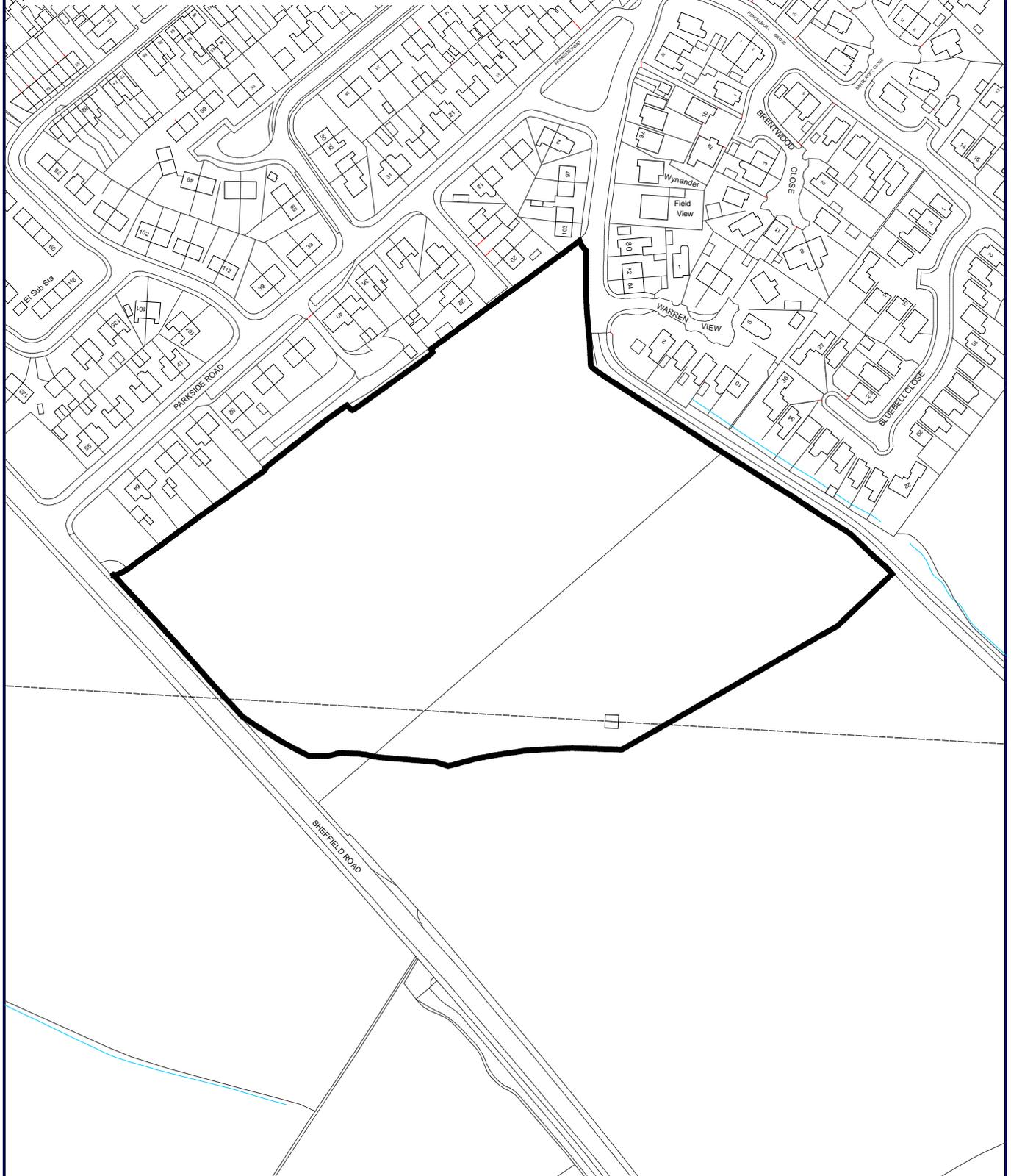


.....On behalf of the Service Director and Section 151 Officer - Finance

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Plan referred to HOYLAND COMMON

Site of New Parkside Community facility



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Drwg no: ELH756H2

Date: 20/12/2021

Scale 1: 2,500

Drawing Title :

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Strategic Property and Procurement/Asset Management
PO Box 634, Barnsley, S70 9GG

e-mail: Assetmanagement@barnsley.gov.uk
website: www.barnsley.gov.uk

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Barnsley Metropolitan Borough Council

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan.

**Report of the Executive Director, Place
Cabinet, 9 February 2022**

**DEARNE HALL ROAD, DEARNE HALL LANE and its side road junctions of -
MILLER'S VIEW, MILLER'S GROVE and DEARNE HALL PARK,
Barugh Green, Barnsley**

'NO WAITING AT ANY TIME RESTRICTIONS'

Objection Report

1. Purpose of Report

- 1.1 The purpose of this report is to consider the 3 objections received to the proposal to introduce new no waiting at any time and restrictions on parts of Dearne Hall Road, Dearne Hall Lane, and its side road junctions, as shown on Appendix 1 of the report submitted.
- 1.2 To seek approval to reconsider the proposals in light of the objections and implement the restrictions as originally advertised.

2. Recommendation

It is recommended that:

- 2.1 **The objections received are rejected for the reasons set out in this report and the objectors are informed accordingly.**
- 2.2 **Approves the proposal to enact a Traffic Regulation Order (TRO) to introduce 'No Waiting at Any Time' restrictions on parts of Dearne Hall Road, Dearne Hall Lane and its side road junctions as shown on Appendix 1 of the report submitted.**
- 2.3 **The Head of Highways and Engineering and the Legal Service Director and Solicitor to the Council be authorised to make and implement the Traffic Regulation Order.**

3. Introduction/Background

- 3.1 Residential planning consent was granted for a housing development on 25th February 2016 on land south of Dearne Hall Road, Barugh Green.
- 3.2 A main through road, Dearne Hall Lane, has been constructed which links Dearne Hall Road and the roundabout at the Barnsley Road / Claycliffe Road junction.
- 3.3 Planning consent conditions included measures to protect visibility and the free flow of traffic along Dearne Hall Lane

- 3.4 It is proposed to introduce a, 'No Waiting at Any Time' restriction along the full length of Dearne Hall lane and at each of the side road junctions, along with the main junction with Dearne Hall Road.
- 3.5 The restrictions have been designed to best manage and govern the road, thereby providing a safer and more enjoyable environment whilst protecting the free flow of traffic and unobstructed use of all roads.
- 3.6 This scheme was advertised publicly on 23rd July 2021 and 3 objections were received and recorded.

4. **Consideration of Objections**

The 3 objections below were recorded during the public consultation period.

Each objection is summarised along with the location of the respondent.

(The Head of Highways & Engineering's comments in response follow the objections.)

1. ***(Location of objector: Resident – Millers Grove).***

- Restriction will end right outside window.
- Displacement of vehicles on to side roads.
- Millers Grove already experiences road & footway parking.
- Wants confirmation / reassurance that enforcement will be taking place for the inevitable non-compliance.

2. ***(Location of objector: Resident – Dearne Hall lane).***

- Not informed by Barratt Homes of the proposals before house purchase.
- Services / deliveries will not be able to park.
- Houses have more cars than they have spaces for, and pavement parking means prams have to use the road – Displacement?

3. ***(Location of objector: Resident – Dearne Hall lane).***

- Objects to the road being called a, 'main road' due to Double Yellow Lines being proposed.
- Expects to see a speed limit as well as Double Yellow Lines.
- Concerns over air quality due to increased volume of traffic.

5. **Head of Highways and Engineering Response**

"This scheme has been developed to address the potential inconsiderate and obstructive parking on the main road through the new development.

Dearne Hall Lane will become the default through road between the current Dearne Hall Road and Barnsley Road / Claycliffe Road roundabout junction. The road needs to be kept clear of congestion and obstruction to promote and maintain the free flow of traffic and accessibility to all the side roads.

Every house on the new development has private off-street parking, the great majority with space for 2 or more cars.

No individual has a legal right to park on the public highway outside their property, nor should they have the expectation to do so.

Essentially, the purpose of the 'public highway' is to facilitate the passage of traffic and should not be relied on as a parking area.

The restrictions will prevent footway parking keeping the footways safe and clear for pedestrians and pushchair / wheelchair users.

By virtue of the presence of street lighting, Dearne Hall lane will automatically be governed by a 30mph speed limit.

No waiting restriction allows for the immediate pick-up/drop-off and loading/unloading of vehicles.

Parking enforcement is for the relevant department within the council to address and does not affect the process of TRO's."

6. Proposal and Justification

It is proposed to implement the TRO as advertised and as shown on the plan at Appendix 1 of the report submitted.

7. Consideration of Alternative Proposals

7.1 Option 1 – Overrule the objections and proceed with the restrictions as advertised and in Appendix 1 of the report submitted; **This is the preferred option.**

7.2 Option 2 – Revise the restrictions to reduce the lengths of restrictions. This option is not recommended for the following reasons:

- The free flow of traffic will still be obstructed.
- It will not fully maintain safety at the junctions.
- It will not fully prevent visibility issues at the junction.
- It will not fully ensure the free flow of traffic.
- It will not fully prevent obstructive on-street parking.

7.3 Option 3 – Decline to introduce the restrictions. This option is not recommended for the following reasons:

- It does not comply with the original planning conditions.
- The free flow of traffic will still be obstructed.
- It will not maintain safety at the junctions.
- It will not prevent visibility issues at the junction.
- It will not ensure the free flow of traffic.
- It will not prevent obstructive on-street parking

8. Impact on Local People

- 8.1 The restrictions will prevent inconsiderate and obstructive parking along the main through road and at the side road junctions.
- 8.2 The restrictions will improve and maintain the free flow of traffic in the area by preventing congestion and obstructions.
- 8.3 There will be a loss of on-street parking space, but all residents have off-street private parking available.

9. Financial Implications

- 9.1 The financial implications remain the same as previously reported and confirmed in Appendix 2 of the report submitted.

10. Legal Implications

- 10.1 The Road Traffic Regulation Act 1984 provides the appropriate powers for the Council to make the proposed TRO and the Council is satisfied it is expedient to make the Order for avoiding danger to persons or other traffic using the roads and for preventing the likelihood of any such danger arising, and for facilitating the passage of traffic on the roads.
- 10.2 In determining the extents of the proposed restrictions, the Council has had due regard to the duty imposed on it to exercise the functions conferred on it by the Road Traffic Regulation Act 1984 so as to secure the expeditious convenient and safe movement of vehicular and other traffic (including pedestrians) and the provision of suitable and adequate parking facilities on and off the highway (section 122 Road Traffic Regulation Act 1984) and is satisfied the traffic restrictions proposed will achieve those objectives.

11. Consultations

- 11.1 No additional consultations are required; these having already been carried out, pre-report stage.
- 11.2 Following the first submission of the report to Cabinet on the 1st December 2021, which was deferred, a further meeting has taken place between Local Members and the Traffic Unit and it was agreed to re-submit the report in its original form.

12. Risk Management Issues

Risk	Mitigation/Outcome	Assessment
<p>1. Challenge to the proposals because they infringe the Human Rights Act</p>	<p>It is not considered the proposals have any interference with convention rights. Any potential interference has to be balanced with the duty of the Council to provide a safe highway for people to use. The Legal Service Director and Solicitor to the Council has developed a sequential test to consider the effects of the Human Rights Act which are followed.</p>	<p>Low</p>

Risk	Mitigation/Outcome	Assessment
2. Legal challenge to the decision to make the TRO.	The procedure to be followed in the making of TROs is prescribed by legislation which provides an opportunity to object to proposals which must be reported for consideration by Cabinet and there is an opportunity to challenge an order once it is made by way of application to the High Court on the grounds that the order is not within the statutory powers or that the prescribed procedures have not been correctly followed. Given that the procedures are set down and the Council follows the prescribed procedures the risk is minimal.	Low

13. Compatibility with European Convention on Human Rights

13.1 It is not considered the proposals have any potential interference with convention rights.

14. List of Appendices

- Appendix 1 – Plan of the proposed restrictions.
- Appendix 2 - TRO and Delegated Powers' Report (TDPR) dated 29th July 2021.

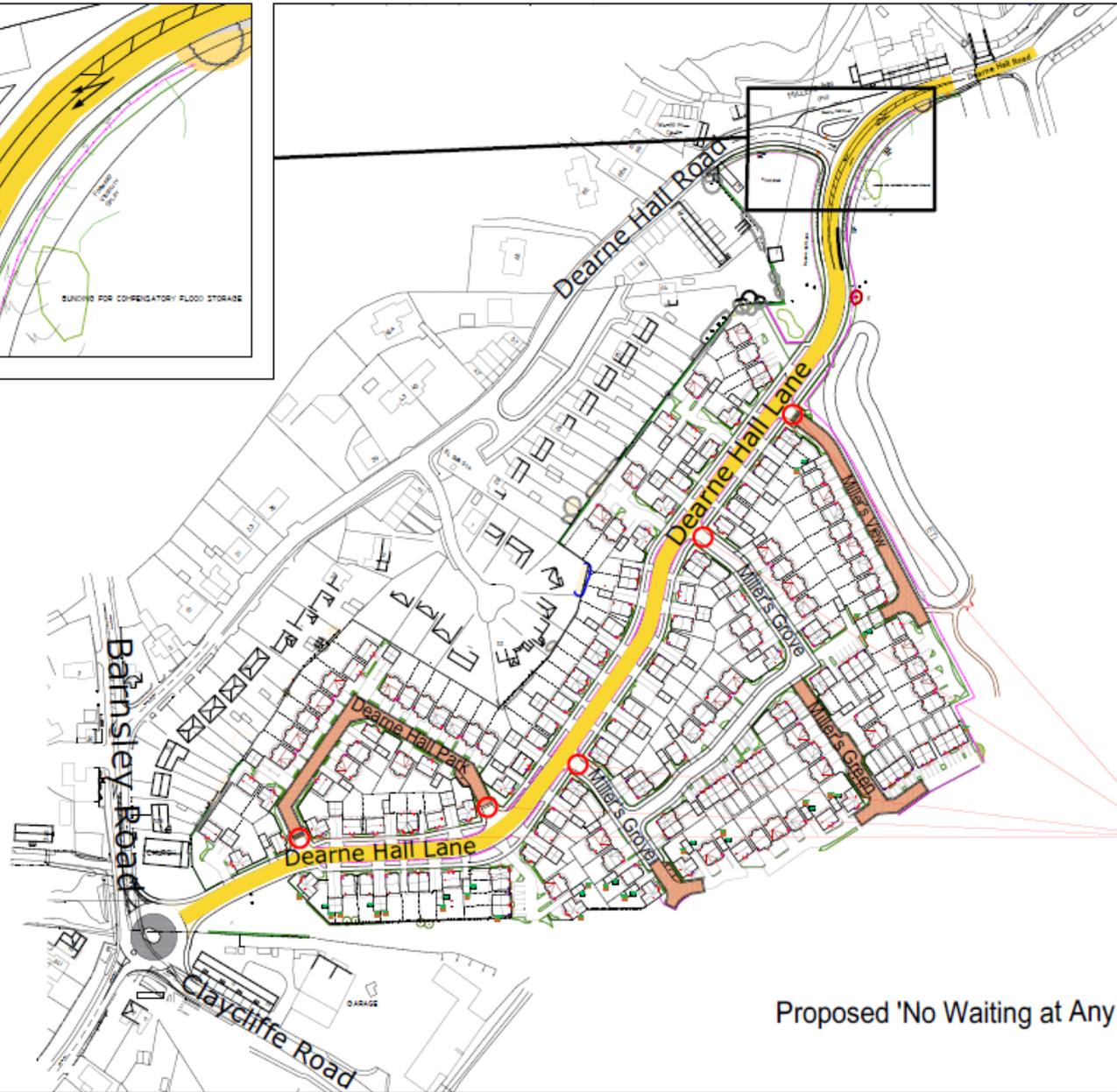
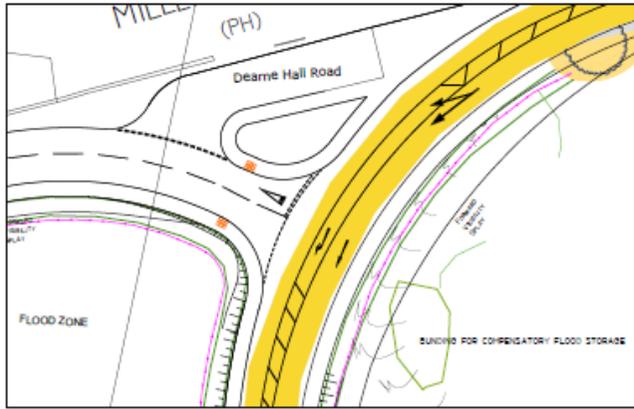
15. Background Papers

15.1 Traffic Team file – 4120.

Officer Contact: Darren Storr, Traffic Engineer.

Date: January 2022

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Restriction to extend 6m
in to side roads.

Proposed 'No Waiting at Any Time' restriction.

COMPUTER FILE NAME



BARNLSLEY
Metropolitan Borough Council

DEARNE HALL LANE, Barugh Green.

Proposed 'No Waiting at Any Time' restriction.

Scale	
SCALE	
Drawn	Date
DS	MAY 2021
Checked	File
DB	4120

Paul Castle
Service Director, Environment & Transport
Place Directorate
Westgate Plaza, Barnsley, S70 2DR.
Tel. (01226) 773555 Fax. (01226) 772110
Drawing No.
DS/4120/APPENDIX 1/FINAL

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Record of Decision of the 'Head of Highways and Engineering' for;

**DEARNE HALL LANE, DEARNE HALL ROAD, MILLER'S VIEW,
MILLER'S GROVE and DEARNE HALL PARK, Barugh Green, Barnsley**

Proposed Waiting restrictions.

Subject

Residential planning consent was granted for a housing development on 25th February 2016 on land south of Dearne Hall Road, Barugh Green, Barnsley.

A main through road, Dearne Hall Lane, has been constructed which links Dearne Hall Road and the roundabout at the Barnsley Road/Claycliffe Road junction.

Planning consent conditions included measures to protect visibility and the free flow of traffic along Dearne Hall lane.

It is proposed to introduce a, 'No Waiting at Any Time' restriction along the full length of Dearne Hall lane and at each of the side road junctions.

The restriction has been designed to best manage and govern the road, thereby providing a safer and more enjoyable environment whilst protecting the free flow of traffic and unobstructed use of the road. The overall safety of road users has been considered and these restrictions are regarded as the best measures to protect all road users.

Authority

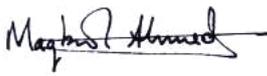
Part 3 Paragraph 20(b) Delegations to Officers: After consultation with Local Members and the relevant Parish Council, to arrange for the publication of Traffic Regulation Orders requiring the enforcement of traffic control measures and, subject to no objections being received, to make the Orders and implement the restrictions.

Decision Taken

The proposals are to be advertised and any objections to be the subject of a report to Cabinet. If there are no objections the Head of Highways & Engineering and the Legal Service Director and Solicitor to the Council be authorised to make and implement the Order.

**Financial Consultation/
Consideration)**

**Maqbool Ahamed -
Acting Strategic Finance Manager, on behalf
of Service Director (S151) Officer:**

Signature:  _____

Date: 27/07/2021_____

Date of Decision:

Damon Brown – Principle Engineer:

Signature:  _____

Date: 17/06/2021_____

Date Approved:

Ian Wilson - Head of Highways & Engineering:

Signature:  _____

Date: 27/07/2021_____

Barnsley Metropolitan Borough Council

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

Report of the Executive Director,
Place

DEARNE HALL LANE, DEARNE HALL ROAD, MILLER'S VIEW, MILLER'S GROVE and DEARNE HALL PARK, Barugh Green, Barnsley

Proposed Waiting restrictions.

1. Purpose of Report

- 1.1 The purpose of this report is to seek approval to advertise and implement a Traffic Regulation Order (TRO) necessary to introduce no waiting at any time restrictions in relation to the construction of a residential development and through-road at Dearne Hall lane, Barugh Green, Barnsley;
- 1.2 The purpose of the proposed TRO is to ensure vehicles are not parked indiscriminately or inconsiderately along the roadway or verges or on the junctions with side roads, thereby causing obstruction or impacting the free flow of traffic.

2. Recommendation

It is recommended that:

- 2.1 **The Legal Service Director and Solicitor to the Council be authorised to publish the proposed restrictions on Dearne Hall Lane, Dearne Hall Road, Miller's View, Miller's Grove and Dearne Hall Park, as described in this report and shown on the plan at Appendixes 1;**
- 2.2 **Any objections be subject of a further report to Cabinet;**
- 2.3 **If there are no objections, the Head of Highways & Engineering and the Legal Service Director and Solicitor to the Council be authorised to make and implement the Traffic Regulation Order.**

3. Introduction

- 3.1 Residential planning consent was granted for a housing development on 25th February 2016 on land south of Dearne Hall Road, Barugh Green, Barnsley;
- 3.2 Dearne Hall Lane, has been constructed as the main road through the new development and links Dearne Hall Road and the roundabout at the Barnsley Road/Claycliffe Road junction;
- 3.3 Planning consent conditions requires measures to protect the road from obstructions and maintain the free flow of traffic along Dearne Hall lane.

4. Proposal and Justification

- 4.1 It is proposed to introduce a, 'No Waiting at Any Time' restriction along almost the full length of Dearne Hall Lane, extending 6m into each of its side roads through the estate and a small section of Dearne Hall Road;
- 4.2 The restrictions have been designed to best manage and govern the road, thereby providing a safer and more enjoyable environment whilst protecting the free flow of traffic and unobstructed use of the road.
- 4.3 The overall safety of road users has been considered and these restrictions are regarded as the best measures to protect all road users.

5. Consideration of Alternative Proposals

- 5.1 Other alternatives include road or verge engineering with additional signage which have been determined to be too intrusive, restrict the free flow of traffic and would restrict full access to the highway by all road and footway users;
- 5.2 Alternate proposals would also be cost prohibitive to the developer and require a future maintenance commitment by the authority.

6. Impact on Local People

- 6.1 This is a new residential development and the proposed restrictions will not affect current local residents in Barugh Green;
- 6.2 Residents on the new development all have off-street private parking.

7. Financial Implications

- 7.1 The costs of advertising and legal fees associated with the TRO are estimated at £5,500 and are being funded by the developer – BDW Homes Ltd.

8. Legal Implications

- 8.1 The Road Traffic Regulation Act 1984 provides the appropriate powers for the Council to make the proposed TRO and the Council is satisfied it is expedient to make the Order for avoiding danger to persons or other traffic using the roads and for preventing the likelihood of any such danger arising, and for facilitating the passage of traffic on the roads.
- 8.2 In determining the extents of the proposed restrictions, the Council has had due regard to the duty imposed on it to exercise the functions conferred on it by the Road Traffic Regulation Act 1984 so as to secure the expeditious convenient and safe movement of vehicular and other traffic (including pedestrians) and the provision of suitable and adequate parking facilities on and off the highway (section 122 Road Traffic Regulation Act 1984) and is satisfied the traffic restrictions proposed will achieve those objectives.

9. Consultations

The Local Ward Members, Area Manager and emergency services have been consulted and no objections have been received.

10. Risk Management Issues

Risk	Mitigation/Outcome	Assessment
1. Challenge to the proposals because they infringe the Human Rights Act	It is not considered the proposals have any interference with convention rights. Any potential interference must be balanced with the duty of the Council to provide a safe highway for people to use. The Legal Service Director and Solicitor to the Council has developed a sequential test to consider the effects of the Human Rights Act which are followed.	Low
2. Legal challenge to the decision to make the TRO.	The procedure to be followed in the making of TROs is prescribed by legislation which provides an opportunity to object to proposals which must be reported for consideration by Cabinet and there is an opportunity to challenge an order once it is made by way of application to the High Court on the grounds that the order is not within the statutory powers or that the prescribed procedures have not been correctly followed. Given that the procedures are set down and the Council follows the prescribed procedures the risk is minimal.	Low

11. Compatibility with European Convention on Human Rights

- 11.1 It is not considered to be any potential interference with European Convention on Human Rights as the proposals aims to create a safer environment and prevent indiscriminate parking.

12. List of Appendices

- Appendix 1 – Plan showing the area.

13. Background Papers

- 13.1 Project file – 4120

Officer Contact: Darren Storr. Traffic Engineer. Highways.
Email: darrenstorr@barnsley.gov.uk

Date: 20/07/2021

BARNSELY METROPOLITAN BOROUGH COUNCIL

This matter is a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

**Joint Report of the Executive Director Core Services
& the Executive Director Place
Cabinet, 9 February 2022**

Public or Private: Public report with private appendix

(Local Government Act 1972 Schedule 12A Part 1 Paragraphs 3 and 7)

Glass Works and Town Centre Update

1. Purpose of report

- 1.1 To update members on the Glass Works scheme and the wider town centre public realm and related improvements.

2. Recommendations

It is recommended that:

- 2.1 **Cabinet notes the progress on the overall Glass Works scheme.**
- 2.2 **Cabinet notes the progress made in relation to the Glassworks leasing strategy.**
- 2.3 **Cabinet approves the revised budget envelope for the Glass Works scheme and the wider town centre redevelopment at a total capital cost of £210.6M, an increase of £0.6M, [noting that this increase will be contained within the total budget allocated to the scheme including resources set aside to operate the development on a day to day basis]**
- 2.4 **The Council's capital programme be updated accordingly in line with Financial Regulations.**

3. Introduction

- 3.1 In September 2018 (Cab 19.9.2018/14 refers) Council gave approval to proceed with the construction of the full Glass Works scheme. This included the completion of the Phase 1 construction, construction of the Phase 2 retail and leisure element, town centre public realm works and construction of the Market Gate Bridge.
- 3.2 The Glassworks development was officially opened to the public on 9th September 2021. This report provides a general update on the development since opening together with an update on the leasing strategy.

4. Current Position

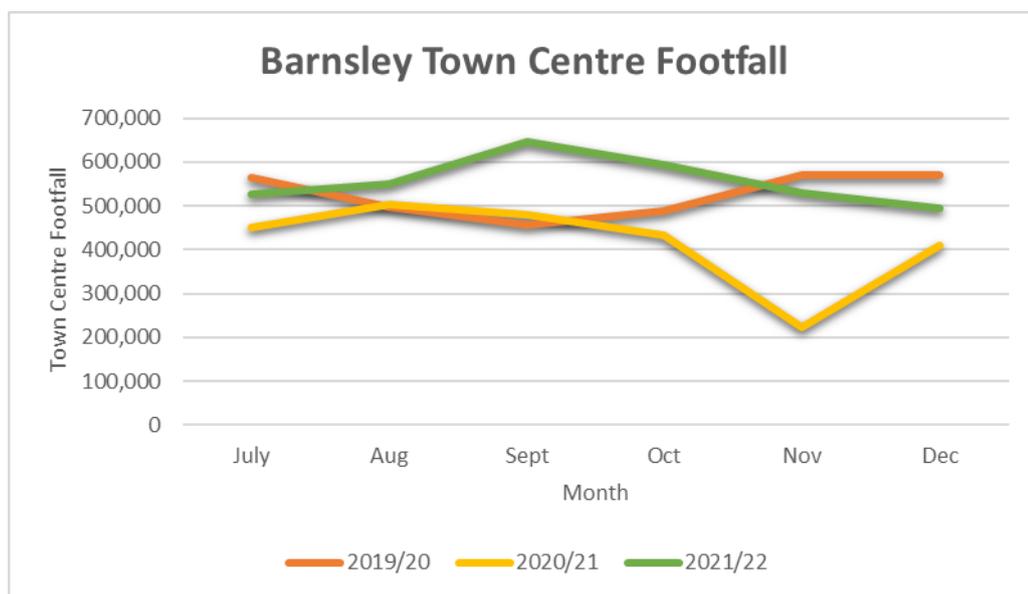
4.1 As mentioned the main Glassworks complex was officially opened to the public on the 9th September 2021.

Footfall

4.2 Since this time the town centre has experienced very positive footfall results with a general upward trajectory since scheme opening. Footfall for the Glass Works, inclusive of Markets is as follows:

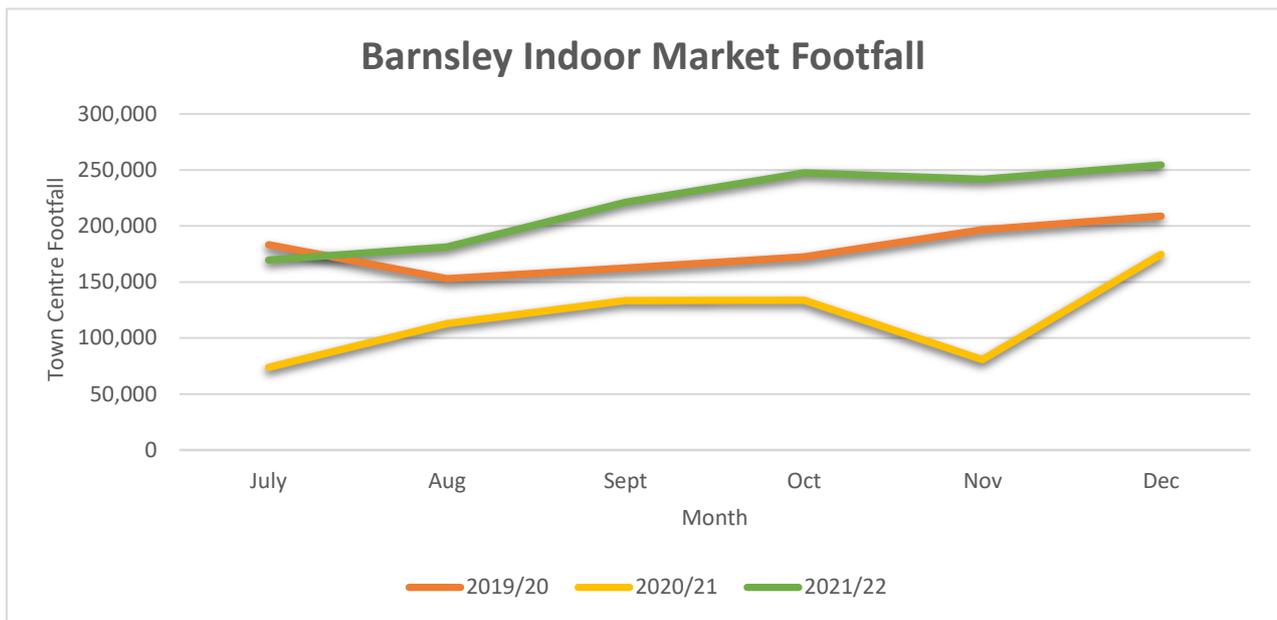
Month	Footfall Numbers
September 2021	397,421
October 2021	404,338
November 2021	396,589
December 2021	492,567
TOTAL	1,690,915

4.3 Footfall for the town centre is close to pre-2019 levels, which is bucking the wider trends across the country. Centre for Cities has reported that Barnsley is unusual to see footfall at this level and has regularly featured in the media as an exemplary town centre where safety has been paramount and people are engaging regularly with their town centre.



	July	Aug	Sept	Oct	Nov	Dec
2019/20	565,874	498,836	456,710	488,526	569,958	569,288
2020/21	450,662	503,579	480,666	433,770	222,462	410,200
2021/22	526,408	549,381	647,190	594,629	530,061	493,140

4.4 The table below and diagram shows the footfall for the Indoor Market over the last 3 years:



	July	Aug	Sept	Oct	Nov	Dec
2019/20	183,222	152,958	162,363	172,542	196,729	208,812
2020/21	73,751	112,921	133,442	133,700	80,625	174,650
2021/22	169,574	181,255	221,100	247,376	241,559	254,406

4.5 These numbers augur well for the future of the Glass Works, the Market, and the town centre.

Works Update

4.6 Whilst the major elements of the Glassworks Development have been completed, there remain a number of works ongoing.

Public Realm

4.7 The remaining elements of public realm works in Peel Square together with installation of the hostile vehicle mitigations in the town centre are expected to be completed in Spring 2022.

Glassworks Bridge

4.8 The main contractor for the Glassworks Bridge has also been appointed and work is due to commence during the summer of 2022 with final completion expected in Summer 2023.

Additional Priority/Essential Works

4.9 Since the complex was opened, a number of additional essential works have been identified.

4.10 Firstly, a number of items are currently classed as urgent/priority including:

Phase 2

4.11 Following a full review of the units yet to be let there is a further requirement to undertake additional tenant enhancement works. An additional permanent power supply is also required in the Library at the Lightbox together with other minor essential works across the scheme. Finally, there is also a requirement to extend the DMO contract through to the end of March 2022.

Bridge

4.12 As a result of the further delay in completion of the Glassworks Bridge, there is a requirement to extend the security arrangements and road closures for Barnsley FC home games as instructed by South Yorkshire Police, together with ongoing maintenance for the temporary bridge.

Public Realm

4.13 The delayed completion of the bridge also results in a knock-on delay to completing the public realm works planned on Midland Street resulting in an extended prelim's programme.

Further Works

4.14 Following the opening of the Glassworks, it has become apparent that there are number of areas of work that, whilst not necessarily essential, do require completing to ensure the remaining elements of the scheme are completed on time and that the overall customer experience is enhanced.

4.15 Firstly, there is a requirement to employ an NEC3 project manager/contract administrator for the bridge contract together with a site supervisor. Combined, these two roles should ensure effective contract management and ensure the project comes in on programme and budget – due to complete in June 2023.

4.16 In addition, the current contract with the Council's leasing advisors Queensbury expired at the end of December. To ensure the scheme is let in line with the leasing strategy it is proposed to extend this contract through to the end of June 2022.

4.17 There is also a requirement to provide additional CCTV coverage on the Square, and in the GW car park and lifts together with the addition of further wayfinding and totem signage to improve navigation around the Glassworks for members of the public.

4.18 Finally, it is also proposed to relocate the Centre Management Team to the Ground Floor of the complex so that they are more accessible to Tenants, operatives and security and the Public. This will enable the team to be regularly in contact with customers and enhance the visitor experience.

4.19 The following works were also identified but are currently not classed as priority at this stage but may need to be addressed at a later date:

- Further signage within the Market Kitchen;
- Security mesh to the rotunda with the Multi Story Car Park.

Capital Contributions

4.20 In addition to the above, based on the recent lettings agreed and following further discussions with Queensbury, the current level of capital contributions set aside for the remaining units has been reviewed and it is recommended that this be increased accordingly.

4.21 It should be noted that this review / additional provision only considered the letting of current vacant units and does not consider any capital contributions that may be required should there be turnover with existing tenants. In particular, Members will recall that three of the units are currently being used on a temporary basis as cultural venues. Should a decision be made to cease this provision and let those units on a commercial basis, it is likely that additional capital contributions will be required.

4.22 In addition, the amount set aside for existing vacant units may not be sufficient, even though the current estimates have been verified by Queensbury.

Total Estimated Costs

4.23 The estimated cost of the above additional requirements totals £1.402M. However, following completion of the main construction contract, a full review of the current budgeted costs has been undertaken with underspends being identified to help address, in part, this additional cost. The financial implications section of the report provides an update on the total scheme budget and financing.

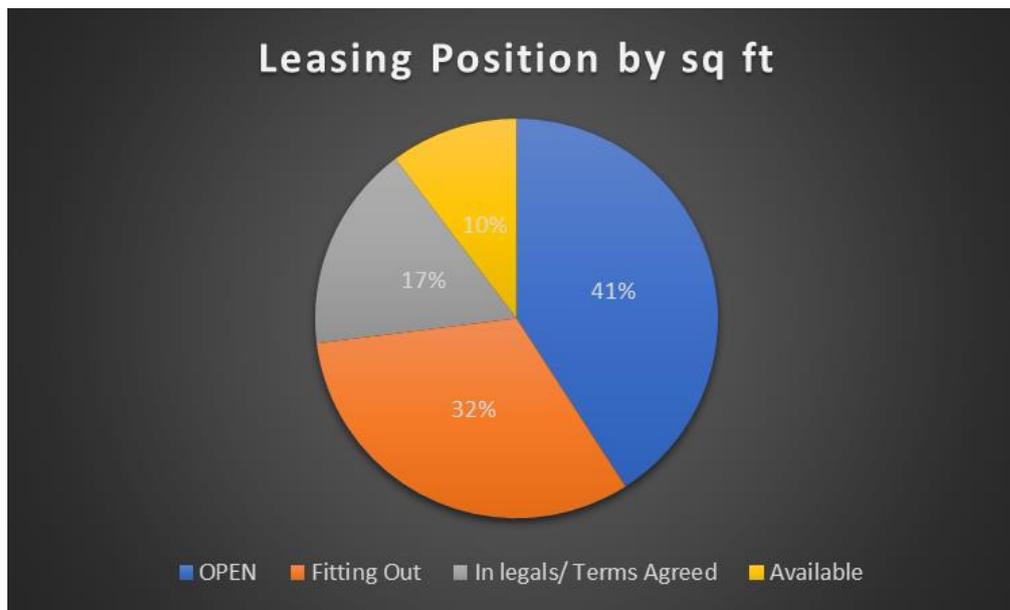
5. Leasing

5.1 The completed Glass Works scheme provides 269, 000 sq. ft of new retail and leisure space (excluding the space occupied by the Market and Market Kitchen). This new space is currently configured into 39 individual units although there is flexibility to change this by combining units or in certain locations dividing them to meet the needs of individual tenants who want to come into the scheme.

5.2 Progress continues to be made with the leasing of the scheme. Currently out of the 39 units, over half have been let. The current leasing position is laid out in the table and pie-chart below and looks very healthy.

	sq ft	%
OPEN	105,905	40.9%
Fitting Out	83,146	32.1%
In legals/ Terms Agreed	43,283	16.7%
Available	26,611	10.3%

It is important to note that, when all of the leases currently sitting with solicitors are completed, the scheme will be 90% let. Again, this significantly bucks the trend for schemes of this nature across the country, many of which have been badly hit by the impacts of the pandemic and is a resounding tribute to the work of the teams and our leasing agent in ensuring the scheme brings a fresh retail, leisure and hospitality offer to Barnsley



5.3 The follow units are currently open and trading:

- Lounges (The Falco Lounge)
- Superbowl
- Next incorp. Caffè Botanico
- Sports Direct/ USC
- TK Maxx
- JD sports
- Diechman
- Coffee Boy
- The Fragrance Shop
- Barnsley Discover
- Barnsley Gallery
- Barnsley Digital
- Library @ the Lightbox

- 5.4 The following units are fitting out and expected to be open during 2022:
- Black and White (spring 2022)
 - River Island (Spring 2022)
 - Nandos (spring 2022)
 - Salt Rock (spring 2022)
 - Cruise (formally Flannels – spring 2022)
 - Fridays (spring 2022)
 - The Foot Clinic (Spring 2022)
 - NHS Cancer Research (summer 2022)
- 5.5 In addition to the above, advance negotiations are currently being held with a further seven tenants.
- 5.6 There are currently 11 units which are vacant. Targets and types of businesses have been identified for these units to ensure a dynamic tenant mix, and a refreshed marketing plan is in place to market these units, using the success of the scheme so far to promote the remaining units to let. We are now at a point where we are overseeing a successful scheme and will engage in an aggressive positive business to business marketing programme to continue to attract new tenants to the scheme.
- 5.7 In addition to the above local and regional operators are also being targeted. The current leasing material (online and offline) is being updated to reflect the current position with key messaging updated, demonstrating to potential businesses how successful the scheme has been in securing lettings.

6. Proposal and Justification.

- 6.1 The overall proposal is to complete the additional works identified within this report to ensure the Glassworks provides the best customer experience possible.
- 6.2 If these works are not completed there is a risk that the leasing strategy will not be fulfilled and could lead to further financial and legal implications for the Council. As a result, this is not recommended.

7. Financial implications

- 7.1 The current capital cost of the Glassworks stands at £209.9M, as agreed by Cabinet in June 21.
- 7.2 As highlighted in Section 4 above several additional cost pressures have since materialized; the table below provides a breakdown of these pressures and associated costs.

Priority /Essential works	Amount	Rationale for this being a priority
Phase 2		
EV charging points, travel plan and planning application amendment	£22,000	To fulfil a planning requirement.
Permanent power supply to the library	£21,000	Accommodate night working due to location.
Servicing strategy	£43,000	Cheapside traffic management whilst basement was out of commission.
Tenant enhancements	£150,000	Review of remaining TE Budgets.
DMO fees	£77,000	Due to contract extensions of T&T and Queensbury
Phase 2 Total	£313,000	
Bridge		
Barnsley Football Club temp bridge security and SYP road closures	£140,000	Due to a delay to bridge construction start date.
Additional 12 months temp bridge maintenance and cleaning	£85,000	Due to a delay to bridge construction start date.
Mining artwork storage and potential BAPA increases	£13,000	Due to a delay to bridge construction start date.
Bridge Total	£238,000	
Public Realm Total	£68,000	Due to a delay to bridge construction start date.
Total Priority / Essential works	£619,000	
Additional Requirements		Rationale for this being a priority
Extension of T&T/Queensbury contract	£68,000	Extending leasing support / cost management to the end of June.
NEC3 PM / contract administrator and site supervisor role	£200,000	A requirement of the bridge contract to have both roles in place due to it being a NEC3 contract.
Tree guards	£44,000	Prevention of additional maintenance.
Additional CCTV	£38,000	Integration with the GW CCTV control system, and installation of CCTV within the carpark lifts.
Security shutter for staircase	£5,000	A priority for security purposes to prevent unauthorised access to service areas.
Additional wayfinding and totem signage	£56,500	The scheme currently has no wayfinding around the perimeter of the Glass Works development.
Relocation of Centre Management team	£50,000	Make the Centre Management Team more accessible to tenants and the public.
Internal Fees	£89,000	Professional fees payable to Barnsley Property Services for works due to be completed.
Library	£5,000	Additional power supply to library.
Total Additional works	£550,500	
Capital Contributions	£233,000	Additional requirement following a review of vacant units.
OVERALL TOTAL	£1,402,500	

- 7.3 A detailed review of existing capital resources allocated to the scheme has revealed an underspend totalling £0.736M which can be used to contribute to the increased costs identified above.
- 7.4 The balance (£0.667M) will be funded from a reduction in the running costs of the Glassworks development during 2021/22 due to the 6 month delay in opening (originally planned to open in May 2021).

7.5 This additional cost can therefore be funded from existing resources allocated to the scheme and does not require any additional approvals at this stage.

7.6 Full financial implications are shown in Appendix A.

8. Legal implications

8.1 There are several legal implications in relation to the report. Specifically, specialist legal support is required to conclude legal agreements with operators who are wanting to come into the Glass works scheme.

8.2 Legal support will also be required to continue the negotiations with Network Rail in relation to the new Market Gate bridge.

8.3 To date Gowlings have been used to provide legal advice for the scheme but this contract has now ceased, with legal advice now being provide in-house. Specialist legal advice will be procured for larger national businesses using the Council's legal framework, but in-house services will be used wherever possible.

9 Employee implications

9.1 No direct implications are contained within the report; however, project management resources are required across all the elements of the Glass Works project.

9.2 Further employee implications may arise as the town centre asset management service develops.

10. Communications implications

10.1 There are communication implications from the report. Dedicated communication resource is in place within the Council to support the delivery of the Glass Works and the wider town centre.

10.2 Specifically there is the need to develop an integrated communication and marketing plan for the next opening phase of the Glass works scheme.

11. Consultations

11.1 Consultations have previously taken place with elected members via all-member briefing and tour of the Glass Works project.

11.2 Consultation has taken place with representatives of the Service Director Finance [S151 Officer] regarding the financial implications and risk management issues.

11.3 Consultations have taken place with representatives of the Executive Director Core Services regarding the legal implications of the agreements to lease with operators within the Glass Works scheme.

12. The Corporate Plan and the Council's Performance Management Framework

12.1 This proposal supports the Corporate Plan objectives of creating a 'thriving and vibrant economy' and creating 'strong and resilient communities'. We will achieve this through delivering the following outcomes as part of the wider Better Barnsley scheme:

- Develop a vibrant Town Centre
- Create more and better jobs and good business growth
- Strengthen our visitor economy
- Protecting the Borough for future generations

13. Tackling health inequalities

13.1 There is a clear link to several public health issues because of the development.

13.2 The design of the new Market gate bridge has several health implications. These include promoting active travel and consideration has been given to the safety and security of people using the bridge.

13.3 In addition, options are currently being considered to make the new Public Square a smoke free zone like the Pal's Centenary Square at the Town Hall.

14. Climate Change & Sustainable Energy Act 2006

14.1 The Glass Works scheme aspires to respond positively to local and national sustainability requirements. Sustainability is embedded throughout the scheme and includes all aspects of sustainability including social and economic sustainability as well as environmental sustainability.

15. Risk management issues

15.1 There are several individual risk registers for the Glass Works scheme. These include registers covering all strategic, management and operational risks relating to Phases Two and Three of the scheme, as well as risks relating to ongoing centre management.

15.2 Appendix 2 to this report shows the current risks register for the full development. This captures issues across the project and shows there are challenges in several areas. Members need to be aware of the challenges relating to the leasing of the scheme. Arguably this is the greatest individual risk/ issue impacting the scheme.

15.3 Whilst no significant financial risk remains over the construction costs of the Glassworks, there remains a risk to the ongoing running costs and income receipts. The Council's MTFs currently fully mitigates this risk although this may need to be reviewed in the future because of the wider financial pressures faced by the Council.

16. Health, safety, and emergency resilience issues

- 16.1 All health and safety matters in respect to the development will be addressed as part of the obligations placed upon the main works contractors.
- 16.2 The Council's health, safety and emergency resilience team undertake regular inspections of the site.
- 16.3 More importantly, our town centre is having a really positive health and wellbeing impacts for our residents and citizens. Managed very safely, it provides a welcoming inclusive space for citizens of all ages – it is age-friendly, young people-friendly and older-people friendly. Our town centre offer spaces for people to meet, connect and socialise and having a town centre that people feel proud of builds civic pride and a strong sense of place.

17. Compatibility with the European Convention on Human Rights

- 17.1 No issues arising from this report.

18. Promoting equality, diversity, and social inclusion

- 18.1 The Glass Works delivery team have worked closely with the Equality and Diversity Team. It is understood that anyone with disabilities can face all kinds of challenges using the town centre. The project team will incorporate feedback from consultation sessions with disability groups.
- 18.2 Engaging with disabled people in our consultative process demonstrates the commitment to and valuing of the disabled visitor/customer/user. As well as gaining insight into the more universal access issues, involving disabled people will bring more site-specific knowledge to the auditing process.

19. Reduction of crime and disorder

- 19.1 The Council is collaborating with the Police to address anti-social behavior across the town centre. Good, safe design principles within the Glass Works scheme will help and assist this work going forward.
- 19.2 Specifically South Yorkshire Police have advised on the requirement to close the temporary bridge and road closures around the development on match days.
- 19.3 A continued police presence in the Glass Works will be considered in the design of the town centre asset management service.

20. Conservation of biodiversity

- 20.1 Biodiversity issues are being addressed in the planning and design process.

21. Glossary

- 21.1 Not used.

22. List of appendices

Appendix A – Financial Appendix

Appendix B – Glassworks Risk Register (Exempt)

23. Background papers

Officer Contact: Neil Copley/Kathy McArdle

Date: 26th January 2022

Report of the Executive Director for PLACE

FINANCIAL IMPLICATIONS

GLASSWORKS UPDATE REPORT

i) <u>Capital Expenditure</u>	<u>2021/22</u> £ 000's	<u>2022/23</u> £ 000's	<u>2023/24</u> £ 000's	<u>Total</u> £ 000's
GLASSWORKS				
Urgent Priority Works				
Phase 2	238,000	75,000		313,000
Bridge	65,500	172,500		238,000
Public Realm	0	68,000		68,000
Capital Contributions		233,000		233,000
Further General Additional Works	287,500	268,000		555,500
				0
TOTAL EXPENDITURE	591,000	816,500	0	1,407,500
				0

To be financed from:

Review of existing Capital resources allocated to GW		-736,000		-736,000
Revenue costs saving due to 5 months delayed opening (original May - opened in June)	-591,000	-80,500		-671,500
	-591,000	-816,500	0	-1,407,500

ii) <u>Revenue Effects</u>	<u>2021/22</u> (£)	<u>2022/23</u> (£) 000's	<u>2023/24</u> (£) 000's	<u>FYE</u> £ 000's
EXPENDITURE				
Reduction in Management costs due to delayed opening	-764,000	2,120,000	2,120,000	2,120,000
TOTAL	-764,000	2,120,000	2,120,000	2,120,000

To be financed from

Provision set aside with the Council's MTFS

Impact on Medium Term Financial Strategy

Not applicable in this report

Agreed by: .. 06/01/22.....On behalf of the Service Director-Finance, Section 151 Officer

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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